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NEWS SUMMARY

GENERAL
Italians charged over kidnapping
The owner of a printing shop in Rome and five other suspected members of the Red Brigades have been charged with complicity in the kidnapping and murder of Sir Aldo Moro, Italy's former Prime Minister. They are the first to be formally charged in connection with the death of Sir Aldo Moro, whose bullet-riddled body was dumped by the Red Brigades' urban guerrillas group in Rome on May 9 after 54 days of captivity. One of the six people charged is still at large. The others were arrested last month.

Scots footballer to be sent home
Vivian Johnston has admitted taking two stimulant drugs before Scotland's World Cup match against Peru last Saturday. Mr. Johnston, Secretary of the Scottish Football Association, said the drugs were taken to help him cope with the pressure of the match. He said he would be sent home as soon as possible.

Five nations hold Zaire conference
Five Western powers met in Paris yesterday to discuss aid for Zaire and an effective response to Soviet and Cuban intervention in Africa. Moroccan soldiers have begun arriving in Zaire to replace French foreign legionnaires who were sent to the province after the invasion by rebels last month.

Praise for China from Tory chief
The British and Chinese have a common enemy from Soviet military might, Mr. Winston Churchill, Tory defence spokesman, told. He said the Chinese army officers near Beijing, ending a three-day visit, were impressed by China's determination to resist invasion or foreign domination.

Pledge to fight Arab terrorism
General Ariel Sharon, Israel's Defence Minister and a leading spokesman, said in London yesterday that Israel would fight terrorism wherever it was described as the spread of international terrorism. He said Israel would not be deterred by the fact that the Arab world is a single entity.

Bengali housing
Mr. H. G. Gifford, leader of the Bengali community in London, has been asked to lead a delegation to Bangladesh to discuss the housing problem. He said the Bengali community in London is growing rapidly and needs more housing.

Equity battle
Members of Equity, the actors' union, have indicated a further battle with the BBC over the rights of actors to appear in television commercials. They said they would not accept the BBC's offer of a 10 per cent increase in fees.

Briefly
Three competitors were killed and two injured in high-speed crashes at the Isle of Man TT motor cycle races.
Cricket: England (482-8 dec.) beat Pakistan (184 and 231) by an innings and 37 runs on the fourth day of the First Test at Edgbaston.
East African countries are seeking international help to stop an invasion by Somali troops.
Mideast: caused by smoke, humidity and sweltering tourists is threatening Leonardo da Vinci's fresco, 'The Last Supper', in Milan.
Police: about 100,000 in London for the Queen's Birthday Party.

CHIEF PRICE CHANGES YESTERDAY
(Price in pence unless otherwise indicated)

North Broken Hill	128 + 7
Northern Exports	440 + 25
Pancontinental	214 + 3
Sabina Inds.	41 + 3
Western Mining	123 + 4

Abertillery	102 + 12
Alcon Steel	206 + 14
Blackburn & Co.	18 + 3
British Steel	295 + 8
Castles	140 + 7
De La Rue	227 + 5
Guthrie	243 + 6
Metals	110 + 6
Office and Supplies	125 + 8
Robinson	72 + 10
Shaw	53 + 4
South	100 + 6

Excise, 94pc 52 A	292 - 1
Excise, 91pc 83	293 - 1
Excise, 12pc 98	262 - 1
Excise, 12pc 98	262 - 1
War Loan 34pc	157 - 5
Albright and Wilson	578 - 7
Glaxo	60 - 5
London	35 - 5
Midland Bank	35 - 5
Smart (J.)	35 - 5
Siebens (UK)	338 - 2

Davignon presses for sharp cut in steel output

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

BRUSSELS, June 5.

The European Commission is pressing for swingeing cuts in production by EEC steel companies. It estimates that fewer than half the companies honoured pledges to limit deliveries in April and May.

Viscount Etienne Davignon, the industry Commissioner, is expected to warn foreign ministers of the Nine in Luxembourg tomorrow that unless over-production is curbed the industry's crisis will become even more acute in the second half of this year.

Viscount Davignon is understood to be deeply concerned at evidence that the Commission's attempt to impose discipline on the steel market have been flouted by many companies. They have sharply boosted their output since the EEC concluded import restraint arrangements with a number of third country suppliers earlier this year.

The Commission estimates on present trends that production in the EEC could reach 3.57 million tonnes this quarter. This would be about 4m tonnes more than the target level laid down in the Commission's quarterly forward programme on the basis of expected demand.

The new forward programme for the third quarter, which is being drawn up by Viscount Davignon, is believed to call for a sharp cut in production to about 2.5m tonnes. This compares with production of 3.07m tonnes in the same period of last year.

Viscount Davignon believes current rates of output cannot be sustained for the rest of this year.

The Commission plans to raise the voluntary guidance prices for commonly used steel products by 5 per cent from July 1. The price of hot rolled coils, which are subject to the mandatory minimum price regime, will also rise 5 per cent. There will be smaller adjustments for the other product categories covered by minimum prices, reinforcing bars and merchant bars.

Ray Hudson writes: The member steel companies of Eurofer, the EEC club of steel makers, are worried about weaknesses in the Davignon Plan. They intend to press Brussels to be more resolute over maintaining minimum price levels and providing protection against low-cost imports.

ICI fibre prices to rise from July 1

By Rhys David, Textiles Correspondent

ICI FIBRES' prices are to rise by 13-14 per cent for most fibres and yarns from July 1 in the first general increase since the beginning of last year.

The move, which could be followed by other European producers, reflects the company's belief that the man-made fibres market has improved, with demand likely to go up through the rest of this year.

In the first three months of 1978, man-made fibre output was 30 per cent higher than in the very depressed October-December period at the end of last year.

The committee had been left in no doubt about the very strong features of the work force, who have been campaigning for seven years to save Shelton.

Shop stewards believe that BSC wants to stop steelmaking at the Stoke plant at the end of this month. This has not been confirmed by the corporation.

Investment rise plans confirmed

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

INDUSTRY STILL plans a large increase in the volume of its capital spending this year—raising total investment almost back to the levels of 1977.

The latest investment intention survey from the Department of Industry, published yesterday, projects an increase of probably between 10 and 15 per cent in the volume of manufacturing expenditure between 1977 and 1978, with a further, smaller (unquantified) rise in 1979. Last year, there was a rise of about 8 per cent.

The inquiry—conducted between the end of March and mid-May—confirms the results of the previous survey published at the start of the year. This is in contrast with the pattern of the last two years when the projected increase in investment tended to be revised downwards at successive surveys.

The department's interpretation of the figures for 1978 takes no account of the 3 per cent fall in actual spending between the final three months of last year and the January to March period of 1978. This is officially thought to be a "temporary check in a rising trend".

Together with evidence of rising consumer demand and public spending, it confirms expectations of a marked pick-up in economic activity in 1978.

The results of the inquiry are broadly in line with the recent CBI quarterly industrial trends survey. This effectively projected a rise of marginally below 10 per cent in real terms this year after taking into account the iron and steel sector.

A similar picture is shown by more anecdotal reports with no evidence of significant cancellations or postponements of spending plans.

The CBI evidence suggests that intentions are most buoyant among the largest companies and that a large proportion of investment is aimed at modernising rather than expanding physical capacity.

A similar outlook is shown by the survey of distribution and service industries—excluding shipping, 23p. The move reflects the increasing interdependence of these markets and will make the relevant reports and statistics easier to find.

The new page will allow a substantially increased statistical coverage of these markets, carrying more data on the dollar, on currency indices and on overseas money rates. The exchange rates table has been radically redesigned.

On Saturdays and Mondays there will be shortened versions of this page covering all the data presented on other weekdays.

Unions adamant on Shelton

BY ALAN PIKE, LABOUR CORRESPONDENT

UNION leaders will report to the British Steel Corporation this week that their members remain determined to stop the closure of Shelton steelworks, Stoke-on-Trent.

Mr. Bill Sims, chairman of the TUC steel representatives, said after meeting representatives of the Shelton workforce yesterday there could be "a tremendous battle" if BSC ended steelmaking at the plant.

The committee had been left in no doubt about the very strong features of the work force, who have been campaigning for seven years to save Shelton.

Shop stewards believe that BSC wants to stop steelmaking at the Stoke plant at the end of this month. This has not been confirmed by the corporation.

Big banks against paying current account interest

BY MICHAEL BLANDEN

THE BIG banks are expected to reject the Prime Minister's suggestion that they should pay interest on their customers' current account balances.

They are likely instead to adopt the Commission's alternative proposal to allow an offset against charges which will be more closely linked to the movements of market interest rates.

The banks appear to have come down firmly against the payment of interest on current accounts following discussions with the Inland Revenue.

Barclays said there would be no satisfactory way of overcoming the administrative difficulties created for both the banks and their customers.

In its report on the banks' money transmission services, published in April, the Commission effectively cleared the way for increases in charges by accepting that the present levels were not excessive. But it added a number of suggestions for improving the system, including interest on current accounts.

The banks have not rushed to take the opportunity to increase their charges. It is thought that Lloyds may have submitted proposals to the Commission which could put into effect for the half-year beginning next month. But Barclays and Midland are not now expected to make any increases before the beginning of next year.

National Westminster has not so far disclosed its plans.

The changes are not expected to be dramatic. They are likely to include a modest rise in charges made to personal customers, who do not qualify for a market-related offset allowance and possibly other developments to bring charges more closely into line with costs.

The charge made for debit transfers to customers who do not meet the criteria for free bank cheques.

Tenneco bid 'inadequate'

BY JAMES BARTHOLOMEW AND KEVIN DONE

THE BOARD of Albright and Wilson and its adviser, HBI, said yesterday that the do not want to see such an important company—Britain's second largest independent chemical company—fall totally into foreign hands.

Mr. Roger Lyons, the national chemical officer of the Association of Scientific Technical and Managerial Staffs, has written to the Departments of Industry and Prices, calling on it to block the bid.

The Tenneco side was, therefore, relieved yesterday that the only objection Albright's Board made was on the matter of price. The two sides are likely to meet this week for an exchange of views.

Tenneco still hopes to obtain a recommendation from the Albright Board. It fears that the bid will be referred to the Monopolies Commission brought Albright's shares down 5p yesterday to 157p.

So far, the Office of Fair Trading has not yet advised Mr. Roy Watkinson, the Prices Secretary, whether the bids merits his attention on grounds that the public interest is endangered.

The Albright Board does not intend to comment on Tenneco's proposed £21m bid for the preference stock for the time being.

Demand

Although it is thought that this report may have been overstated as a result of some under-reporting in the previous three months, ICI also hopes that the rest of this year will see further increases in demand.

The textile industry has been treating such forecasts with scepticism after several false dawns during the past two years. But ICI is thought to believe that recovery is now more firmly based.

ICI will also hope that its lead will be followed by other producers in Europe, where the revival in clothing demand has been less evident.

Profits

The hire industry throughout Europe has lost more than £20m (£1.1m) in the past three years, and all major producers need higher prices to return to profitability.

Even with the increase in output, the industry is still depressed. The 150,000 tonne total produced in the UK in the first three months of this year is well below the 180,000 tonnes quarterly average achieved in 1977.

Much of the market has since been lost because of its increases in imports, textiles and clothing imports.

Now ICI controls research centre, Page 15

£ in New York

	June 2	Previous
Spot	\$1.8225-2520	\$1.8100-5200
1 month	0.5642-4246	0.5640-4246
3 months	1.1612-1216	1.1612-1216
6 months	2.4042-2416	2.4042-2416

FT markets coverage

The Financial Times is from today bringing together its daily coverage of the international currency, money, and gold markets in a single page (p. 23). The move reflects the increasing interdependence of these markets and will make the relevant reports and statistics easier to find.

The new page will allow a substantially increased statistical coverage of these markets, carrying more data on the dollar, on currency indices and on overseas money rates. The exchange rates table has been radically redesigned.

On Saturdays and Mondays there will be shortened versions of this page covering all the data presented on other weekdays.

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CONTENTS OF TO-DAY'S ISSUE

European news	23	Technical page	11	Mining	30
European markets	24	Management page	12	Int'l. Companies	34-36
American news	4	Arts page	13	Wall Street	38
Overseas news	5	Leader page	14	Foreign Exchanges	39
Home news-general	6, 8	UK Companies	28-30, 32	Farming, raw materials	47
				UK stock market	40

FEATURES

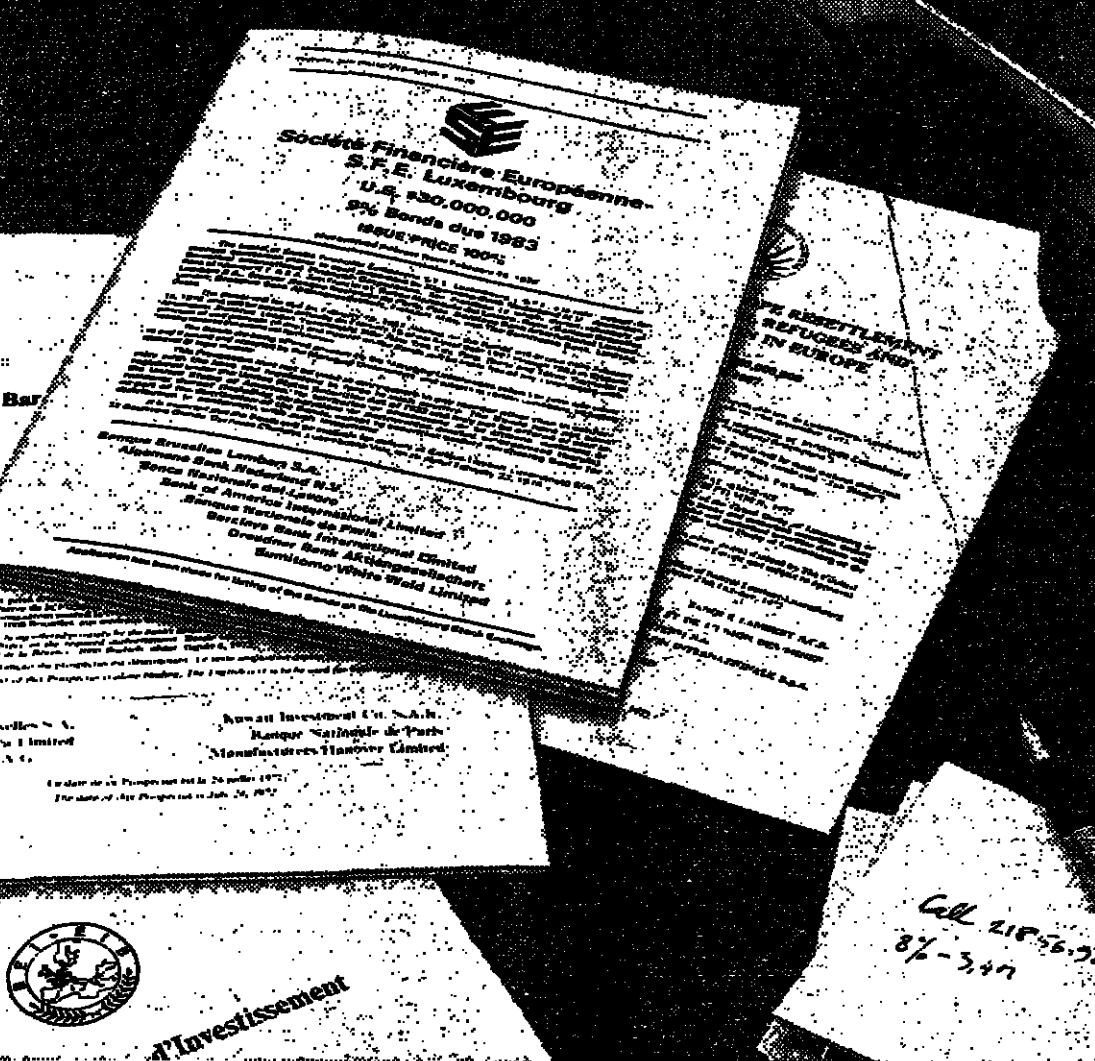
The Tories' radical change in regional policy	27	The Africans' hunger for more land	31	How ICI controls its research centre	15
German chemicals: A giant at bay	18	Australian fundraising: More states look overseas	36	Indonesia's showcase: The Asahan project	4
U.S. authorities tighten up on bank lending	14				

FT SURVEY

European vehicle components	19-26
-----------------------------	-------

ANNUAL STATEMENTS

Anglo American Corp	13
W. & J. Gossop	14
Lafarge	15
Metallgesellschaft	16
Metallgesellschaft	17
Metallgesellschaft	18
Metallgesellschaft	19
Metallgesellschaft	20
Metallgesellschaft	21
Metallgesellschaft	22
Metallgesellschaft	23
Metallgesellschaft	24
Metallgesellschaft	25
Metallgesellschaft	26
Metallgesellschaft	27
Metallgesellschaft	28
Metallgesellschaft	29
Metallgesellschaft	30
Metallgesellschaft	31
Metallgesellschaft	32
Metallgesellschaft	33
Metallgesellschaft	34
Metallgesellschaft	35
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Metallgesellschaft	43
Metallgesellschaft	44
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Metallgesellschaft	46
Metallgesellschaft	47
Metallgesellschaft	48
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Metallgesellschaft	72
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Metallgesellschaft	91
Metallgesellschaft	92
Metallgesellschaft	93
Metallgesellschaft	94
Metallgesellschaft	95
Metallgesellschaft	96
Metallgesellschaft	97
Metallgesellschaft	98
Metallgesellschaft	99
Metallgesellschaft	100



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EUROPEAN NEWS

Liberal collapse bodes ill for Bonn coalition

BY JONATHAN CARR IN BONN

HERR HANS DIETRICH GENSCHER looked thunderstruck. His liberal Free Democratic Party (FDP)—long holder of the balance of power in West German politics—had just suffered a shattering reverse. In Sunday's provincial elections in the city state of Hamburg and the neighbouring state of Lower Saxony, the FDP failed to muster the 5 per cent support needed for representation in the State Parliaments. Having until now helped call the tune in coalition Governments in both areas, the FDP is no longer even a Parliamentary opposition in either.

In marked contrast to Herr Genschel, the leaders of the two big parties involved in the elections looked almost self-satisfied. Herr Willy Brandt had seen the Social Democrats (SPD) recapture with 51.5 per cent, the absolute majority in Hamburg which they had lost four years ago. And Dr. Helmut Kohl's Christian Democrats (CDU) will now be able to form a Government in Lower Saxony on their own.

Yet self-satisfaction is misplaced. If political life is now going to be very much harder for Herr Genschel, it will be more anxiety-ridden for the SPD and CDU too. The reason is that a coalition with the FDP is crucial to the long-term strategy of both big parties. If, as in Hamburg and Lower Saxony, the liberals are going

to be extinguished as a parliamentary force, then West German politics will change profoundly. It is by no means clear who would profit.

The SPD has the more immediate cause for concern. It has now formed the federal Government in Bonn with the FDP for nearly nine years—first under Herr Brandt, then under Herr Helmut Schmidt. In the last federal elections in October 1976, the FDP received 7.9 per cent of the vote and the SPD 42.6 per cent—enough to allow their alliance to continue, albeit with a majority of only 10 in the Bundestag, the lower house of parliament.

It thus needs relatively little loss of support countrywide to pull the FDP below the 5 per cent mark. In Hamburg, the liberals suffered a much more sharp reverse—collapsing from 10.9 per cent in 1974 to 4.3 per cent on Sunday. In Lower Saxony the fall was less bad—from 7 per cent in 1974 to 4.2 per cent. But neither result bodes well for a continuation of a federal SPD-FDP alliance into the 1980s. And if the SPD loses its liberal partner—what can replace it?

Herr Schmidt's government also faces a more immediate problem involving the balance of power in the Bundestag, the upper chamber of the federal parliament, which consists of representatives of the Governments of the federal states. The



Hans Dietrich Genschel

CDU and its Bavarian sister party, the Christian Social Union (CSU) have a majority in the Bundestag, which has wide powers including veto rights over legislation passed to it by the Bundestag. But the FDP has sometimes been able to use its coalition with the CDU in Lower Saxony as a lever to help federal Government legislation through the Bundestag.

Nevertheless, it will not be able to do this—and the federal Government's parliamentary pro-

blems are likely to increase as a result.

So far so good for the CDU. But the disappearance of the FDP from the Government of Lower Saxony cuts across the strategy of Dr. Kohl who looked on the coalition there as a model for the kind of developments he wanted to see at federal level. In 1974 the state was ruled by an SPD-FDP coalition. Then in 1976 the liberals threw in their lot with the CDU. Despite recurring problems over voting in the Bundestag, this alliance under the young, CDU Prime Minister Ernst Albrecht worked well and both sides planned to continue it after Sunday's election. Now Herr Albrecht will rule alone—making his task easier and Dr. Kohl's life more difficult.

In particular Dr. Kohl is likely to come under increased pressure from Herr Franz Josef Strauss, the CSU leader, who is ally and rival to Dr. Kohl in roughly equal measure. Herr Strauss, who has long urged a policy of "total opposition" to both SPD and FDP government parties, thought little of efforts to reach power in Bonn via provincial coalitions with the FDP—and only in recent months appeared cautiously to alter his view on the issue. He can now point to the Lower Saxony result as a confirmation of his former opinion. He may also be encouraged to put forward the idea of a fourth party, operating country-wide.

His own CSU at present exists only in Bavaria. Herr Strauss has long stressed how hard it will be for the CDU-CSU alone to come to power in Bonn. If the door to an alliance with the FDP is closed too, then according to CSU logic it may be time for a new party aiming to scoop up every last right-wing vote.

There seem to be flaws in the argument which the other main West German political groups have been quick to point out. None the less, the prospect of a fourth party emerging hangs over them all—and over the FDP in particular—like a sword of Damocles. Sunday's results show why. The FDP would not have done so badly—indeed it might still be represented in both parliaments—had not new, so-called "green parties" of environmentalists emerged to tempt young, primarily liberal voters. The immediate cause of the upsurge of these parties was the force debate about nuclear power—not least in Lower Saxony which is to be the site of a nuclear fuel storage and reprocessing plant. None of these groups gained 5 per cent of the vote and their cohesion in the medium term is, to say the least, uncertain. None the less their very existence has troubled the CDU and SPD, dealt a shocking blow to the FDP, and shown how easily the normal course of West German politics can be upset.

Big cut in Italy's trade deficit

BY OUR OWN CORRESPONDENT

ROME, June 5.

ITALY SUBSTANTIALLY reduced its trade deficit in the first four months of this year compared to the same period last year following a 1.2 per cent fall in imports and an 11.3 per cent increase in export performance.

After the first four months of this year, the trade deficit totalled L388bn as against L1,888bn during the same period in 1977, according to provisional figures released by

the official statistics bureau, ISTAT.

In April, Italy recorded its first monthly surplus of the current year totalling L11bn as against a deficit of L507bn in April 1977.

During the first four months, the oil deficit, which is included in the overall figures, dropped from L2,413bn in 1977 to L2,256bn. The agricultural deficit, also included in the overall trade figures, totalled

some L1,500bn in the same period this year.

The improved trade position is in part the result of the industrial recession in Italy. However, there are now concrete signs of a recovery in industrial output. Sig. Rinaldo Ossola, the Foreign Trade Minister, has resumed overseas visits to promote Italian exports to Middle East oil-producing countries, Africa and Eastern Europe.

PENSION REFORM

Growing problems

BY PAUL BETTS IN ROME

ITALY'S PUBLIC sector borrowing requirements, officially put at some L35,000bn (\$22bn) this year, has assumed the proportions of an enormous octopus with an insatiable appetite, according to the Treasury Minister, Sig. Filippo Pandolfi. 15 years' contributions have been paid, and so-called "survivors' pensions" paid if the deceased was paid at least five years' contributions. There are also some 800,000 social pensions paid to the poor when they reach the age of 65. Pensions are also paid for industrial accidents and sickness last week. Pensions, he said, represented the equivalent of 11 per cent of gross national product last year. This would increase to 13-14 per cent next year and reach 15-20 per cent in 1990.

At long last, however, there appears to be a consensus among political and social forces on the need to reform the pensions system. While the immediate short-term incentive is the need to contain the enlarged public sector deficit to a level acceptable to the International Monetary Fund, in the longer term the reform of the system is crucial for Italy if it is to reduce its high rate of inflation to respectable single digits. Yet the difficulties are considerable. Earlier piecemeal attempts have been blocked by the howls of protest from the proposed modifications have aroused, despite the acceptance in principle by the trade unions and the political parties that something must be done. Not only is the system so complicated that few can understand it, but it affects so many people that any changes are almost bound to have severe political repercussions.

Ironically, the pension system has been hailed as the most advanced in Western Europe. Employed workers have the following benefits: seniority pensions payable at any age after 35 years' paid-up contributions; disability pensions paid after five years' contributions; old age pensions after reaching the age of 60 or 65 for women, provided 15 years' contributions have been paid; and so-called "survivors' pensions" paid if the deceased was paid at least five years' contributions. There are also some 800,000 social pensions paid to the poor when they reach the age of 65. Pensions are also paid for industrial accidents and sickness last week. Pensions, he said, represented the equivalent of 11 per cent of gross national product last year. This would increase to 13-14 per cent next year and reach 15-20 per cent in 1990.

Between 1960 and 1977, the number of pensions have risen from about 5.7m to 13.5m compared to a labour force of some 20m last year, while the expense has increased from L1,000bn to L19,800bn with the percentage of GNP extended rising from 4.35 per cent to 10.93 per cent during the same period.

The financing and administration of pensions is widely regarded as one of the principal sectors of the system. Subsidised pensions for a number of categories, like agricultural workers and artisans, currently cost the state some L3,275bn a year, or about 2 per cent of GNP. Unless reforms are introduced, the agricultural workers fund alone is expected to amount to as much as L16,000bn by 1980.

At the same time, disability pensions are paid regularly as a kind of indirect social welfare system, particularly in the depressed South where the level of unemployment is especially high. They are often much easier to get than old age pensions. Indeed, the main Italian pensions institute, INPS, at present pays more than 5m disabled pensions a year. There are also very few restrictions on the accumulation of pensions with earnings from employment. A recipient can thus receive two or three separate pensions—old age, disability, war service, and so on—and continue in regular employment. But when the Government tried towards the end of last year to reduce the pensions of employed workers, there were such protests from the unions that the ruling Christian Democrat party persuaded the minority administration of Sig. Giulio Andreotti to postpone the introduction of the unpopular measures. In any case INPS said it did not have the necessary equipment to identify employed workers with pensions and that it could only start identifying them by 1979.

What has particularly exacerbated the deficit of the system has been the automatic indexation of pensions, introduced eight years ago. Parliament has recently approved limitations at the highest levels, but it is clear that action will also have to be taken for all other pensions. The indexation has effectively seen pensions increase by greater percentages than those of earnings which have themselves risen at a higher rate than the cost of living. At the same time, certain categories like the Civil Service and the banking system, have enjoyed through the indexation system what have become known here as "super pensions."

The Government is proposing to introduce later this week a series of provisions to contain the enlarged public sector deficit to between L24,000bn and L25,000bn this year. After a mini-package of tax and public utility tariff increases announced by the Cabinet at the end of last month, on Friday the Cabinet is expected to announce public expenditure cuts by reducing 1978 spending plans and postponing others to 1979.

Court rules on Renault's grass

BY DAVID CURRY

PARIS, June 5.

FOR 20 YEARS the name of Pierre Dreyfus was synonymous with that of Renault. It was Dreyfus who symbolised that marriage between the state and industry which made Renault into one of Europe's leading motor manufacturers.

Pierre Dreyfus also had a reputation of being a bit of a liberal in politics and eclectic in his art tastes. So when Renault was ready to move into its sparkling new office block along the Seine, he had the interiors decorated with brilliant motifs taking their inspiration from motor components, and commissioned the distinguished French sculptor, Jean Dubuffet, to produce something original to sit outside the front gates in the courtyard.

Dubuffet was commissioned for FRF 400,000 to produce a model of his work which the company would then arrange

to be constructed for FRF 4m. Dubuffet also received FRF 120,000 towards his preliminary work.

But the contract stated that if for any reason the work could not be executed or was delayed, Dubuffet would receive only his FRF 400,000.

Work began in 1975 on the monumental sculpture—"A Summer Garden"—in massive concrete and polyester blocks around a pool.

By this time Pierre Dreyfus had retired, and the new chairman of Renault was the bulky and practical figure of Bernard Vernier-Paillex. It was quite clear that M. Vernier-Paillex did not enjoy the view out of his office window, and when it became clear that extra money would have to be spent to provide additional support for the pool of water which would be the centre-piece of the ensemble, work.

He then went one better and ordered the whole thing to be grassed over. Jean Dubuffet was not amused. He proposed to complete the work at his own expense and when that was not received with enthusiasm, he went to court seeking to protect the integrity of his work as his artistic property. When the judgment supported the company's right to stop and eventually destroy the work, he appealed and last week the appeal court handed down its verdict.

M. Vernier-Paillex can breathe easily: the court said that the clause in the contract setting down what would happen if the work could not be finished, effectively prevented his invoking the law extending to artists the moral ownership of their work.

However, a court at Versailles refused Renault's request for an order compelling several hundred striking press shop workers—mainly immigrants—to stop their occupation of the Flins factory west of Paris. The court warned, however, that the strikers must not damage machinery or prevent other workers from operating.

Cautious union reaction to strikes at motor plants

BY OUR OWN CORRESPONDENT

PARIS, June 5.

BY THE middle of the week it will be known whether the strikes at two factories of the Renault motor group will fizzle out, or will assume the proportions of a challenge to the Government's incomes policy.

A Rouen court this morning ordered strikers occupying the engine and gearbox plant at Cleon to quit the factory within 48 hours. For the moment, the strikers—who are in a small minority—are maintaining pickets across the entrance and the plant is shut-down.

However, a court at Versailles refused Renault's request for an order compelling several hundred striking press shop workers—mainly immigrants—to stop their occupation of the Flins factory west of Paris. The court warned, however, that the strikers must not damage machinery or prevent other workers from operating.

other workers from operating them on pain of being forcibly ejected.

As the company has closed the Flins plant until Thursday in what it describes as a postponement of the shifts, the situation will remain unclear until the middle of the week.

On the whole there has been little sympathy action elsewhere in the group, though unions at the Douai assembly plant have called a four-hour stoppage.

The unions are treading carefully, apparently caught off balance by the strikes which grew in each case out of local incidents (the dismissal of a worker at Flins for persistent lateness, and regarding difficulties at Cleon). At neither plant does the bulk of the workforce show much sign of following the strikers' lead.

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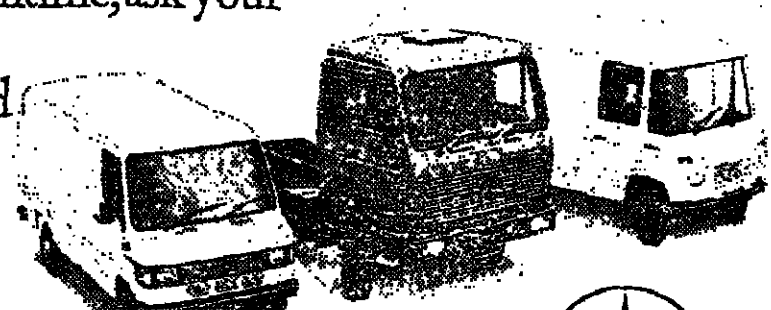
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OVERSEAS NEWS

Morocco acts on financial problems

BY OUR OWN CORRESPONDENT

AS THE U.S. Air Force started only to workers' transfers and airlifting 1,500 Moroccan troops to Zaire over the weekend, King Hassan announced a series of measures designed to solve financial difficulties caused partly by heavy military spending.

While five American C-141 troop transport planes flew out the first group of troops to Lubumbashi via Dakar, the King said in a broadcast on Sunday night that Morocco would have to cut down on foreign currency spending, notably by reducing imports by 20 per cent.

To improve the inflow of foreign currency he announced a preferential rate for the Dirham, putting it on a par with the French franc, to derive increased benefits from the receipts of the 350,000 Moroccan workers in France. This is equivalent to a devaluation of about 7.3 per cent but it applies

increased military spending is needed to re-equip the armed forces after heavy losses during the October war on the Golan Heights, but it is undoubtedly made necessary also by losses in the Western Sahara, where his army is still battling against the Polisario guerrillas based in Algeria over two years after the area was ceded to Morocco by Spain.

He also blamed financial troubles on a succession of four poor harvests which cost \$200m in cereal imports, the increase in the cost of oil imports which had completely neutralised income from phosphate exports despite doubling the price, and investments in Sahara development \$260m this year.

Certainly the sending of troops to Zaire for the second time also contributes to the financial burden and the King is hoping

RABAT, June 5.

Envoys face plan for observers in Rhodesia

BY JUREK MARTIN, U.S. EDITOR

The British Government is to be invited to become an observer within Rhodesia's multi-racial transitional Administration. It is that property taxes (the American equivalent of rates) are too high, and that any public official who thinks otherwise runs the risk of losing his job.

The debate over the property tax initiative, known as Proposition 13, has completely dwarfed the parallel primary political parties as they look for the 1980 Presidential election. The importance of which is the election of a Republican candidate to oppose incumbent Governor Jerry Brown in the November election.

Liberal lead in Colombia elections

By Sarita Kendall

BOGOTÁ, June 5. LIBERAL PARTY candidate Sr. Julio Cesar Turbay Ayala has a small lead over his Conservative opponent, Cesar Gaviria Trujillo, in the Colombian presidential elections, according to official results so far. More than 60 per cent of the votes have been counted, but the Liberal advantage of Sr. Turbay could still be overtaken, and both Liberals and Conservatives have been claiming victory.

Malay payments

A Malaysian Air Force Group Captain has been jailed for three years for payments involving the Malaysian Government's \$35m purchase of 16 supersonic F-35B fighters from the Northrop Corporation, Wong Sulung writes from Kuala Lumpur.

Karachi air dispute

Pakistan's international airline may come to a grinding halt following a deadlock in the pay dispute negotiations between the engineers and the airline management. The dispute has caused delays and disruptions in Pakistan's operations for some time with flights up to 24 hours behind schedule, our correspondent writes from Karachi.

Burma refugees

MAJOR General Ziaur Rahman, has re-emphasised that the 150,000 Muslim refugees come from Burma in the last two months are Burmese nationals, Simon Henderson writes from Dhaka. Speaking at his first press conference since his landslide victory in Saturday's presidential elections he said Burma must take them back.

California ready with tax warning for the nation

LOS ANGELES, June 5.

CALIFORNIA SEEMS ready to send a message tomorrow to Governor big business, organised labour, the teaching profession and the minority groups. The initiative is being described as a genuine grassroots tax revolt, but it has taken careful counsel before wide implications for other states making his stand. But his lead has been sharply cut by the on

tax initiative, known as Proposition 13, has completely dwarfed the parallel primary political parties as they look for the 1980 Presidential election. The importance of which is the election of a Republican candidate to oppose incumbent Governor Jerry Brown in the November election.

\$7bn gain expected in value of exports

NEW YORK, June 5.

THE U.S. Government expects in the dollar "are expected to the dollar depreciation of the past nine months to add between \$7bn to \$8bn to the value of U.S. annual rate of gain of 57 per cent by the end of 1979, \$8bn," he told, "a seminar according to a senior Treasury official."

In a sweeping analysis of U.S. competitiveness, this morning, Mr. Fred Bergsten, Assistant Secretary for International Affairs, argued that the trade deficit peaked in the first quarter of this year at an annual rate of \$4.5bn. The Government believed that "the extraordinary surge in non-petroleum imports during the quarter was a temporary aberration caused by a variety of factors ranging from fear of new U.S. import restrictions to the possibility of a West Coast dock strike this summer."

Mr. Bergsten indicated that the Administration was taking some comfort from a moderate pick-up in exports in March and April, which led to a 10 per cent decline in the trade deficit. A President Carter was committed pick-up in growth rates in other leading industrial countries should benefit U.S. export performance. The effects of the fall

NYC pay deal stumbles

NEW YORK, June 5.

AFTER all-night negotiations, talks on a new pay contract for New York City's 225,000 employees were adjourned until this afternoon without any indication that agreement would be reached before the U.S. Supreme Court's decision on the Senate hearings on a new federal aid programme for the city. Last night both sides believed apparently that a deal was within reach, only to find that they were

THE CANADA-U.S. FISH WAR

Bones of contention

BY VICTOR MACKIE IN OTTAWA

CANADA IS now locked in a fish war with the U.S. in coastal waters of the Atlantic and Pacific oceans. The war, which has been looming for months, became inevitable when the U.S. and U.S. negotiators met in Washington last month failed to reach an agreement on disputed fishing rights. The Canadian move to block American fishermen was held up because both Prime Minister Pierre Trudeau and External Affairs Minister Donald Jamieson were in Washington for the NATO summit meetings.

The Canadian authorities do not expect the dispute to escalate into the scale of the gunboat struggles which erupted on the fishing rights a few years ago between Britain and Iceland. Before the extensions of fisheries jurisdiction to a 200-mile zone of economic management by Canada on January 1, 1977 and the U.S. on March 1, 1977, fisheries relations between the two countries were governed by a reciprocal fishing privileges agreement, which permitted certain fishing activity in each country within the three to twelve mile zone of the other.

Negotiation for a more comprehensive agreement began in 1976, with the realisation that when 200-mile zones were established, the situation would become somewhat more complex. When negotiation of a long-term agreement proved impossible, the two sides concluded an agreement early in 1977 which had as its primary objective the maintenance of the status quo with respect to the terms and conditions under which fishing would be conducted by fishermen of one nation off the coast of the other.

It became clear in 1977 that the lack of agreement on maritime boundaries between the 200-mile zones of Canada and the U.S. made the establishment of a long-term fisheries agreement extremely difficult. Many fish stocks migrate across any likely boundary between the fishing zones of the two countries and co-operative management schemes are required if effective conservation is to be maintained. Thus, in mid-1977, the Prime Minister and the President appointed special negotiators (Mr. Marcel Coteau for Canada and Mr. Lloyd Cutler for the U.S.) whose mandate is to negotiate an agreement on maritime boundaries and related resource questions, including fisheries.

Desai leaves for talks on U.S. N-supplies

By K. K. Sharma

NEW DELHI, June 5. THE FUTURE of India's nuclear energy programme will be decided in the next two weeks. By then, Prime Minister Morarji Desai will have held talks with President Jimmy Carter on supplies of enriched uranium for the U.S.-built Tarapur atomic plant near Bombay.

Mr. Desai left here this morning on a 12-day tour that will take him to Tehran, Brussels, London and the U.S. The last leg, which he holds two rounds of talks with President Carter in Washington, will be the most important.

Although President Carter has promised to continue shipments of nuclear fuel to the Tarapur plant that would enable it to function for another 18 months, these supplies have been held up by the Congress on the grounds that India has not agreed to sign the nuclear non-proliferation treaty and because the Indian Government is not willing to accept nuclear safeguards sought by the U.S.

India has reacted strongly to this delay and is insisting that the U.S. fulfil contractual obligations, especially as Mr. Desai has demanded that the U.S. will never manufacture nuclear weapons or use nuclear explosives either for military or peaceful purposes. This stand remains unchanged and Mr. Desai's view is that he will not sign the proliferation treaty on the grounds that it is discriminatory as the nuclear powers are not bound by its terms.

At stake are not only the 7.5 tons of enriched uranium that are held up in the U.S. but India's approach to the nuclear issue. Mr. Desai has made it clear that if the U.S. does not send the supplies of fuel necessary to make the Tarapur plant run, he will look elsewhere. This could mean that India will look to Russia for supplies and indications from Moscow are that the Russians are eager to step in to fill the gap.

Sanjay Gandhi, younger son of the former Indian Prime Minister, Mrs. Indira Gandhi, was today released from jail after being imprisoned by the Supreme Court for intimidating witnesses in a case of criminal conspiracy against him. He was released after the Sessions Judge dying the case ordered that bail of Rs 5,000 be given to Sanjay. He has been ordered not to leave India without permission.

Left-wing party suspends activity in protest against Sadat law

CAIRO, June 5.

EGYPT'S left-wing Unionist Progressive Party today suspended activities in protest against the law purging from public life Communists and other critics of the Government.

The UPP said that a meeting of its constituent assembly next Sunday would decide whether to dissolve the party altogether. The party has decided to stop most political activity as long as this law exists, it said.

The party led by Khaled Mohieiddin will also cease publication of its weekly newspaper Al-Ahali (The People) after next Wednesday's edition and is accepting no new members.

The country's largest opposition group, the conservative New Wafd, dissolved itself for similar reasons. The new law, approved by 98 per cent vote in a referendum two weeks ago, was introduced after bitter criticism of President Sadat's Government.

Today the UPP criticised the ruling Centrist Party, accusing it of liquidating the democratic experiment which was still in its infancy. The measures approved by the People's Assembly (Parliament) four days ago served in fact to strip the party of its freedom and threaten the security of the individual, the UPP said. It argued that the law also contravened the Constitution.

Mr. Sadat has accused pro-Moscow Marxists of controlling the UPP and has said he wanted Egyptian leftists to run the party. The UPP said it was not a Marxist party.

Oil prices may rise from end of year, says Yamani

BY OUR FOREIGN STAFF

OIL PRICES will remain frozen for the rest of 1979, but after December gradual price rises would be in the best interests of the U.S., Sheikh Ahmed Zaki Yamani, Saudi Arabia's Oil Minister, said in Riyadh over the weekend. On June 17, the members of the Organisation of Petroleum Exporting Countries (OPEC), will be holding their regular biannual meeting in Geneva. Sheikh Yamani said that Saudi Arabia would, as it did last December in Caracas, oppose calls by Algeria, Libya, Iran and others for a price increase this year.

But Sheikh Yamani did not make any such promise for 1979 and beyond. He said gradual price increases over the next several years would be necessary to protect the U.S. and other industrialised economies from a sudden sharp jump in oil prices in the mid-1980s, when today's oil surplus is expected to become an oil shortage. If current economic conditions prevail when OPEC meets in December, Sheikh Yamani said a price increase of more than 5 per cent in 1979 would not be justified. But he stressed that the world economic picture could change.

"By December we will either decide for a freeze or an increase," he said. "If we decide for an increase, it would be more than 5 per cent, but he said now. Right now there is a 50-50 chance of a freeze or an increase."

The Saudi Oil Minister also repeated his country's commitment to stick with the dollar as a means of pricing oil, but he indicated Saudi Arabia is not happy with the weakened dollar.

Cuba 'trains Oman rebels'

BEIRUT, June 5.

THE MURDER of five Britons in Oman last week signals the renewal of insurrection against Sultan Qabus by rebels trained in Aden by Cuban advisers, according to South Yemeni exiles. The exiles claim to have heard about large-scale infiltrations into Oman by rebels from South Yemen. The exiles, who were en route to Cairo to join the front led by Mr. Abdeljawad Makawi, in opposition to Aden's Marxist regime, said the Popular Front for the Liberation of Oman, which led the rebellion in Dhofar, three years ago, has recruited a new Cuban-trained army.

Sultan Qabus, now 37, seized power in 1970 after ousting his father, Sultan Said Ben Taymour. He announced in 1975 that the rebellion in Dhofar had been crushed completely. Mr. Makawi, who was First Minister of South Yemen before independence from the British in 1967, submitted a no-confidence motion to the Aden regime last month charging that the present regime in Aden had brought the country under Soviet and Cuban domination.

According to the exiles, Mr. Makawi's note said that about 2,000 Cuban military advisers have been training militias belonging to the Aden regime and to the Oman Liberation Front. Recurring tension in the Gulf region was believed to be the major motive behind Aden's decision last month to establish diplomatic relations with Peking.

David Housego, recently in Sumatra, profiles Indonesia's showcase Asahan project

Rising costs a source of embarrassment

THERE ARE certain projects, like Egypt's Aswan Dam, which have an importance in their country's history going beyond their immediate economic value. Asahan—a hydropower and aluminium smelter project—is one of the largest foreign investments in South East Asia—has similar symbolic meaning for Indonesia.

It is first of all a source of national pride because attempts to harness the Asahan river have been a challenge to successive regimes both before and after independence. Though engineering works are only just beginning on the banks of the Asahan river, college students are being taken in their hundreds to the site of the dams and generating stations. The Dutch initiated the scheme while they still ruled Indonesia. It was briefly taken up by the Japanese during the occupation. Former President Sukarno sought Russian collaboration to build it. Now it is one of the economic monuments that President Suharto would like to leave as part of his legacy to the country.

The project is also—like some of the grandiose projects of the state of concern Pertamina or the Krakatau steel plant now taken over by the government—associated with the regime's love of showcase projects which have an insatiable appetite for funds and draw the sweet-toothed to the honey. Estimated to cost \$812m in 1974 when Japan signed the contract for the hydropower plant, the aluminium smelter and the dam and the infrastructure works, the revised figure is now between \$1.5bn and \$2bn.

In the eyes of many Indonesians it provides an example of how Japan has come to exploit the resources of the country with little benefit to Indonesia. Paradoxically it has also become a test case of Japan's political commitment to south east Asia.



given no commitment to purchase alumina from Britain, are now keen to get it from Australia.

President Suharto still wants to push ahead with Bintan though his economic ministers are anxious to put off the project until the country's economic situation improves. The project is more important priorities for foreign exchange expenditure. Politically it is a further complicating factor that Bintan has become a test case of the President's determination to root out corruption. His credibility suffered a blow recently when an initial contract for Bintan was awarded without international tender to the West German firm of Klockner. Klockner is also one of the major contractors at Krakatau.

Without foreign exchange earnings from Bintan, Indonesia's return on the project would not be large. The aluminium smelter will absorb all but a marginal amount of the electricity generated and take almost two-thirds of the river's potential generating capacity. West Sumatra—with its rubber and palm oil estates—is one of the fastest growing regions in the country, and the main alternative source of power would be costly energy from nearby oil or gas fields whose extraction now seems to be peaking.

The smelter will obtain electricity at Y1.82 per kilowatt-hour, about a fifth of the cost in Japan or a third of the cost of supply in a similar Japanese smelter in New Zealand. Because the hydro-electricity is the property of the project, the Indonesian Government cannot raise its price. It will obtain some

مكتبة الأصل

HOME NEWS

Month to wait for Grays' investors

BY MICHAEL CASSELL

INVESTORS with Grays Building Society, which closed its doors at Easter after the death of its chairman and the disclosure of deficiencies of about £7m, will have to wait one month before they can draw their money.

Their accounts have been attracting interest while they have been frozen—investors had not previously been able to confirm this.

Borrowers from Grays can expect their mortgage rate to fall 1 per cent to bring it into line with the rate charged by the Woolwich Building Society, which is expected to take over the Grays at the end of this month.

Mr. W. H. Rate, the society's new chairman, said that an application for the transfer of engagements to the Woolwich was due to be heard on June 28. He said members would be expected to approve the transfer. When the transfer had been registered, each investor would be sent a passbook for deposits and withdrawals.

Mr. Rate said the compensation fund set up by the building societies to cover Grays' losses would provide the money to ensure accounts were credited with interest by the Woolwich on the next interest date after the transfer.

Overstated

The shareholders of Grays directors would not, however, be reimbursed from the compensation fund "or from any other source." This will leave their own investments in the society reduced by more than half.

Grays' accounts were published yesterday. They said that investigations indicated not assets at December 31, 1976, were overstated by £6.37m. In addition, Grays had not received the benefit of £98,477 in mortgages redeemed last year and the sum was written off as irrecoverable. The directors were also aware of a further five cases in the first quarter of this year, totalling £13,225, for which no provision had been made in the accounts. "Further material income tax liabilities" might also exist.

The auditors, Appleby English, said in the report to members the society failed to keep proper books of account and also failed to maintain a satisfactory system of control over its transactions and records. It had not maintained a system to ensure the safe custody of all documents of title belonging to the society and of deeds relating to mortgaged property.

Scandinavian joint ferry service opens

By Our Own Correspondent

THE OPENING of a new ferry service between the Tyne and Scandinavia by DFDS Danish Seaways yesterday could be the start of a new era of co-operation between rival shipowners.

At an inaugural lunch aboard the DFDS A/S ship, Winston Churchill, Mr. Eric Heiring, the company's president, said that instead of fighting his company, Tor Line of Sweden had agreed to a joint service.

The Winston Churchill will sail on the joint service with Tor Line twice a week to Gothenburg and once a week to Esbjerg, in addition to DFDS's ferry, the Esland, which already operates a twice-weekly service from the Tyne to the Danish port.

Between July 3 and August 2 there will be three sailings a week to Gothenburg; from the Tyne and three to Esbjerg.

Aluminium plant future depends on Government

BY ROBIN REEVES, WELSH CORRESPONDENT

NEGOTIATIONS WHICH could result in Anglesey Aluminium doubling the capacity of its Holyhead smelter are reaching a decisive stage. The company—one-third owned by Rio Tinto Zinc and two-thirds by Kaiser Aluminium—proposes expanding output from 100,000 to 200,000 tonnes a year to meet an anticipated world shortage of aluminium in early 1980s.

Yet the final go-ahead for the investment hinges largely on Government sanction for a special cut-price electricity supply to the plant. Aluminium smelting is a notoriously power-thirsty industry, with electricity accounting for 90 per cent of the cost of the finished ingots.

But the Anglesey Aluminium, the Central Electricity Generating Board, the Department of Industry and the Welsh Office have now reached the stage where the issue is likely to be referred soon to the Cabinet for a final decision. The Government is worried that provision of exceptionally cheap electricity for aluminium smelting could unleash claims for equal treatment from other heavy power-using industries, such as chemicals.

Britain's two other aluminium smelters—Alcan with a smelter at Lynemouth, Northumberland, and British Aluminium at Invergordon, Scotland, have also indicated an interest in expanding output should cheaper power be available.

Although nobody is saying so, it is conceivable, too, that a special power deal for aluminium could be viewed in Brussels as infringement of EEC competition rules.

The aluminium companies claim, however, that they are presently paying a higher unit price for their electricity in the UK than elsewhere in Europe. The implication is that the investment could go elsewhere, unless Cabinet approval for a special deal is forthcoming.

This is not the first time the Government has had to intervene in negotiations between the aluminium industry and the electricity authorities. The 1964-70 Wilson Administration sanctioned a special price to persuade the producers to build smelters in the UK in the first place.

Expansion of Anglesey Aluminium would make the UK virtually self-sufficient in aluminium. Consumption presently amounts to 550,000-600,000 tonnes a year, of which 100,000-150,000 tonnes is imported.



THE PALACE OF Westminster shows the first signs of a cleaning operation, as seen from Westminster Bridge. But it is only a test to give MPs an idea of the effect and possible disruption to Parliamentary work. The £3.5m facelift proposals have met Parliamentary criticism, and in March the Commons Services Committee called for a cleaning test.

Young jobless warning

POLITICAL LEADERS were the extremists of politics—the warned by a trade union leader far right and the far left. Yesterday that young people will revolt against being unable to acceptably high level of unemployment as "the scourge of society." Young people were seeing their future, not in any industry and commerce, but attending job centres looking for work. "They will not continue to accept this position. They feel, quite rightly, that they are entitled to employment."

Mr. Gibson said that the unions must maintain pressure on the Government for action to change the state of unemployment, young people will turn to

Schools voucher plan 'not the best'

By Michael Dixon, Education Correspondent

MOVES TO increase parents' choice by giving them vouchers to "cash" at the schools they prefer were hampered yesterday by the report on a two-year study by Kent County Council in the Ashford area.

Almost half the teachers questioned said they would refuse to teach under voucher schemes, as advised by the two main unions.

The schemes have been strongly advocated by Dr. Rhodes Boyson, an official Conservative spokesman on education.

The study concluded that vouchers would not necessarily be "the most satisfactory means" of improving parental choice.

The study also found that voucher schemes would be very hard to administer effectively. They would increase costs in the Ashford area alone by between £100,000 and £130,000 a year, depending on whether the scheme was confined to the State sector or extended to include independent schools.

Of the parents with children at State schools, 9 per cent said they would change to independent schooling if the voucher could be used against the fees. Education Vouchers in Kent: Country education officer, Maidstone: full report £2.20, main findings £1.25.

Costly But only one in every 10 was dissatisfied enough to want to make an immediate change.

The study also found that voucher schemes would be very hard to administer effectively. They would increase costs in the Ashford area alone by between £100,000 and £130,000 a year, depending on whether the scheme was confined to the State sector or extended to include independent schools.

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Yorkshire buyer to revive Mull malt

By Kenneth Gooding

A WEST Yorkshire businessman, Mr. Stewart Jowett, has bought the malt whisky distillery on the Island of Mull. It will come into production again in September.

The distillery, called Ledalg but to be renamed Tobermory, had had a chequered life. It was built in 1823 but closed for the first time in 1923 by the Distillers Company.

In 1972, a consortium including the Domecq sherry group and the Liverpool-based Larrington Steamship Company, started distilling again and added two new stills.

Much of the malt whisky produced went to Chivas, the Canadian Seagram Group offshoot which makes the Chivas Regal brand. That contract was ended in 1973.

In January 1974, Ledalg went into the hands of a receiver and he has now sold it to Mr. Jowett's Kirkcalding Property Company of Cleckheaton.

The consortium spent £350,000 adapting the distillery and at its production peak it employed about 600,000 gallons a year. Some financial assistance was given by the Highland and Islands Development Board. The price now paid for Ledalg has not been disclosed.

Mr. Jowett said last night that he hoped to "start distilling in a small way" in September.

Institutional investors take advice to leave NSB

NEWS ANALYSIS—NATIONAL SAVINGS

BY ADRIENNE GLEESON

ONE unexpected result of the recent rise in interest rates has been a very strong recommendation from stockbrokers Joseph Seabag that those with large sums deposited in National Savings Bank investment accounts should prepare to withdraw their money.

Seabag has not been alone in taking this view, though its exhortations have been more vigorous than most.

The results appear to have been dramatic. By the close of business on Friday afternoon, two days after the end of the calendar month, on which interest is calculated, the Department for National Savings had received notice of the withdrawal of £180m at the beginning of July.

The brokers say that the National Savings Bank's investment accounts have provided an excellent home for the past year for institutional money deposited before the £50,000 limit on individual holdings was introduced last July—to deter just such investors.

But they now argue that the rise in money market rates in the past few weeks means that there are now more attractive homes elsewhere for such money—notably one-month interbank deposits and nine-month sterling certificates of deposit.

Precedent To the extent that interest rates continue to rise—and the brokers expect that to happen—the argument is strengthened. If precedent is any guide, a corresponding rise in the rate on the National Savings Bank's investment accounts will be slow enough in coming through for a sizeable gap to develop.

It was the development of

just such a sizeable gap in the Government's borrowing requirements which brought the institutions to the National Savings Bank in the first place.

From January to October last year, while money market rates fell hand over fist, the rate on the National Savings Bank's investment account was static at 10 per cent, and from April, that was better than anything that could be obtained in one-month funds in the money markets.

Wholesale As the gap developed to 2½ points by May—the institutions, encouraged by their brokers, began to pour their liquid funds into the NSB—traditionally a "people's bank"—rather than a home for wholesale funds.

By July, the Department for National Savings was sufficiently alarmed at the size of the inflow to introduce its £50,000 limit to deter the institutional investor.

Reaction The fact remains that despite some withdrawals since, the Department itself reckons that some £400m of the £1,800m now invested through the National Savings Bank's investment accounts is institutional money.

This is the money which City stockbrokers are saying ought to be withdrawn.

The Department for National Savings, and the Commissioners for the National Debt, two major investors in the National Savings Bank's deposits, have taken the news that there are to be substantial withdrawals philosophically but it cannot be welcome to their masters in the Treasury.

The money invested through National Savings goes, more or less directly, to finance the

Government's borrowing requirements. Funds deposited with the National Savings Bank are a very much higher level than the purchase of gilts, Treasury Bills, and local authority securities, or placed on short-term deposit with the local authorities.

To the extent that they are withdrawn for investment elsewhere, the City will have to

look for the moment, however, looks as though short-term gilts and maturing Treasury bills will be sufficient to meet £180m of withdrawals now scheduled for the beginning of July without forcing the National Debt Office into substantial and costly sales of gilts.

Whether a further substantial tranche of withdrawals at the beginning of the following month can be met with similar ease—should another rise in money market rates tempt institutions which have not given notice of withdrawal—doing so—remains to be seen.

Assumption However, it is a reasonable assumption that the effects of the gilt-edged market will not be dramatic unless private investors decide on a similar policy of withdrawal.

The Department for National Savings ought not to be able to assume that that will not happen. But it can. Apathy and the unwillingness of the public to invest in the National Savings Bank's deposits make that certain.

As it is, some of the building societies now withdrawing whole sale funds from the National Savings Bank have noticed that the own depositors are making withdrawals in turn—to put in money into National Savings Certificates.

Bearish But if there are some bearish implications in this situation for gilts, they are not necessarily quite as bearish as the stockbrokers' analysis. The Department for National Savings and its investment managers at the National Debt Office maintain that their investment policy over the past year has been conducted in the knowledge that the funds which were flooded in during the period from May to July 1977 might

where, the Government will have to sell more gilts or find other means of financing the borrowing requirement. Neither course looks promising at the moment.

Green Shield in store discount offer

By Our Consumer Affairs Correspondent

INTERNATIONAL STORES in the Green Shield trading stamp company are to launch a second "Super Discount" campaign. Under the scheme customers can redeem stamps for goods at exceptionally low prices.

Anybody who has collected enough stamps to fill a "Super Discount" booklet by spending around £8 will be able to cash it in at International for a range of goods costing 20p. Thus, customers will have to lay out only 1p for products such as M Tips tea and bread which normally sell at 21p.

Leyland's share of market up slightly in May

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

BRITISH LEYLAND'S market share recovered slightly last month from the disastrous 17 per cent in April—but, at only a little over 21 per cent, it is still much lower than the target of 27 per cent set by executives earlier in the year.

According to preliminary figures, the State-owned company once again has been pushed firmly into second place in the market by Ford, which captured 22.5 per cent. Imports also did well, with a little over 48 per cent.

The figures indicate that Leyland is still having to struggle hard to sell now that dealers are no longer being buoyed up by the large Superdeal promotional effort. The company is reckoned by its competitors to have reasonable stocks of most of its leading car lines, except the Mini.

During the last month, there is also evidence that Japanese importers have been exercising some self-restraint, although this does not appear to have helped Leyland.

The Japanese share of the market in May came at about 10.5 per cent against 11.3 per cent in April. The share of Datsun, which is the leading Japanese importer, and which had 8.7 per cent in January, went down to 5.8 per cent.

Japanese car shipments also are beginning to decline at present, so that later in the year it is likely that sales will fall even further.

But the Datsun dealership organisation is refusing to accept this position without a fight. It is aiming to present Mr. Edmund Dell, Trade Secretary, with a petition against Restrictions on shipments, which were agreed two months ago between the British and Japanese Governments. After that, it is planning a strong delegation to Tokyo to present a similar argument to the Japanese Ministry of International Trade and Industry.

Top distributor to add Vauxhall/Bedford sales

WADHAM STRINGER, one of Leyland's largest distributors, has decided to take on a Vauxhall/Bedford main dealership to add to the recent acquisition of a Ford franchise in Liverpool.

The move comes in a year when Mr. Michael Stringer, managing director, is also chairman of the Leyland Distributors' Council.

It follows a recent change of policy at British Leyland allowing its distributors to take on franchises with other manufacturers—a move which the recent problems faced by the company.

Wadham Stringer's acquisition is also significant because it

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Marry us to Mrs Castle

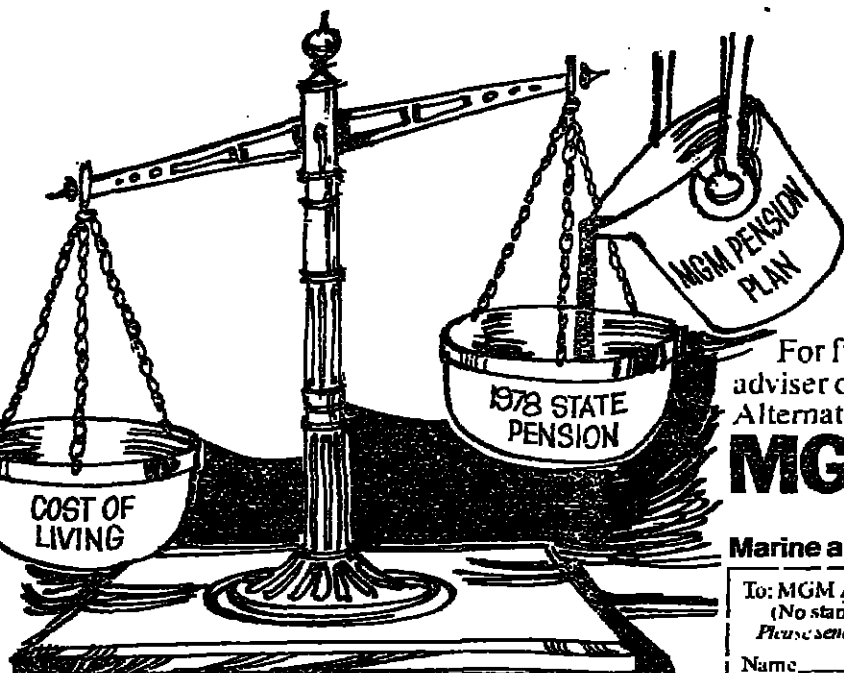
Mrs Castle's new state pension scheme goes so far, but is that far enough? For most directors and higher paid employees, the answer is no.

Because the state scheme does not currently provide tax-free cash in hand at retirement, nor full security for your family if you should die before retirement—important points when you look at the escalating cost of living.

The solution to your problems could be MGM's 'Design for Retirement'.

MGM's plan enables you to build on the foundations of the state scheme—or your own private scheme—and create a tax-efficient package of fringe benefits for you and your employees.

'Design for Retirement' is simple to run—



because MGM does all the paperwork—and is so flexible it can be tailored to suit your own specific circumstances.

Why not find out more—you'll be glad you did.

For further information contact your financial adviser or ring Malcolm Powell on 01-623 8211. Alternatively, return the coupon at our expense.

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FT 9

National Gallery move to save Canaletto

THE National Gallery yesterday stepped in to help stop the export of two major art works—remarkably attractive paintings—were done by the Venetian artist during a visit to England in the 18th century.

They went on display at the National Gallery yesterday in the hope that their exhibition would prompt visitors to pop a few coins in a large, antique wooden chest in front of the pictures during the next month.

Prof. Hale, praising the efforts of Mr. Dennis Farr, director of the Birmingham City museums and art gallery, said: "If everybody who comes to see the pictures put just 25p in the chest, we should reach the target."

But this is not to say that the trustees endorse a policy towards the British heritage of works of art that is so negligible that it has forced one of the world's greatest painters to hand out a begging bowl.

Two other Canaletto's of the Castle will not stay in Britain. One has also gone to America and another will go to the Swiss collector in July.

'MILTON WHO?'

'The place is called Milton Keynes, Harry.'

'Sounds good. You think we should put the U.K. Operation there, right? Why?'

'Well for a start, we can move into the new factory just a month from today.'

'That's fast.'

'There are places all ready and waiting from 1,500 square feet...'

'Bit small?'

'...to 100,000 square feet. And there are some very nice sites available to build on.'

'You on commission?'

'Then there's communications. It's right on the M1, and the A5 goes right through the place, so does the main rail link from London...'

'Hey, slow down, what's all this afive?'

'The M1 is the main motorway from London to Birmingham, the A5 is the...'

'Yeh okay. Highways, highways.'

'There's no problem with housing the staff. And I don't think we'll have anything but compliments about the place. It's got good shopping, lots of schools, plenty of wide open spaces, lots of good pubs. It's just a few miles outside London.

And Oxford, Stratford, Cambridge are all easy drives.'

'Yeh. Fine, fine.'

'And it's the perfect base for serving Northern Europe. Apparently that's one of the reasons why Rank Xerox moved in.'

'Americans there already?'

'Oh yes, Coca-Cola, Nacanco, Hammond Organs, Reads, Allen-Bradley, Redken Laboratories, Southland Corporation.'

'Great. I'm sold.'

MILTON KEYNES



HOME NEWS

Pay curb impact on staff 'limited'

BY JAMES McDONALD

NEARLY 60 per cent of British engineering companies believe that wage restraint and its erosion of pay differentials, has not brought them "significant" problems in retaining skilled staff.

But over 40 per cent of 103 engineering companies surveyed last month by Manpower, the international work contractors, claimed that skilled workers were changing jobs more often as a result of Phase Three wage restraint.

More disturbing, the survey adds, was that highly skilled staff were not only leaving to improve their income but often to take up work in other fields.

Flexible

Only 57 per cent of the companies questioned favoured a return to free collective bargaining in August. The remainder believe that a Phase Four pay policy should be introduced, with 75 per cent of this total saying that the policy should be compulsory.

Most of this large minority of engineering companies would want the pay rise limit retained at 10 per cent, although a few of them would prefer to see the limit dropped to 5 per cent.

The statutory policy should be more flexible within these limits, said the companies in favour of a Phase Four.

Smaller companies, in particular, asked for more flexibility to restore differentials. Larger ones with over 1,000 employees preferred a great flexibility in terms of companies' payroll, with most of them seeking more flexibility within a pay limit linked to productivity.

Fuller to boost brewery with £3m expansion

BY KENNETH GOODING

THE BREWING GROUP, Fuller Smith and Turner, which has benefited from the revival of interest in traditional beers, is to spend £3m on the second stage of developing its Griffin Brewery at Chiswick, West London.

To help finance the project the group, a public but unquoted concern with about 150 pubs and offices, last April issued a £750,000 Eagle Star Insurance 7.500,000 20-year debenture carrying 13½ per cent interest.

Fuller has already spent £1m on the initial expansion of the brewery and by the time the second stage is completed in three years, capacity will have been raised by 50 per cent, from 576,000 pints to 874,000 pints a week.

This would give Fuller spare capacity for the first time since 1975 when demand started rising for its beers—including London Price and Extra Special Bitter, one of the strongest in the country.

The main contractor for the second-stage development is Robert Morion DG, the Lindus tries subsidiary which is the only significant all-British manufacturer and supplier of brewery equipment.

Mr. Noel Chambers, Fuller's finance director, said yesterday that his company, which is determined to remain independent of the major groups, expected to be able to meet the rest of the £3m cost from cash flow and, possibly, the sale of some properties subject to compulsory purchase orders.

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The Joseph Rowntree Charitable Trust, which already contributes to the Churches' Council, has promised to pay £6,000 a year for the first three years.

The Home Office voluntary services unit had been asked to give up to £6,000 a year, or a third of the annual running costs of the new National Council on Gambling to replace the 46-year-old Churches' Council on Gambling to be dissolved in August.

The Churches' Council, which helped to form Gamblers' Anonymous 14 years ago, was closing because of cash shortages, the Rev. Gordon Moody, retiring general secretary, said in London yesterday.

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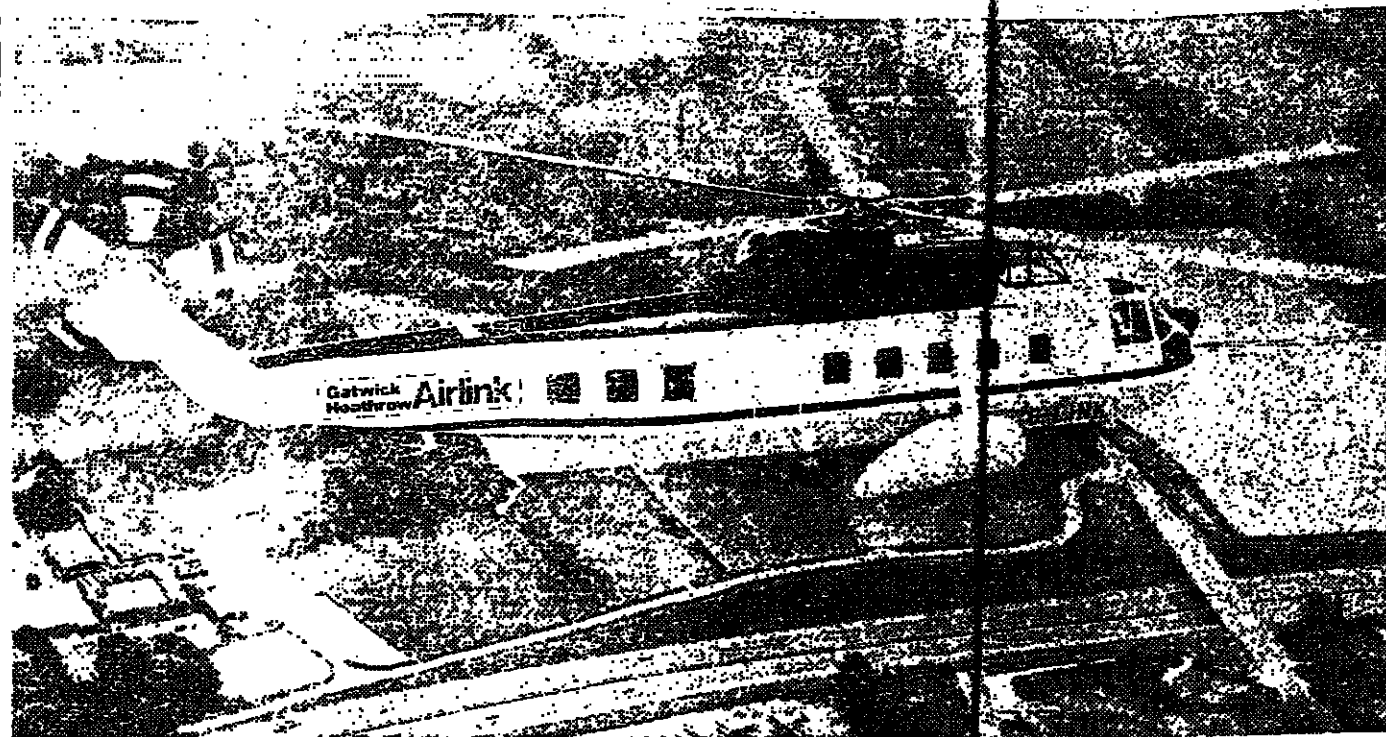
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The Gatwick-Heathrow airports helicopter link starts on Friday, when the Prince of Wales flies on the first service. The helicopter service will provide rapid communications between the two airports and there will be 10 services each way daily, taking 15 minutes between the two airports. The single fare will be £12. British Airports Authority has bought the single 5-61N 26-seat helicopter for this service with the aim of encouraging more passengers to use Gatwick. British Caledonian will be providing ground handling and cabin crews, while British Airways Helicopters will provide flight crews. British Airports Authority hopes that the helicopter link will encourage more airlines to move to Gatwick, where the modernisation just completed has raised traffic capacity from 6m to 16m passengers a year.

Midlands call for flexible pay policy

A STAGE FOUR incomes policy

should contain a flexible element on top of a restricted basic entitlement. This view is being pressed on Mr. Denis Healey, the Chancellor, by Birmingham Chamber of Industry.

"We must now move away from rigid entitlements to a system that will reintroduce the financial incentive to accept greater responsibilities," said Robert Booth, president of the chamber, said.

Proposals for a two-tier system, made in the fight of pressures, caused by previous flat-rate increases.

Private house builders use 70% of planning permits

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

ABOUT 70 per cent of the sites permissions made by local authorities in 1975, in England which had planning permission for private housing.

It was based on a study which was undertaken last year to test the extent to which the number of outstanding residential permissions is a reliable indicator of land available for development.

The report, prepared for the Department of the Environment and the Housing Research Foundation, traces the progress of 1,000 individual development sites included in a count of planning

permissions made by local authorities in 1975.

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Clash on plan to mine fluorspar

BY PAUL CHEESBRIGHT

A CLASH between Dresser Minerals International and 1 Peak District National Park supporters is likely following a company's application to mine fluorspar at Conisburgh, Leicestershire.

Dresser officials will meet the 'Youlgrave' Parish Council to explain their proposals. Later this month, it will be a public meeting where the views expressed are expected to influence the decision of Park's Planning Board, which could be made known in July.

If the planning board rejects the application, Dresser will appeal to Mr. Peter Shore, Secretary for the Environment. Garry Thielens, Dresser's manager in Derbyshire, explained that company would be hurt if it did not have access to the fluorspar although it would not be put to business.

A fairly large body of ore involved, which, he said, could be mined quickly with relatively little development. If access is denied, the company would be one-and-a-half years of production.

The needs of the company inevitably clash with the principle of keeping national parks free of commercial development. The great difficulty for the Park is that the fluorspar is located about 80 per cent of the county fluorspar reserves.

Dividend opinion

The UK is a net exporter of fluorspar, which is used as fluxing base in metals, smelted and in aluminium processing.

In the past, local opinion has been fairly evenly divided, reflecting a classic clash of interests between the desire to see new employment opportunities and the preservation of environment amenities.

Dresser, a subsidiary of Texas concern, took over fluorspar mine and process plant at Hopton, about six miles from Youlgrave, earlier this year and made an investment of about £4m. It now employs 100 people and has been building a mill production over the past three weeks.

In March, it made clear that, while seeking planning approval for exploration and development work, the site is now seeking to mine fluorspar land for which its predecessor C. Gullini (Derbyshire), has planning permission.

The National Park Planning Board is treating the application with some caution, having its attempt to prevent fluorspar mining. Chemical Industries starting new limestone quarry near Buxton. It is particularly anxious about the restoration of land after the mining—both open cast and underground—has finished.

There have been suggestions that the Board will seek from Dresser a bond to cover restoration. But that is opposed vigorously by the company. "The plan we presented involved full restoration of the site," Mr Thielens declared.

Rolls-Royce buys RAF aircraft

Financial Times Reporter

ROLLS-ROYCE is buying several surplus four-engine Belfast freighter aircraft. The price has not been disclosed.

The engine manufacturer wants the aircraft for their turbo-prop turbine engines, together with a quantity of spares to meet a continual demand for these engines in other types of aircraft and for naval use. The aircraft will be broken up and sold for scrap.

The Ministry of Defence has been trying to sell the Belfasts for two years. A number of independent airline operators were interested, including Transavia, IAS Cargo Airlines, either because of their Tynes engines or as flying freighters in their own right.

Ten Belfasts were built by Short Brothers and Harland of Belfast as long-range strategic heavy freighters for the RAF. With the shrinkage in the UK's global role in defence, and the concentration on Europe and NATO, the Belfast became surplus to requirements.

Three Belfasts have already been sold, to a London-based organisation, Eurallat, for use in cargo operations.

FT business diaries change

THE Financial Times has produced for 1979 new versions of its desk and pocket diaries, designed for the businessmen and incorporating suggestions resulting from a survey of customers' opinions.

Among several features in the desk diary are: a detachable address and telephone section; a business vocabulary in English, French and German; a source of information chapter covering 30 countries; a 48-page full-colour atlas; and information on travel, passports, visas, health and insurance.

The businessman's guide to incentives available in the Areas for Expansion.

Below is a brief guide to the investment incentives available in the Areas. They apply to companies moving into, or already in, the Areas for Expansion.

Are you planning your company's future now?

Greater benefits are available in Northern Ireland.

Before you do anything, it could pay you to get in touch first with your nearest Industrial Expansion Team. Or, tick the box(es) below for the information you want and send in the complete coupon.

Capital grants

Manufacturers can obtain capital grants of 20% or 22% for new buildings; also for new plant and machinery in many Areas.



Attractive finance

Interest-relief grants, or favourable-term loans. Fixed-interest loans from European Community funds.



Rent-free factories

Up to 2 years rent-free (exceptionally, 5 years). Options to purchase on long lease. Wide range of new factories available.



Rent-free offices

Grants for office rents for up to 7 years. Grants for new jobs created within 5 years. Grants for staff moved.



London tel: 01-211 6486

24-hour information service for booklet enquiries only, 01-634 2026

Scotland, Glasgow, tel: 041-246 2855

Wales, Tel: Cardiff 01-211

(STD code 0222)

Northern Region, Tel: Newcastle upon Tyne 04322

(STD code 0632)

North West, Manchester, tel: 061-236 2171

Liverpool, tel: 051-236 5756

Yorkshire & Humberside, Tel: Leeds 443171

(STD code 0532)

East Midlands, Tel: Nottingham 56191 (STD code 0602)

West Midlands, Birmingham, tel: 021-632 4111

South West, Tel: Plymouth 21891 (STD code 0752)

or Bristol 291071

(STD code 0272)

London & South East, London, tel: 01-603 2060

E 41 221

Eastern Region, London, tel: 01-603 2070

Ex: 359260

Northern Ireland, Tel: Belfast 34488

(STD code 0232)

or London, 01-493 0601

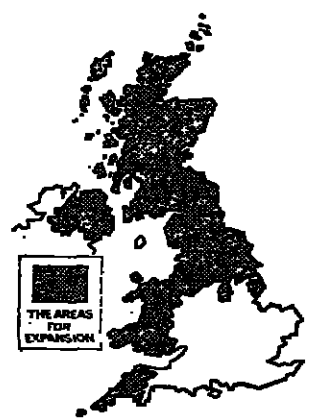
To: The Industrial Expansion Team, Department of Industry, Millbank Tower, London SW1P 4QU. Please send me full details of the benefits available in the Areas for Expansion, as I have indicated above.

NAME _____

POSITION IN COMPANY _____

COMPANY _____

ADDRESS _____



Areas for Expansion

ISSUED BY THE DEPARTMENT OF INDUSTRY IN ASSOCIATION WITH THE LONDON ECONOMIC PARTNERSHIP THE FINANCIAL TIMES GROUP



FT 5/6G

When a company is as deeply embedded in British daily life as we are, and is going public, it seems proper that you should know more about us.

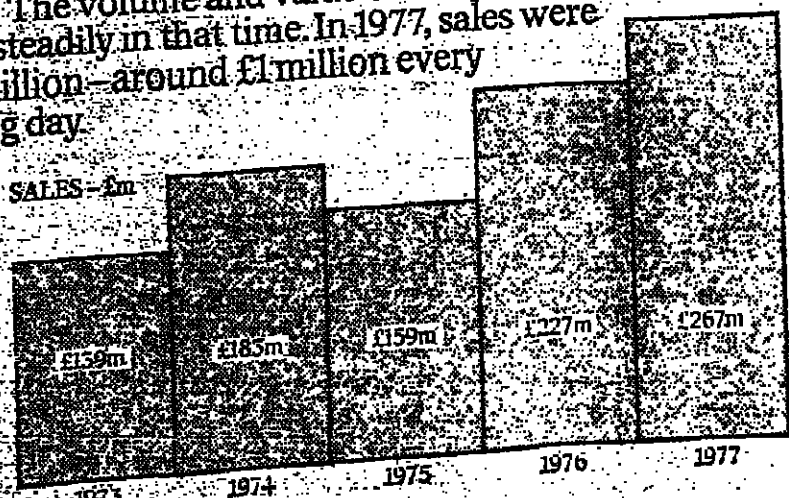
Look about you. Right now. You are surrounded by aluminium. In all probability, metal of our manufacture. From the foil cap on your morning pinta to the high-tensile extrusions and plate that form the frame of Concorde, Alcan aluminium is contributing to British life at all levels.

At work in Britain since 1909

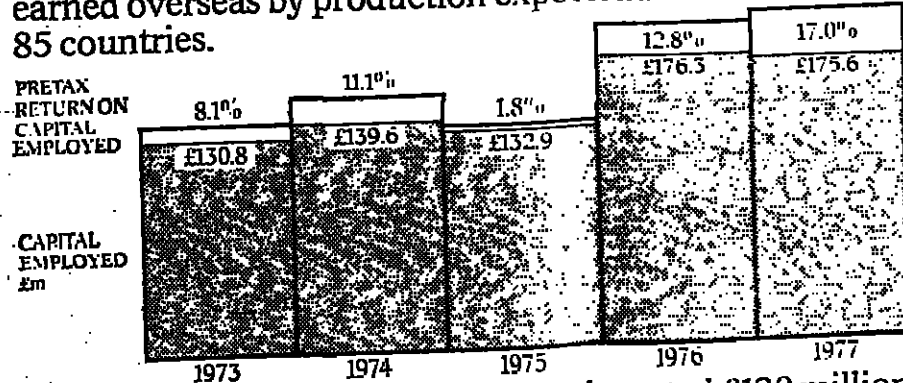
Beginning as Northern Aluminium Company Limited, Alcan has been in Britain for 69 years. We now operate at 54 locations and employ more than 8000 people.

Alcan's smelter at Lynemouth (powered by its own coal-fired generators) produces 120,000 metric tonnes of primary aluminium ingot a year, one-third of the total UK production.

The volume and value of our production has grown steadily in that time. In 1977, sales were £267 million—around £1 million every working day.



Of that, £64 million—almost a quarter—was earned overseas by production exported from the UK to 85 countries.

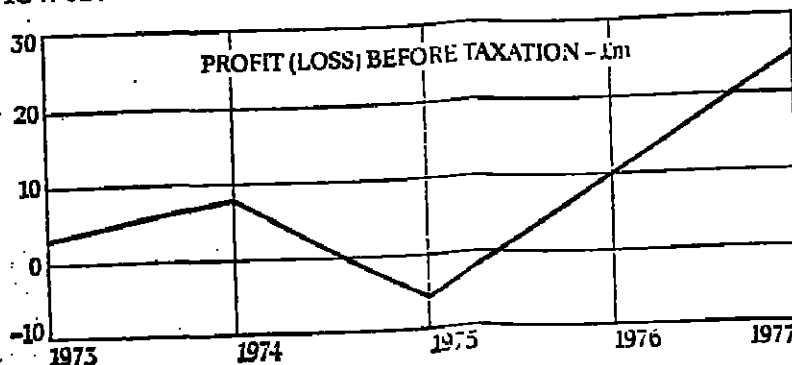


In the last ten years we have invested £120 million and plan to spend a further £24 million in 1978.

Where will Alcan be in 2009?

The future of the company is the future of the metal. And its derivatives.

And appears limitless. New uses, new applications, appear constantly. Increased demand increases production which lowers costs. Which stimulates more growth.



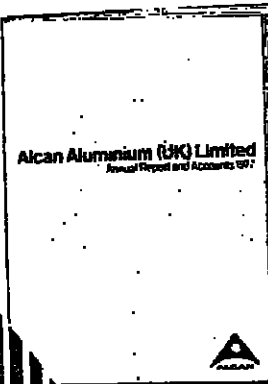
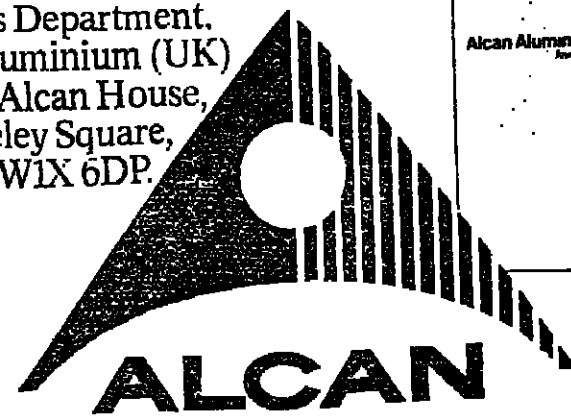
Alcan products and interests: the expected and the unexpected.

Aluminium ingots	Strip for bottle closures	Refrigerated containers
Extruded sections	Ventilators and louvres	Strip for lithographic printing
Household and catering foil	Concorde components	Yacht masts
Roofing and cladding	Bullet proof glass	Armour plate
Extrusions for tennis racquets	Foil for bottle and yoghurt tops	Foil dishes
Windows and double glazing	High pressure gas cylinders	Cable sheathing
Bonded panels	Wire for knitting needles	Van bodies
		Packaging laminates

—these and countless other activities spread Alcan's interests through the transport, electrical, construction, packaging, domestic appliance and other industries, a form of diversification which contributes to stable growth.

If you would care to know of these matters in greater detail, please send for a copy of our Annual Report and Accounts for 1977.

Write to the Corporate Relations Department, Alcan Aluminium (UK) Limited, Alcan House, 30 Berkeley Square, London W1X 6DP.



NOTICE OF REDEMPTION

To the Holders of

Continental Oil International Finance Corporation

9 1/2% Guaranteed Debentures Due 1985 Issued under Indenture dated as of July 1, 1970

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the above-mentioned Indenture, \$3,750,000 principal amount of the above described Debentures have been selected for redemption on July 1, 1978, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest to said date, as follows:

DEBENTURES OF \$1,000 EACH

34-5	1056	2066	2026	4056	5116	6016	6976	7921	8869	9872	10959	11903	12847	13844	14826	15891	16894	17866	18895	20017	21115	22151	23127	24153
7	1078	2098	2058	4098	5158	6058	6998	7943	8891	9894	10981	11925	12869	13866	14848	15913	16916	17888	18917	20039	21137	22173	23149	24175
11	1089	2109	2069	4109	5169	6069	7009	7954	8902	9905	10992	11936	12880	13877	14859	15924	16927	17899	18928	20050	21148	22184	23160	24186
15	1100	2120	2080	4120	5180	6080	7020	7965	8913	9916	11003	11947	12891	13888	14870	15935	16938	17910	18939	20061	21159	22195	23171	24208
19	1111	2131	2091	4131	5191	6091	7031	7976	8924	9927	11014	11958	12902	13899	14881	15946	16949	17921	18950	20072	21170	22206	23182	24219
23	1122	2142	2102	4142	5202	6102	7042	7987	8935	9938	11025	11969	12913	13910	14892	15957	16960	17943	18972	20083	21181	22217	23193	24230
27	1133	2153	2113	4153	5213	6113	7053	7998	8946	9949	11036	11980	12924	13921	14903	15968	16971	17954	18983	20094	21192	22228	23204	24241
31	1144	2164	2124	4164	5224	6124	7064	8009	8957	9959	11047	11991	12935	13932	14914	15979	16982	17966	18995	20105	21203	22239	23215	24253
35	1155	2175	2135	4175	5235	6135	7075	8020	8968	9969	11058	12002	12946	13943	14925	15990	16993	17977	19006	20117	21215	22251	23227	24264
39	1166	2186	2146	4186	5246	6146	7086	8031	8979	9979	11069	12013	12957	13954	14936	16001	17004	17988	19017	20128	21226	22262	23238	24287
43	1177	2197	2157	4197	5257	6157	7097	8042	8990	9989	11080	12024	12968	13965	14947	16012	17015	18000	19029	20139	21237	22273	23254	24299
47	1188	2208	2168	4208	5268	6168	7108	8053	9001	10004	11091	12035	12979	13976	14958	16023	17026	18014	19043	20151	21249	22285	23261	24302
51	1199	2219	2179	4219	5279	6179	7119	8064	9012	10015	11102	12046	12990	13987	14969	16038	17041	18032	19061	20165	21263	22300	23276	24308
55	1210	2230	2190	4230	5290	6190	7130	8075	9023	10026	11113	12057	13001	13998	14980	16047	17050	18043	19072	20174	21272	22308	23296	24316
59	1221	2241	2201	4241	5301	6201	7141	8086	9034	10037	11124	12068	13012	14009	14991	16056	17059	18054	19083	20186	21284	22320	23302	24324
63	1232	2252	2212	4252	5312	6212	7152	8097	9045	10048	11135	12079	13023	14020	15002	16067	17070	18065	19094	20198	21296	22332	23314	24332
67	1243	2263	2223	4263	5323	6223	7163	8108	9056	10059	11146	12090	13034	14031	15013	16078	17081	18076	19105	20203	21301	22350	23336	24344
71	1254	2274	2234	4274	5334	6234	7174	8119	9067	10070	11157	12101	13045	14042	15024	16089	17092	18087	19116	20216	21314	22362	23348	24356
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79	1276	2296	2256	4296	5356	6256	7196	8141	9089	10092	11179	12123	13067	14064	15046	16111	17103	18098	19127	20227	21338	22386	23380	24380
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95	1320	2340	2300	4340	5400	6300	7240	8185	9131	10136	11223	12167	13111	14108	15090	16155	17136	18125	19154	20271	21386	22434	23434	24424
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107	1353	2373	2333	4373	5433	6333	7273	8218	9164	10169	11256	12200	13144	14141	15123	16188	17174	18158	19187	20304	21422	22482	23482	24460
111	1364	2384	2344	4384	5444	6344	7284	8229	9175	10180	11267	12211	13155	14152	15134	16199	17185	18169	19198	20315	21434	22498	23498	24472
115	1375	2395	2355	4395	5455	6355	7295	8240	9186	10191	11278	12222	13166	14163	15145	16210	17196	18183	19209	20326	21446	22514	23514	24484
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183	1562	2582	2542	4582	5642	6542	7482	8427	9373	10378	11465	12409	13353	14350	15332	16397	17384	18369	19394	20513	21650	22786	23786	24688
187	1573	2593	2553	4593	5653	6553	7493																	

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THE JOBS COLUMN

Mr Carew's positive academy for job-hunters

BY MICHAEL DIXON

"WHAT can you do for us, Tom?" the telephone caller asked the head of the Percy Coutts careers consultancy in London. "We're shutting 23 bakeries and making 8,000 people redundant." That was two months ago.

"What could I say to them?" the same Tom Carew asked me the other day. His question was purely rhetorical. "I said I'd do the lot."

So he mustered four of his staff, conscripted four of the jobless executives whom his consultancy trains to re-investigate the employment market, commissioned 23 snappy posters proclaiming "Coutts is here," and led his squad on a tour of Spillers' doomed bakeries. "We couldn't deal with so many people individually," he said, "so we talked to them in groups."

The talks given by Mr. Carew would typically begin with a thoughtful smoothing of his fine grey hair, and words much like the following: "So you've been told you are redundant. Well, I'm sorry, but where are you going to go now—to the grave or something?"

"The truth is that you aren't redundant. It's this business operation that is redundant, staff do not mind words. An working as financial director." You are all valuable workers, unemployed manager whose And you're not joining a long skin is not what is almost sure demers at such tactics is sum-queue of unemployed. No to be told graphically that his chances of getting an interview thinking "and fined 30p.

"You're going into a pool, are highly liable to be jeopardised by colour-prejudice among in a few hours if you swim properly. And times aren't bad for you. They're good because it does—and the person's need is hardly anybody else in the pool to get a new job, there's no use knowing anything about job-hunting, which you soon will."

This kind of oratory has clear view, the candidate has a fair chance of overcoming it. But Newbolt and "Play up! play not when all he is to the em-up and play the game!" But player is one of a lot of letters anyone who pointed out the of application, most of which resemblance to Tom Carew, have to go in the waste bin would not displease him. Facing anyway. The need is to fore-the facts and squaring the stall the prejudice until he gets shoulders are in his view the through to the interview stage, essential first steps to recovery from unemployment.

A bit of inspirational help is therefore worth any amount of pity. And if revitalising the middle-class one, and he's doing newly jobless requires Mr. Carew to behave like a some-what old-fashioned public school headmaster, then so be it.

"We're entirely on their side, taught also to people whose but we don't pander to them. I'm highly autocratic. I don't allow them to argue with me. We're in a capitalist society, and what the people who come to us here need is to be made to learn to look after Number One."

In teaching them, Coutts's operation that is redundant, staff do not mind words. An working as financial director." You are all valuable workers, unemployed manager whose And you're not joining a long skin is not what is almost sure demers at such tactics is sum-queue of unemployed. No to be told graphically that his chances of getting an interview thinking "and fined 30p.

There are few worse offences. Only by saying or writing "I was made redundant" (50p), "I was involved in a clash of personalities" (50p), or "I am redundant" (40p) can a customer incur a heavier fine. The highest is 10p for the wearing of each or any of a white shirt, a woollen scarf, a cardigan, or a club tie. Last week's takings, paid to the Salvation Army, were £7.90.

The system of fines works. Tom Carew believes, by reminding the jobless to be careful in promoting their own interests. "And generally they soon learn to do that, although I do wish I could say the same about the companies that find themselves having to carry out redundancy exercises."

"You know, an announcement that so-and-so is putting so many people out of work is likely to make the company's buyers go off and look for other suppliers, which increases the risk of having to make more people redundant in future. If a business is to avoid effects like that, then careful public relations planning is necessary. So I've lately started to extend my services to advising companies on redundancy exercises so they can give the best possible chance not only to the employees' interests, but also their own."

Spillers did not do this, he feels, with the result that Coutts's possibilities were confined in the main to first aid.

"But you can still help a fair deal. For instance, most workers don't realise that employers tend to look very favourably on candidates who live close to the company site. Proximity is a highly sale-able advantage, and people can be taught to make use of it in just a few minutes."

In general, however, the immediate stiffening of personal morale was the best Mr. Carew's squad could do for the Spillers 8,000, most of whom have now disappeared from his ken. The only exceptions are some 30 managers of the closed bakeries who are training under Coutts's tutelage for re-entry to the working world. The charge, usually paid by the former employer, is 7½ per cent of salary, although discounts of up to 50 per cent are available for bulk orders.

"Terrible"

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U.S. authorities tighten up on overseas bank lending

BY STEWART FLEMING in New York

THE U.S. authorities have begun to tighten up their supervision of the foreign lending done by American banks. They want to have a clearer idea of the risk involved in each debtor country. There is, however, evidence that the regulatory authorities intend to be supple in their handling of this important matter, which reflects upon the external payments of so many countries.

Though the final pattern to be adopted is not so far clear, a number of senior officials insist that it need not inhibit the foreign lending of U.S. commercial banks, and at any rate some senior bank executives share that view. Fears among bankers that tighter regulations will automatically reduce their ability to lend have been dispelled at least in part by a recent statement from the Comptroller of the Currency, Mr. John Heimann, which showed that he was aware of the need to apply banking regulations in this field with flexibility.

Some senior officials do however suggest that part of the emphasis in the new regulatory policy expected to emerge will be on a diversification of lending overseas to ensure that no bank has too high a concentration of its loans with a single foreign borrower. Some big American banks will find that they must reduce what will be deemed to be over-commitment to certain countries.

Heavy borrower

Thus there are suggestions that Mexican officials, whose country has been a heavy bank borrower, are worried, although perhaps less so than earlier this year. No doubt other borrowers will watch equally anxiously.

The new approach is a reaction to the rapid growth of foreign lending by the banks. A congressional study published in the middle of last year highlighted the extraordinary speed of this growth. It pointed out that in 1960 only eight U.S. banks had overseas branches and that their assets totalled only \$3.5bn. As Mr. Heimann recently said of international banking department executives, "in those days... their titles signified remoteness from the levers of command."

But by mid-1976 U.S. banks' foreign branches had assets of \$181bn, according to the congressional study, and the "spectacular expansion of international lending has been critical to maintain a steady growth of earnings for major U.S. banks."

The result is that, as Mr. Heimann put it, international lending activities of ten or more of the largest banks in the country would eventually account not only for more than half their loan portfolios, but also for the lion's share of their profits. Last year, for example, Citibank earned over 80 per cent of its profits abroad.

Mr. Heimann went on: "The

fact is, our commercial banking system is now firmly locked into a global banking system—a system dominated by very large foreign institutions, many of them government-backed or owned which compete for business by means and standards not always in accordance with traditional American banking practices."

The phenomenal growth of foreign lending is one reason for the attention which U.S. bank regulators are paying to foreign business. Another is their previous lack of interest and lack of expertise in analysing the significance of this business for the institutions they are supervising.

The congressional study remarked that "the most noteworthy characteristic of this new capital market is that it is largely unregulated; no single bank regulatory agency, national or international, has either the authority or the responsibility to oversee the market. Until recently the Federal Reserve and the Comptroller of the Currency (the two main U.S. agencies) did not even have comprehensive statistics on the foreign claims and liabilities of the overseas branches of U.S. banks."

Over the past three years there has been widespread concern that, partly because of this lack of supervision, banks were committing themselves to loans, particularly to developing countries, which were ill-advised and which could threaten their financial stability.

Political concerns of course go wider. Thus the congressional study focused on the foreign policy implications of some foreign lending. At the end of May, at the International Monetary Conference in Mexico City, Dr. Henry Kissinger suggested that bank lending to Communist bloc countries—which has been substantial—should be used as a bargaining counter in East-West relations. Dr. Kissinger's comments found support from the chairman of the Chase Manhattan bank, Dr. David Rockefeller—and expressions of horror from some European bankers.

The concerns of the regulatory agencies are less sweeping, relating in the first instance to the financial risks to the institution involved from heavy commitments to particular countries, particularly in the case of banks that may not have appreciated the important differences between granting commercial credits and making loans to Governments.

Earlier this year Mr. Heimann, recognising the importance of this distinction, issued proposals for integrating one particular U.S. banking law into the recently developed foreign lending pattern. The Comptroller is required to ensure that no bank under his supervision lends more than 10 per cent of its capital and surplus to a "single borrower." As Mr. Heimann pointed out

SHARE OF FOREIGN EARNINGS IN MAJOR BANK EARNINGS

	(per cent)	1972	1975	1977
Bankamerica	21	48	34	
Citibank	54	71	82	
Chase Manhattan	42	64	65	
Bankers Trust	31	58	79	
Confidential				
Illinois	17	13	17	
Security Pacific	5	13	12	

Source: Salomon Bros.

recently this rule was written over a century ago. How do you apply it today to a bank making loans to a government, and agencies of that government such as a state-controlled oil company, or its export finance bank? Are they one borrower or several?

The Comptroller issued detailed guidelines setting out under what circumstances it would be legitimate for a bank not to lump together such loans to government and government-related agencies when applying the 10 per cent rule. In principle a bank was going to be asked to justify loans by showing that the borrower would have the means to service the loan, and also to explain the purpose to which the money was going to be put.

Earlier in the month, however, before the detailed guidelines were brought into effect, he had stated that "the Congress has imposed a 10 per cent limit, which by necessity must be somewhat arbitrary. I think our office can most productively approach the principle of diversification within the constraints of the 10 per cent legal limit through flexibility in interpretation of the ruling." While legally he cannot ignore the 10 per cent rule he is looking again at its detailed application to foreign loans.

This move has eased the anxieties of some bankers as well as those of some heavily borrowed countries, which feared that the rigid implementation of the means and purpose tests would cut them off from some large credit sources.

Conceptual

But the Comptroller made it clear that he was more aware that "our office cannot easily and unthinkingly apply conceptual devices, tested by long domestic regulatory tradition, to international lending activities." He added pointedly: "We have to develop new ones." That is precisely what his office, and the Federal Reserve and the Federal Deposit

Insurance Corporation have been doing.

In the spring Quarterly Review of the New York Federal Reserve Board, an article entitled "a new supervisory approach to foreign lending" outlined radical initiatives in this field. Key elements in this approach include a move for the first time to co-ordinate the regulatory supervision of the three independent agencies, including the development of a common reporting form. Although this is only being employed on a trial basis by New York Fed, officials emphasise that the three agencies have reached a broad measure of agreement.

Other factors in the new approach will be to lay emphasis on identifying concentrations of lending that seem relatively large in relation to a bank's capital, and also to the economic and social conditions in the country concerned. The regulators intend to pay close attention to country risk and develop procedures for analysing country risk.

The regulators will also pay close attention to the banks' own expertise. They will not, however, attempt to draw up lists of countries that can or cannot qualify for loans; and officials stress again the flexibility of the new approach.

Feed back

Bankers at this stage seem ready to give the proposals a cautious welcome in principle. They say that they will welcome the feed back which they can expect from regulatory agencies once they have developed a sound understanding of the foreign credit lending scene and have the advantage of being able to see an industry-wide picture. Bankers are hopeful that the system, once working, will inhibit lending only in those cases where loans ought not to be extended anyway.

The catalogue of the bank regulators' concerns about foreign lending is a long one. Mr. Heimann has cited the recent narrowing of rates of return on these loans, lengthening maturities of up to 10 years when measured against the complexity of assessing country risk, the mismatching of maturities of funds and loans, and the fundamental shift to a reliance on the part of sovereign nations on commercial banks for development and balance of payments financing.

Ironically, the public expressions of concern by the regulators are coming at a time when international profits growth for the big banks has slumped from the annual compound rate of 37 per cent through 1970-75 to only 1.8 per cent in 1976 and 8 per cent last year according to a Salomon Brothers study, and at a time when the big banks are beginning to pay closer attention to their domestic market profitability.

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The stock transfer registers and registers of stockholders will be closed from June 17, 1978 to June 30, 1978, both days inclusive, and warrants will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about July 20, 1978. Registered stockholders paid from the United Kingdom will receive the United Kingdom currency equivalent on July 11, 1978 of the rand value of their dividends (less appropriate taxes). Any such stockholders may, however, elect to be paid in South African currency, provided that the request is received at the offices of the Corporation's transfer secretaries on or before June 16, 1978.

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J. T. GOLDFINCH,
Managing Secretary

London Office:
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June 6, 1978

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The Management Page

EDITED BY CHRISTOPHER LORENZ

Putting distribution strategy under the microscope

THE PROBLEMS of distribution have seldom been high on the agenda at Board meetings. Yet there is a growing band of people who see it as an increasingly important area for attention at the highest level.

The champions of this cause, most notably the National Economic Development Office's economic development committee (Little Neddy) for international freight movement, believe that as companies find it increasingly difficult to boost efficiency by trimming production and marketing costs still further, they should, as an alternative, put distribution under the microscope.

Giving an idea of the potential benefits of improved distribution, Lord Hayter, chairman of Chubb—and also chairman of a NEDO conference on the subject this month—points out that the cost of distributing goods, including items such as insurance and packaging, can amount to up to one-third of the selling price.

The complexity of distribution in a large or medium sized company can be daunting, and rationalisation does not lend itself to a piecemeal approach. Although obvious bottlenecks and failings can be tackled, experts advocate a long-term scheme aimed at involving a wide range of departments—a strategy borne out by the experience of Monsanto, the chemical company.

NEDO's role in promoting the cause is based on its recent Little Neddy report, Trading with Europe: Through Transport and the Total Export Concept. This document, which will also be the basis of its conference, (aimed at senior executives), to be held in London on June 8.

The report itself covers a confusing array of subjects, including marketing, customer service, invoicing policy, education, shipping, Government policy on transport, insurance, exchange control, vehicle weights and even a standard dictionary of trade delivery terms.

But the essence of the report is this: a chairman's address, the government's policy, the right rules of management, expertise to make up a really effective export effort. The distributive responsibility is frequently left to middle or junior management.

There is still a tendency to sell first and think about movement later, but physical distribution should enter into the

long and medium term planning of every export activity. The right way to go about selling abroad, it is suggested, is to set up a system for integrated control and development of production, selling, servicing, financing and distribution under the guidance of top management. This so called Total Export Concept (coined by the freight industry Little Neddy) is now one of the many parts of the Government's industrial strategy.

One company which has been ahead of the game for some

time is the British subsidiary of Monsanto, the fourth largest chemical company in the U.S. It introduced a system of this kind some 10 years ago, drawing together all the threads of distribution (domestic and export) under a distribution manager who has a direct line to the chairman.

Mr. Ray Macintosh, the company's present manager of distribution operations (and deputy chairman of the British Shippers Council) believes distribution to be one of a company's most complex areas of operation. "It is like a watch. All the parts must be correctly inter-connected, otherwise it doesn't work," he says.

Monsanto's initial policy on distribution evolved from the fact that, since it involved a lot of expenditure on buying either transport services or equipment, it warranted more management time. It was also recognised that it involved a wide range of company sectors.

Like most companies which have attempted to measure distribution costs, Monsanto also recognised that this is extremely difficult because such costs arise in many places and can be almost impossible to identify. It therefore introduced, in the style of its U.S. parent company, a central distribution department for Europe (where

time is the British subsidiary of Monsanto, the fourth largest chemical company in the U.S. It introduced a system of this kind some 10 years ago, drawing together all the threads of distribution (domestic and export) under a distribution manager who has a direct line to the chairman.

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A RESEARCH centre, in contrast to say a processing plant or assembly line, is a highly flexible industrial resource. Or rather, it should be. Often the problem is how to manage a research centre tuned to medium- and long-term objectives in a way that responds readily to the changing demands of and pressures on industry.

A lot more of our science ought to be seen and used as a company resource," believes Dr. Charles Suckling, general manager for research and technology of ICI, the £4.7bn. chemicals group. At a time when public expectations of a better way of life are running extremely high, says Dr. Suckling, industry is faced with dwindling resources. Science and scientists form one resource it must learn to use more efficiently.

The testbed for his ideas is ICI's Corporate Laboratory, a research centre near Runcorn set up in the early 1960s. Dr. Suckling admits that in the early days, as research director of Mond Division's laboratories nearby, he was a stern critic of the new laboratory, for what he then saw as poaching upon divisional preserves.

Today the watchword is "relevance." The problem is how to keep some of ICI's most creative minds—for which the Corporate Laboratory is praised by some divisions more than for its inventions, as Dr. David Jones, its research director, ruefully admits, at work on problems relevant to ICI.

One way ICI management tries to ensure that the Corporate Laboratory is no "ivory tower," isolated from business problems, is to have its top management visit regularly. Dr. Alfred Spinks and Mr. Robert Malpas, main Board directors responsible respectively for research and engineering, are frequent visitors. Dr. Suckling himself, recently elected a fellow of the Royal Society, calls regularly once a month. Divisional deputy chairmen and engineering directors are encouraged to keep closely in touch.

Another complex but essential rationalisation took place on alignment of documents and procedures for export orders, involving a complete integration of a large number of functions. Mainly because of their high costs, the first companies really to tackle distribution were those in the food industry. Mr. Macintosh said. Now he believes the trend is gathering momentum, motivated by the need to improve customer service, especially abroad and protect profits from continuing erosion.

The ideal man for a distribution job, he believes, is the professional manager, a pack of all trades: someone who knows about exporting in terms of each of the many strands of distribution from production planning to banking, and is interested in solving problems.

Lorne Barling

David Fishlock reports on how ICI controls its research centre without stifling innovation

Keeping innovative minds on the right track



Dr. David Jones—head of research at ICI's Runcorn Laboratory.

working with laser engineers in the department of applied physics at Hull University, has set up a powerful infrared laser as a chemist's research tool. One problem today is that the scientists cannot make a laser that is tunable across the range of infrared frequencies. So on-line in its factories—for example, two X-ray fluorescence spectrometers search for toxic trace metals in a major plastic.

The best prospects for laser chemistry at present seem to lie in two different directions. One is the purifying of small quantities of a highly-priced compound such as a drug, where an undesirable impurity that is hard to remove might be converted by laser energy into the product itself, or into harmless or more readily removed impurities. The other possibility is as an analytical tool for remotely assaying an impurity, perhaps continuously in controlling quality on a production plant; or for pinpointing leaks of a dangerous chemical at long range, anywhere within a factory fence.

Scientists have made immense strides in recent years in applying novel, high-powered analytical techniques to chemists' problems. Problems of chemical structure and composition which have taken three years to work out can now be solved in a week using the latest kinds of spectrophotometer. ICI even has some of these instruments on-line in its factories—for example, two X-ray fluorescence spectrometers search for toxic trace metals in a major plastic.

In support of a technology of widespread and growing interest throughout ICI, the Corporate Laboratory has set up an advanced instrument section to explore the potential, and the science that underpins several of these complex and costly techniques. It is research which links them closely with universities, where some of the most adventurous instruments are being developed. It is also research where the expert tends to move with his technique when it is adopted by a division—as was the case recently with ICI plastics division.

The "plant-after-next" thinking that goes on nowadays at the idea of making "2-D" speculative enough—are you board level in ICI requires a constant input of innovation of fatty acids embodying the kind of "activity" which

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characterises, say, a transistor, a drug or a pesticide. It has developed very elegant methods of automatically growing films with intriguing electronic and biological properties.

One organic chemical fashioned in this way turns out to have unexpectedly powerful electronic properties "far better than we'd hoped." The techniques have fascinating possibilities as sensors for many things ICI wants to measure and control. Exploitation—should it ever come to that point—might pose problems, however, for a company which so far has eschewed manufacture of the special crystals of solid-state electronics, on the grounds that the profits lie further downstream.

The Corporate Laboratory is also charged with the task of being the company's main interface with the universities. As one scientist puts it, "when our work leads us into an area of science novel to the company, we look round for assistance. The university people act as gatekeepers for us." Colloid science is a good example of an area of science which only recently has been recognised as common to a great diversity of the company's "recipes"—for paints, dyestuffs, plant protection, even the technology for fermenting protein feedstuffs, now well on the way to becoming a new ICI division.

Under the company's joint research scheme of scientific projects, the cost of which is shared with the university, the Corporate Laboratory has been a partner in one out of every four projects since the scheme was launched in 1974. This year ICI will contribute about £350,000, to be matched by another £300,000 from the universities.

Ambitious

Scientists in industry, Charles Suckling told the Research and Development Society in London recently, were "trying to link the future with here and now." He was certain, he said, that a better scientific understanding of some of industry's problem areas was going to pay off. He advised his audience of research managers to try asking his three basic questions. First, is your research and technology programme relevant to your business objectives? Second, are your business plans ambitious enough? And finally, are you giving yourself the chance of making discoveries that could lead to a better business plan?

No sentimental journey for Geneen

UNACUSTOMED AS he is to public utterance (outside shareholders' meetings), Harold Geneen, the legendary chairman of International Telephone and Telegraph, has come out in print to dispel his growing reputation as a softy.

In a letter to Business Week, Geneen denies the magazine's alleged implication in an article on ITT that it is for senti-

mental reasons that he is reluctant to sell what he calls "losers."

Geneen attributes his policy to "very hard-boiled reasons"—his distaste for "dumping management's mistakes on the stockholder." He prefers to try to restore his lame ducks to good health and future earnings, he says, "or, at worst, restore them to value before disposing

of them."

A laudable principle, certainly, but there may be a middle way between impatiently selling off a business as soon as it starts to go sour, and hanging on to a chronic loser for far too long. Much obviously depends on whether one's remedial action looks like paying off, as it did in the case of ITT's Sheraton subsidiary.

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Profits, wages and investment

THE RATHER satisfactory figures for investment intentions published by the Department of Industry yesterday, and the highly exaggerated wage claim agreed by the Ford shop stewards at the weekend are on the face of it contradictory developments—one a promise for the future, and the other a warning. Both, however, are really aspects of the same thing: the recovery of industrial profits from their dangerously low levels of recent years. Profits finance investment: but they also, and especially in the absence of inflation accounting, provoke wage claims. If such claims were conceded, any benefit from the profits recovery would be very short-lived. This is the dilemma for government, management and unions.

Confidence

The investment intentions figures themselves confirm those produced by a similar inquiry in the closing months of 1977, and suggest on the face of it that industrial confidence, once restored, is a good deal more robust than confidence in the financial markets. Politicians have indeed indulged in a good deal of moralising on these lines ever since the contrast between real growth and financial nervousness first became marked, when Mr. Edward Heath was Prime Minister: but there is much less in the contrast than meets the eye. Investment spending has become more and more a reflection of the flow of investment funds through retained earnings in an earlier period. The market reflects estimates of the same flow in future. Investment looks back to the profit recovery: the market senses the inflationary dangers.

In a healthier economy industry's spending would be determined much more by its own view of the future than by the availability of internally generated funds: but inflation and high nominal interest rates have virtually cut industry off from any external source of long term funds (except Government support for lame ducks). Inflation has also made the future real value of financial securities highly uncertain, and securities can only be bought out of taxed income: investment in plant and, since 1974, in

stocks, attracts relief from Corporation Tax. In such circumstances a rise in profits is essential for any increase in investment; and conversely, investment is almost certain to rise if profits do recover. Unfortunately investment made in such circumstances, which does not necessarily reflect an assessment of future prospects, may also prove disappointingly unproductive. The disappointing return on investment in recent years is part of the same picture. With this caveat strongly in mind, one can still give a quiet welcome to the fact that investment in real terms is recovering strongly. For manufacturing and services combined—and the borderline is blurred by the rapid growth of leasing—the increase will be rather over 9 per cent in real terms for the second successive year, and the level for 1978 will be near an all-time peak, and some 6½ per cent higher than in 1970. For manufacturing alone the recent growth is rather faster, with an expected rise of over 20 per cent from the 1978 trough, a reflection of the programmes of large companies; but the total volume is still well below the 1970 level, partly because of the shift into leasing. There is still little sign of outright expansion but at least potential productive efficiency should benefit.

Stability

The future danger of an inflationary rise in costs is harder to assess. The previous peaks in investment spending, in 1970 and 1974, presaged periods of inflationary recession. There are two reasons to hope that we might escape from this unhappy pattern this time. Bitter experience of inflation and unemployment seems to have undermined shop floor support for the sullen forms of militancy, at least for the time being; and thanks to North Sea oil, real incomes are rising rather than falling. These are very limited comforts. It will only be when financial stability is restored, and when industrial management can control its costs, take a long-term view of its investment decisions, and present accounts of its current performance in realistic terms, that it will be possible to take unmixed pleasure in good investment figures.

Price freedom in France

M. RAYMOND BARRE, the French Prime Minister, has never made any secret of his belief that France could only be restored to economic health by a steadfast policy of countering inflation, and above all that such a policy could not be accomplished overnight. His initial success in curbing the rate of increase in the consumer price index was enough to give the government a solid victory in the March general elections. Since then however he has articulated a number of applications of his policy which are unlikely to seem to the man in the street to be compatible with his anti-inflationary aims, and which also give a low priority to the reduction of unemployment. The government's popularity will be on serious trial during the next few months: whether the President will be prepared to stick to the present economic strategy long enough to make it work is open to speculation.

Centrepiece

The decision to remove the price controls which has since time immemorial been a centrepiece of French economic practice is reasonable from a number of points of view. The prices of certain public services have been held down only at the cost of substantial state subsidies, while the controls on private sector prices have artificially compressed business profit margins and may have prevented new productive investment. Companies' internally generated investment funds have fallen steeply in recent years, while interest charges on company debt have risen equally steeply. Last year foreign sales accounted for 50 per cent of the output of St. Gobain-Pont à Mousson, and 94 per cent of its profits. There is an obvious case for gradually allowing the private sector to rebuild its profit margins, and for encouraging equity investment by ordinary shareholders.

The French unions may not take quite the same view of a policy intended to improve company profits, while a firm control is

German chemicals: giant at bay

By KEVIN DONE, Chemicals Correspondent

LEADERS OF the West German chemical industry have not yet begun reading the tea leaves in their anxious search to discover what the future holds for them. But in recent months they have been pursuing the more normal methods of forecasting with special fervour looking for the slightest indication that better times lie ahead. For a country that boasts three of the world's top five chemical companies and which is the biggest single exporter and importer of chemicals in the world, West Germany has not been accustomed to having to watch nervously every decimal point of chemical sales and production growth.

The last 1½ years have delivered a considerable shock. Imports last year rose almost twice as quickly as exports, the first time the industry can remember anything of the sort. With the German chemical industry association (VCI) just celebrating its centenary, the collective memory goes back a long way. For only the second time in the industry's history growth last year slipped below the general advance of the West German economy, repeating the pattern first set in 1975. Then the whole Western economy was suffering the worst of the dislocation resulting from the OPEC oil embargo. But for an industry that considered 1975 to be only a temporary aberration, the repetition of the same malaise last year has caused considerable discomfit.

Almost all the product areas of the German chemical industry are closely affected by events in other branches of industry both at home and abroad. For decades the chemicals sector has outperformed the general economy and has derived a disproportionate benefit from the wide range of industries it serves. But there is another side to the coin. When the whole Western economy faltered, the decline was especially magnified in the chemicals sector, which, more than most, serves other industries rather than the consumer directly.

As Professor Herbert Grunewald, chairman of Bayer, asked recently: "Is this tiny growth for the chemical industry a passing development, or is it the start of a new trend? Merely posing the question throws the worries of this industry into sharp relief."

So what is the current state of the chemical industry, one of the traditional powerhouses of the West German economy. Last year production grew by only 0.4 per cent compared with an average growth for the rest of manufacturing industry of 3.2 per cent. The sales performance of chemicals fell well below the industrial average, increasing by a mere 1.9 per cent compared with a rise of 5 per cent in other sectors.

The industry's profits were

PERFORMANCES COMPARED: CHEMICAL INDUSTRY AND INDUSTRY AT LARGE IN W. GERMANY						
CHEMICAL INDUSTRY						
	1976	1977	% change	Jan/Feb 1977	Jan/Feb 1978	% change
Sales (DM bn)	84.3	85.9	+1.9	14.1	14.2	+0.7
Exports (DM bn)	34.6	35.4	+2.3	5.7	5.7	+0.8
Imports (DM bn)	17.5	18.3	+4.8	2.9	3.0	+1.7
Production Index (1970=100)	131.3	131.8	+0.4	133.5	135.7	+1.6
Output Price Index (1970=100)	133.5	133.1	-0.3	133.6	131.4	-1.6
INDUSTRY AT LARGE						
	1976	1977	% change	Jan/Feb 1977	Jan/Feb 1978	% change
Sales (DM bn)	804.1	826.0	+2.8	129.6	135.9	+4.9
Exports (DM bn)	256.6	273.5	+6.6	40.8	42.7	+4.6
Imports (DM bn)	222.2	235.1	+5.8	36.1	38.2	+5.8
Production Index (1970=100)	110.1	112.5	+2.1	109.5	110.9	+1.2
Output Price Index (1970=100)	140.8	144.4	+2.6	143.5	145.2	+1.2

Source: Assoc. of W. German Chemical Ind.

is coming from," says one senior official in the industry, "they have a lot of difficulty explaining."

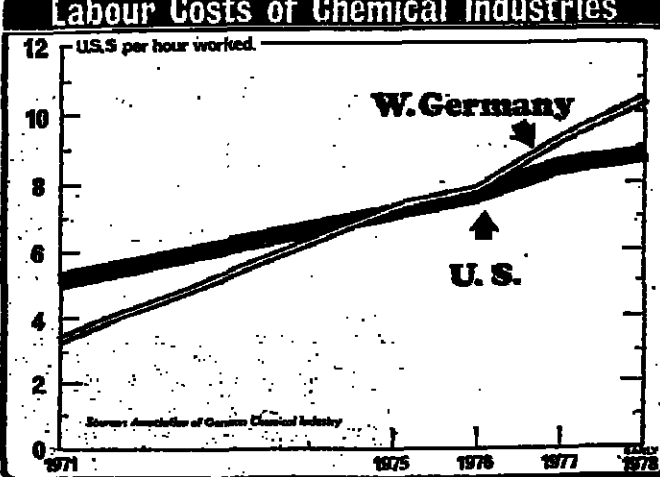
According to Dr. Wolfgang Munde, director-general of the German Chemical Industry Association, the industry is aiming this year to match the growth of the general economy, which is not expected to be above 3 per cent. But even this modest goal could prove difficult, considering that in the first quarter sales are estimated to have fallen some 2 per cent below the level set in the first three months of 1977.

It is at this stage that the niceties of statistics take over and their interpretation depends as much on the optimism of the individual as on definable trends. In 1977 the first three months

last year of DM 241m, BASF during April will add another 4.3 per cent to wage costs. Employers have tended to throw up their hands in horror about the only straw to clutch at, a figure when on a public platform. But in private they agree that they could hardly have hoped for less. Settlements in other sectors have established the politically acceptable increase of 4.5 to 5 per cent, and the chemical companies were content to fall in with this pattern.

Clearly, with an industry as diverse as chemicals, the recession has not hit all sectors equally. Particularly in the high technology specialty products more than holding their own. The petrochemicals, plastics, and fibres sectors. Hoechst chemicals company in the world in terms of sales, had considerable success last year with phar-

Labour Costs of Chemical Industries



macenticals, which now account for some 16 per cent of its sales.

Major contributions to sales growth came from new drugs introduced to the market, which are more than justifying very high research expenditure amounting last year to DM400m.

Indeed the industry's general research and development effort has not flagged despite falling profits. Chemicals now account for about 30 per cent of the whole research and development effort of West German industry. It is clear that the industry's future must increasingly lie with its technological skills. The West German chemicals industry is based around its three major companies, Hoechst, Bayer and BASF, three of the world's top five chemical companies. The trio has grown much of the various parts of Standard Oil when it was broken up into constituent parts earlier in the century. The trio originally formed the giant German chemicals company IG Farben which was broken up after the Second World War. Just as Exxon, Mobil, and other parts of Standard Oil have grown up each to achieve a standing rivalling that of the parent, so Hoechst, Bayer, and BASF now play a major separate role in the world chemical industry.

To keep it up, they must look to production of more and more sophisticated products, and they will find perhaps in Switzerland the example they will increasingly follow. Switzerland has a large chemicals industry, but no presence in the commodity products of fibres, plastics, and petrochemicals.

"We have our own infrastructure," says Dr. Munde, "but this is the direction in which we shall go. It is no longer a question of tonnes, but a question of profits. We have learned a lot in the last three years and we must learn now to live with smaller growth rates. I think we are on the way to this, but we must learn that our country no longer can cover the whole of the industry. We must become more specialised."

The other inevitable way forward is increasing investment overseas. Already a concern such as Bayer derives 20 per cent of its sales from exports and another 45 per cent from overseas affiliates. Over the past 18 months the overseas investment effort of all the chemical majors appears to have been stepped up.

BASF, one of the more conservative German companies to date in overseas chemicals investment, has recently bought out Dow Chemical's share in their former 50-50 joint venture, Dow Badische, and it has ear-

marked \$700m. for capital expenditure in the U.S. alone over the next five years. The most important overseas markets for the German companies are the U.S., Brazil, and Japan, but the U.S. is clearly pre-eminent. That gives an idea of where investment is likely to flow.

To the end of 1977, BASF capital expenditure overseas had totalled DM2,860m, equal to about 12 per cent of BASF's total capital expenditure during those years. Of this North America had taken 81 per cent, and Latin America 14 per cent. For the future BASF says that many products emanating from Germany will increasingly be produced in developing countries. In the past they have been imported rather than low-cost exports of chemicals. These moves "can only be offset by a continuous flow of innovation in product development and process technology," according to Dr. Erich Henkel, the board member responsible for operations outside Europe.

With major takeovers, such as Bayer's acquisition of Miles in the pharmaceutical sector, it appears that the German industry's interest in the U.S. has reached a new degree of intensity. In fact the interest is long established, as Dr. Gerhard Dittmar, Bayer's board member for North America, points out. "We run a global business and this receives calls for a global strategy. It cannot be based on changes of currency or labour costs from one week to the next." Bayer now has 25 to 30 per cent of its assets outside Germany, more than its domestic competitors. But Dr. Dittmar maintains that there has not been any recent shift of investment strategy. "We shall continue to spend about two-thirds of our investment in Germany and one-third outside. It has been at this level for the last ten years."

Investment within Germany should total DM 5bn to DM 6bn this year, according to figures from the VCI, and this must be combined with the impressive total spending on research and development of DM 4bn to DM 5bn. With one of the most highly rationalised chemical industries in the world, West Germany will learn to live with smaller growth just as it coped so successfully with high demand. "This level of investment suggests things are not so black," says Dr. Munde, "you can be sure there will be a normal development in the long run."

MEN AND MATTERS

A long way off the bone

If your vision of ham is something cut off a large shoulder by a chef in a tall hat, the time has come to revise your ideas. This news was given me yesterday by a spokesman for the Bacon and Meat Manufacturers Association, when I telephoned to discuss the current excitement about the amount of water that should be added to the product sold in plastic wrappings.

According to the Association of Public Analysts and the Institute of Trading Standards, in a new report, the product should be given a new name because it is so unlike the old-style York ham—and because it contains on average about 15 per cent water.

The very idea of searching for a new name clearly pains the manufacturer's association. "Modern ham is very different from ham on the bone," I was firmly told. "When the housewife thinks of ham, it is what she buys in the supermarket." The association reckons that 18 per cent water is acceptable, and regards it as "unfortunate"

that the analysts' report talks of selling water at 15p a pound.

It was explained to me that the water was injected into the meat as brine, and that the essential virtue of de-fatted, square-shaped ham is its ease for cutting: "The market has been developed for 15 years and the Dutch led the way."

So if old-world ham should be waved farewell, we can perhaps look forward to a less watery chicken. The British Poultry Federation says the frozen chicken industry is spending \$40m. to get up to EEC standards, which among other things declare that the water content must be not above 74 per cent. "Occasionally a rogue carcass will absorb more water while it is being chilled," I was told. "But that is the exception." Any suggestion that the chickens are "bounced around" to make them absorb water during spin chilling was clearly shocking to the man at the Federation.

One crumb of comfort in this watery debate: I was assured that the water is always very clean. At 15p a pound, you could almost regard it as a bargain.

Canny Scots

One unexpected consequence of the film "Close Encounters of the Third Kind" has been to raise insurance rates at Lloyd's. The premium in question was for a policy taken out by the Cutty Sark whisky firm in case anyone should claim the film prize which they are offering to any finder of a UFO—unidentified flying object. The policy is carefully worded to avoid being a few lawyers and most tricksters: the device must "be nothing daunted its makers are now setting out to make a wave of outrage greeted that 'The Prophet Mohammed' accepted it is only human to err, even in the best-regulated bank. But even if such hopes are fulfilled, regaining the overage will cost a fair bit in postage."

Unwelcome message

A wave of outrage greeted that "The Prophet Mohammed" accepted it is only human to err, even in the best-regulated bank. But even if such hopes are fulfilled, regaining the overage will cost a fair bit in postage."

The Message saw that couple took out a similar policy when of Zorba-the-Greek fame, Irene offered a similar prize to any Pappas and Anthony Quinn,



"His World Cup Fever seems to have been replaced by a touch of hay fever."

one who led in the Loch Ness teaming up again. It was little loved by the critics. "Mawkish" was one comment to me today. "Cecil B. de Mille twenty years too late" was another.

Muslims condemn any attempt to personify their venerated prophet. There is a deep Islamic taboo about this—and this in part explains the anger today at reported moves to make a film about the Caliph Omar ibn al-Khattab.

Omar was the second spiritual leader of Islam after the death of Mohammed and presided over a massive expansion of the lands under Islam. But now the Saudi-backed Islamic Council for Europe is getting hot under the djellabah. And the Secretary General of the World Muslim League, Sheikh Mohammed Ali al-Hanbali, says the film would injure the feelings of millions and its production "be tantamount to pre-meditated insult and manifest injury to Islam." Just as well for any would-be British distributors that hope the crime only covers insults to the Christian faith.

Big ballot

Last night's note yesterday about Nigeria's plans for returning to civilian rule may have sounded mildly sceptical, I hasten to add to my findings from browsing through the tender notices published in a journal called Africa Gazette. The Nigerian Federal Electoral Commission is calling for the supply of 300m manila envelopes, measuring 10.5 by 9.5 in. It is also looking for various other impediments of elections, including 150,000 rubber stamps for use in polling stations way out in the jungle.

It all makes the preparations for direct elections to the European Parliament look absolutely puny.

Observer



Peterborough—A History of Building

Eleven years ago, Peterborough was designated a New Town. A very special New Town because Peterborough was a well established cathedral city with a history going back over 6000 years. Its population was 81,000 people.

Today over 111,000 people live in Peterborough. Thousands of houses have been built. Miles of roads, footpaths and cycle-ways. Schools and health centres. Parks and playing fields. New communities inside an old city.

There's still a long way to go. The huge building programme ensures a wide range of commercial and industrial property and sites.

Ring John Case, Chief Estates Surveyor, 0733-68831. Peterborough Development Corporation, PO Box 3, Peterborough.

Peterborough Building on History

هكذا من الأصل

FINANCIAL TIMES SURVEY

Tuesday June 6 1978

هكذا من الأصل

European Vehicle Components

A rationalisation of the European components industry has been taking place over recent years with frequent takeovers, mergers and cross shareholdings. But this process is now under challenge and companies are increasingly expanding their activities in the U.S.

Merger policy under threat

By Terry Dodsworth

THE EUROPEAN components industry, like the vehicle manufacturing sector, has become much more integrated in the past decade. Component companies which used to be mainly national organisations have taken on a multinational complexion as their activities have grown to correspond to the increasing flow of vehicles across the old national frontiers. Overseas investment has become a significant characteristic of the larger component groups; and most of them have become substantial exporters.

These changes have been closely tied up with the gradually developing perception of Europe as a single market. The vehicle producers now shop around for their parts supplies throughout the EEC trading bloc, partly to get the best price, and partly to ensure alternative sources should one run out. At the same time, the bigger component manufac-

turers have been anxious to go overseas and move away from their tight relationships with single vehicle assemblers. They, too, have seen the advantages of having a range of customers, and a more independent status.

A great deal of this rationalisation has come about through takeovers, mergers, and cross shareholdings. Bosch, the German electrical company, for instance, has invested in Ferodo of France. Ferodo itself has become the focal point of the reorganisation of the French vehicle business following its link-up with SEV-Marchal-Cibie; and GKN has moved into Germany with the takeover of the Birfield Transmissions group which brought with it the German-based Uni-Cardan business. These are just a few of the many cross-frontier moves which have been made in the past few years.

This process of structural reorganisation, however, is now under challenge. The alarm was first sounded by the West German Cartel Office, when it decided, about 18 months ago, to fight a GKN bid to raise its stake in the Sachs Group from 25 per cent to 75 per cent on the overall grounds that this would reduce competition within the market. GKN won support for its bid from the EEC competition department; but despite this, it was rejected by the German Supreme Court, which upheld the Cartel Office's decision.

Since then, Lucas, the British electrical company, has run into a similar problem in France. Once again, the issue has arisen over an attempt to increase a share stake. Lucas wanted to lift its interest in Duxellier, an

electrical parts manufacturer, to 100 per cent by buying out the 51 per cent held by DBA, a company dominated by Bendix, the U.S.-based brake manufacturer. But the French Government, which has developed a policy for restructuring its components industry in an attempt to strengthen the local manufacturing base, has hesitated about giving approval to the deal. Several French interests, headed apparently by SEV-Marchal, which was itself created by Government prompting, are believed to have opposed the deal.

Doubts

These two cases clearly raise doubts about how much further merger-based rationalisation can be taken. There is no doubt that over the last decade a great deal of anxiety has been raised about the monopolistic developments in certain markets. In Britain, the GKN takeover of Birfield was not universally approved; and the dominant position of several component manufacturers in some national markets—for example, Lucas in the U.K. electrical industry and Bosch in the same sector in Germany—have come in for muted criticism. But, on the whole, Europe's governments have accepted the argument that the sector was too fragmented and needed reorganisation; indeed, in France the Government has until now deliberately tried to help the restructuring process along.

One of the problems facing the European components producers is that these monopolistic anxieties vary from country to country. In West Germany, the Cartel Office has taken an extremely tough line in its

LEADING EUROPEAN COMPONENT COMPANIES, INCLUDING TYRE AND BATTERY CONCERNS

	Country	Sales	After-tax profits	Employees	Activities
Dunlop-Pirelli	UK-Italy	4.2bn	na	164,000	Tyres
Michelin	France	3.4bn	\$157m	110,000	Tyres
Robert Bosch	Germany	3.3bn	86m	110,000	Electric/electronics Pressings; forstings; transmission parts
GKN	UK	2.7bn	35m	108,000	Electric/electronics Batteries
Lucas Indus.	UK	1.1bn	35m	79,000	Electric/electronics Batteries
Varta	Germany	838m	19m	22,000	Tyres
Continental	Germany	741m	4.7m	17,000	Automatic transmissions Clutches; brake linings
Gummi-Werke ZF	Germany	643m	7.7m	20,000	Pistons; piston rings; bearings
Ferodo Groupe	France	552m	23m	29,000	Brakes; electricies Batteries
Associated Engineering	UK	480m	21m	16,000	Clutches; shock absorbers
DBA	France	468m	2.7m	18,000	Chloride Group
Chloride Group	UK	457m	22m	21,000	Sachs
Sachs	Germany	454m	19m	16,000	

* This list does not include American-controlled component companies in Europe.
Source: Fortune—500 largest industrial corporations outside the U.S., August, 1977.

efforts to retain a high degree of market competition; most companies interpret its recent actions to mean that virtually no group of any significance can take over another in a similar line of business. France, on the other hand, has been reorganising with far more concern for its national position in specific product lines than anything else. Italy is dominated by Fiat's interests, while in the U.K. the

then be in a better position to break down some of the national monopolies which now exist. Every European country has several of these semi-monopolies—groups with at least 70 per cent of the local market—which only well-established competitors from outside will be able to attack.

At the same time, the component manufacturers argue that in certain sectors the European industry needs to worry less about its local market power than about international competition. This defence has been put up very strongly by both Fiat and Mercedes in arguing the case for their proposed joint development and manufacturing of a heavy-duty automatic gearbox for urban buses. The German Cartel Office has informally indicated that it would not be happy with such a project. But the two companies point out that at the moment they are exposed to world-wide domination in this particular area by Allison, the General Motors subsidiary. Allison would be very difficult to fight as individual businesses, they say, because neither of the European groups is big enough on its own to pick up the cudgels and invest heavily in a limited production line.

Together, on the other hand, they believe they can ensure better economies of production, while establishing an operation which should be able to face up to the Americans in world markets.

In support of this project, Professor Joachim Zahn, the chairman of Mercedes, said recently that the way to head off protectionism in world markets was to create more competitive companies. In Europe, one of

the means of achieving this would be to "overcome a cartel practice which is purely oriented towards partial national markets." Such a cartel practice made it difficult to take the necessary measure towards rationalisation.

A similar point has been made by Sig. Giovanni Agnelli, who has argued for some kind of initiative at EEC level to give general guidelines towards the creation of a stronger and more competitive European components industry. In France, also, Renault has provided strong backing for the Government's efforts to rationalise this sector.

Warnings

Despite these warnings about the need for more concentrated production, however, there are already certain product areas in which the European industry is split between only two or three major producers. In electrical parts, for example, Bosch and Lucas have a dominant position; in universal-joint technology for front-wheel drive cars, Hardy Spicer, the GKN subsidiary, is the major supplier (most of the rest being taken up by the Peugeot-Citroen vehicle manufacturing group); in precision engine parts, Associated Engineering (UK) and Mahle (Germany) have the majority of the market; instrumentation is split between Smiths (UK) VDO (Germany) and Jaeger (France), in which VDO has a 45 per cent stake; and clutch manufacturing is dominated by Automotive Products (UK), Sachs (Germany) and Ferodo (France).

Two major challenges face these companies in the next few years. The first is to meet the rapid technical change demanded by new fuel economy and emission regulations. Components will have to get lighter, and in some cases smaller; and they will have to operate more precisely to make the most efficient use of the world's depleting fuel reserves.

These demands will put considerable pressure on capital resources, and will probably intensify the trend towards research collaboration with vehicle manufacturers. But they also put the European components sector into a much more direct relationship with their U.S. competitors—the point which Dr. Zahn and Sig. Agnelli were stressing. American component groups are now working on very much the same lines as their European counterparts in order to cope with the new demands for smaller cars in the U.S. This means that the big multinational groups which have invested in Europe are now able to use their European technology in the U.S., thus achieving design economies which are not available to indigenous European companies.

The answer to this strategy is for the European companies to expand in the U.S. themselves. In the last year or so, this trend has become quite pronounced. Bosch, Lucas and GKN have all established, or are in the process of setting up, manufacturing operations in the U.S. Turner and Newall, the parent company of the Ferodo brake lining company in the UK, has acquired an American group, and Associate Engineering and Automotive Products are moving in the same direction having strengthened their

CONTINUED ON NEXT PAGE

Lucas
Girling Braking and Suspension Equipment

Lucas
CAV Diesel Fuel Injection Systems

Lucas
Batteries

Lucas
Group Research

Lucas
Rists Automotive Wiring Systems

Lucas
World Service

Take a card - any card

— and you hold the name of a company known and respected throughout the British and European automotive industry. Put all these great names together and you're well on the way to creating Lucas Industries, the international manufacturing group that's grown up alongside the motor industry and has played such a big part in its progress and success.

Lucas Electrical — supplies the UK automotive industry with around three quarters of its electrical and electronic equipment needs and, to a growing extent, is supplying a similar range of components to continental vehicle

makers.

Girling — an international leader in the field of braking and suspension systems, puts a safe stop to just about every type of powered vehicle and is the fitting choice of vehicle manufacturers all over the world.

CAV — diesel fuel injection systems meet over 30% of western world requirements and, as the economical diesel engine gains in popularity, the company is stepping up its world-wide production resources to meet rising demand.

Lucas Batteries — maintains a strong position in both the O.E. and replacement markets and is well known for its record of technical innovation.

Rists — provides a complete design and manufacturing service in automotive wiring harnesses. It is the UK's leading manufacturer and is rapidly growing in Continental Europe. Crosland Filters is the largest all-British maker of air, oil, fuel and hydraulic filters. And Hartbridge diesel fuel injection test

equipment is the choice of diesel workshops all over the world.

Lucas products are made all over the world, through a chain of wholly owned and partnership factories. At one end of the production spectrum, Lucas Group Research ensures technical advancement; at the other, Lucas World Service backs every product through a global network of 5,600 service outlets.

Lucas Industries

EUROPEAN VEHICLE COMPONENTS II

Constraints on the designer

AS SPECIFICATIONS for the new generation of American vehicles to meet the tightening energy constraints are drawn up, European materials and component suppliers are becoming more acutely aware of the intensifying competition to satisfy technical requirements, as well as the likely magnitude of the opportunities.

The impact of the oil crisis is being felt most sharply and comprehensively in the American vehicle industry. Car makers are faced with the probability, if not the actuality, of having to design new engines as well as new bodies in light-weight materials within a three year period if they are to conform to Congressional fuel economy programmes.

Assessments that have been made as to what this means in terms of weight slimming and investment, and of the gains in fuel economy, may be disproved in the future, but are worth quoting to show the immensity of the problems.

Some of the big American sedans will need to lose about a ton in weight, according to one estimate. Another puts at \$1bn the cost to one of the major vehicle producers of pushing up the average miles per gallon

performance by as little as half a mile. On the other hand they are saying that by the time every car on the road in the U.S. averages 425 lbs of aluminium instead of iron, there will be a saving of 13.5 bn gallons of petrol a year. The age of the all-aluminium car could be approaching.

The figures being quoted show the traumatic period into which the American vehicle industry has entered, and to which, fortunately, Europe is to an extent insulated, because it has a long history of searching for ever lighter components to provide the kind of fuel economy that helps to sell a car, a van or a truck. It also means that in switching to a different technology the Americans are increasingly coming to rely on their own European subsidiaries and on independent manufacturers and component suppliers for some of the answers. For unless they can meet the regulations as now framed the penalties could put them out of business. As one car manufacturer put it: "They may make it cheaper to use an exotic material like titanium, which is a third of the weight of steel but three times its price, rather than pay the fines."

What this all adds up to for

the materials and component makers is hard to say in more than general terms. But it surely means that product developments that have been waiting on the sidelines for just such a situation, in which the technology they express is worth paying a premium over the market price for the next best, will be beckoned on to the field. Also it provides an unrepeatable chance for UK and other European technology to make a profitable rescue, or at least contribution.

Up to now it has mainly been the vehicle makers who have impelled developments forward among their suppliers, often specifying in detail their future needs. Increasing rationalisation within the supply industry has belatedly enabled more suppliers to accelerate work in the research and development departments, and it is these that customers are now seeking out. There is much to be learnt in the UK, perhaps relatively more than in Europe.

Aluminium

Lightweight aluminium alloys are a case in point. The Midlands helped to pioneer the engineering uses of aluminium, and although it may have lost its leadership in some respects,

material in which the Americans are showing interest, for carbon fibre, or composite shafts are designed for trucks, and can be made in one piece to replace two-piece steel shafts. One truck has successfully done more than 120,000 miles with composite shafts, but GKN feels that while the price penalty for the alloy shafts is not prohibitive, it will be some years before the composite shafts can compete outside specialist situations. But the weight saving possibilities are certainly there. A Ford Cortina composite prop shaft weighs 5.2 kg compared with 9 kg for a conventional one.

These developments in light alloys have not gone unchallenged by steel. British Steel Corporation has developed the promising Hypress titanium alloy which is lighter than steel, and lasts about three times longer. However, despite these potentially promising developments, weight is not necessarily saved by using a lightweight alloy than sibly more expensive alloy than

alloyed steel for such items as bumpers, door posts, chassis members, seat frames, and a range of other vehicle parts including body panels, through which it plans to expand sales to the U.S. and other motor industries looking for high-strength, lightweight materials. BSC also produces stainless steel exhausts which, depending on the exhaust system, can be lighter than conventional mild steel, and lasts about three times longer.

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Expensive

However, despite these potentially promising developments, weight is not necessarily saved by using a lightweight alloy than sibly more expensive alloy than

materials or weight saving has tended to come about for other reasons. In America now the race is on to develop lighter weight materials with special properties from the roof to the tyres. For when a tyre does its job, it absorbs energy, and the tyre makers are under just as much pressure as anyone to design and make carcasses and tread that will give optimum free rolling properties. In the component field, the UK supplier industry, which has led Europe and the world in so many technical ways and has much to contribute, has only a limited period in which to respond to the new opportunities. Otherwise it may find itself in the reverse position of buying advanced technology from the U.S.

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Peter Cartwright

Few changes in Germany

THE GERMAN SECTOR

Company	Product	Parent/ownership
Robert Bosch	Vehicle electrics, spark plugs, fuel injection equipment	—
Varta	Batteries	—
VDO	Instruments	—
Kronprinz	Wheels	Mannesmann
Karl Schmidt	Pistons, thin wall bearings, steering wheels	Metallgesellschaft
Mahle	Pistons	—
Goetze	Piston rings	Alcan (Canada)
Nural	Pistons	ITT (U.S.)
Wyzeman	Cylinder liners	—
Alfred Teves	Brakes, piston rings, valves	ITT (U.S.)
Glyco	Thin wall bearings	—
FAG	Rolling bearings	SKF (Sweden)
SKF	Holding bearings	St. Gobain Pont a Mousson (France)
St. Gobain	Safety glass	—
Reinz	Gaskets	—
Eirong	Gaskets	TRW (U.S.)
TRW	Valves	ITT (U.S.)
SWF	Vehicle electrics	Zeppelin Group
ZF	Transmissions	—
Voith	Transmissions	—
Uni-Cardan	Transmissions	—
Fichtel and Sachs	Clutches, shock absorbers	GKN (UK)
Textar	Brake linings	GKN (UK)—25 per cent
Jurid	Brake linings	BBA (UK)
Girling Bremser	Brakes	Bendix (U.S.)
Behr	Radiators	Joseph Lucas (UK)
KLR	Radiators	—
Boge	Shock absorbers	—
Renk	Transmissions	—
WABCO-Standard	Truck brakes	GHF
Champion Zundkerzen	Spark plugs	American Standard (U.S.)
Conti-Gummiwerke	Tyres	Champion (U.S.)
Phoenix Gummiwerke	Tyres	—
Michelin Reifenwerke	Tyres	Michelin (France)
Drahtex	Door seals	Laird Group (UK)
Dunlop	Tyres	Dunlop (UK)

Source: Grieseson, Grant.

Merger

CONTINUED FROM PREVIOUS PAGE

North American sales organisations. (Teves and Koni have also established themselves in the U.S., but these groups, of course, are under the wing of ITT).

The Europeans undoubtedly have considerable opportunities in the U.S. in some significant product areas. They are experts in small diesel engines and ignition equipment; they know more about front-wheel drive technology; and particularly the universal joints which transfer power to the front wheels; they are more used to building many compo-

ents, such as brakes, to smaller dimensions. This will give them the opportunity to establish themselves in America in the next ten years in the same way that the U.S. companies have put down roots in Europe during the last decade. If successful, this transfer of capital and technology should do much to strengthen the free-trading concept in the trans-Atlantic trading block, and ease the protectionist pressures which have been increasingly visible in the European motor industry in the last few years.

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EATON Truck Components

Automatic

Commercial vehicles have a number of companies specialising in their requirements, notably ZF Zahnradfabrik Friedrichshafen) with total sales of £350m and a strong position in automatic gearboxes and truck transmissions. Not that far behind is Voith, with sales of £200m, although its production of vehicle transmissions is complemented by a large business in similar products for railway rolling stock. The U.S. majors are strongly represented in this area, with Eaton manufacturing truck axles and American Standard (who recently purchased Clayton Dewandre in the U.K.) producing truck brakes at its WABCO-Standard subsidiary.

The total American presence is considerable. As well as the three already mentioned, ITT control Alfred Teves, the leading supplier of vehicle brakes, and SWF, which manufactures a big range of vehicle electrics, including wipers and lighting. Bendix owns Jurid, one of the two big brake lining producers. Champion Zundkerzen subsidiary, Champion Zundkerzen and Globe Union manufacture

batteries, supplying Volkswagen. The UK industry also has considerable representation. GKN controls Uni-Cardan, a major producer of transmission components and constant velocity joints, which in turn has subsidiaries in other Continental countries. The original volumes which match that of Associated Engineering in the UK. Ford Germany and Opel both have in-house capacity for pistons and an important supplier of large pistons for diesel engines is NURAL, the Alcan subsidiary. The leader on piston rings is Goetze (£60m sales), followed by Alfred Teves, and the majors on plain bearings in Sachs and endeavours to acquire a further 50 per cent of FAG and SKF, and the Rolling bearings are produced by FAG and SKF, and the leaders on gaskets are Reinz and Eirong, although, as in other countries, this sector has a long tail of small suppliers. Engine valves are dominated by TRW and Eaton and the principal radiator manufacturers are Behr and KLR (Kulterfabrik Langer Reich).

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The U.S. influence

THE INVESTMENT of American component companies in Europe is not a new phenomenon. Some companies, like Carborundum, or Timken, were involved on this side of the Atlantic before the last war. Others came over soon after. But the big flood of funds occurred in the 1960s, when many U.S. companies began to look deliberately for growth outside North America where it was clear that the pace of expansion in the vehicle industry was slowing. Although the number of new companies coming into Europe has declined since then, a steady stream of investment is still finding its way over from the U.S. components sector.

There have been two significant developments in Britain alone within the last twelve months or so. American Standard, one of the leaders in truck hydraulic and air-brake systems, has bought Clayton Dewandre; and, more recently, Dana, among the biggest of U.S. component groups, has

bid for control of Turner Manufacturing, in which it already has a 35 per cent stake. On the Continent, Eaton has opened a large truck transmission plant in France, and is expanding its valve manufacturing in Spain, while Tenneco Walker, a subsidiary of the Tenneco chemicals group, is expanding its exhaust business in Germany.

Some of the longer-established American groups in Europe have found a base on this side of the Atlantic because of their straightforward technical strength. Two classic cases of this kind of company are Champion, the spark plug manufacturer, and Timken, the taper roller-bearing group. Both came over to Europe before the war, and both have established an entirely dominant group as independent suppliers in their particular areas of business.

Champion, for example, with plants in both Britain and Belgium, only has one significant independent competitor,

Bosch, although Ford and General Motors (AC Delco) have very large-scale in-house production. Timken is in an even more outstanding position. Few rival manufacturers have found it possible to master the complex technology in making tapered bearings, and Timken has decided to concentrate exclusively on this field. Today, it has European plants in the UK, France and Germany.

Another company which falls into a similar category is Borg Warner, the automatic gearbox manufacturer, in which Bosch, the West German electrical company, now has a 10 per cent stake. Borg developed its technology in the U.S. well ahead of European companies, largely because there was a local demand for automatic transmission when none existed on this side of the Atlantic. The company was therefore able to bring the technology over to meet increasing European demand. It went on, of course, to catch a distinct cold when the

oil crisis hit the automatic gearbox on the head because of the extra fuel cost involved in running such systems. But it has now pulled through some of these problems, seen its main British rival, Automotive Products, retreat out of the field altogether, and only has one serious independent competitor, ZF of Germany. The competition in this field comes from the two American vehicle manufacturers, Ford and General Motors.

A number of other American companies, while not operating in quite such specialised areas of technology, have still managed to establish dominant positions in the European market. A very large proportion of the independent truck braking industry, for example, is controlled by American Standard, which owns Westinghouse Air Brake (known as Webeo) in Hanover, West Germany, and has just bought Clayton Dewandre in the UK. Some analysts put its share of the European market at about 45 per cent. In addition, much of the residue is soaked up by another American company, Bendix-Westinghouse, which is based in Britain with ownership split equally between Bendix, the large aerospace and electronics conglomerate (sales last year of \$3.3bn), and Westinghouse Brake and Signal, the specialist in brakes for railway rolling stock.

Bendix has become one of the most widely-spread forces among the American companies operating in Europe. Apart from the Bendix-Westinghouse business, turning over about £24m a year, it owns Jurid, the brake linings manufacturer in West Germany, which employs about 2,500 people, and Bendibérica in Spain, which makes all the brakes for the Spanish Ford Fiesta and employs about 4,500.

Turnover

The centre of Bendix's operations, however, is DBA of France, formed from Duccellier, a vehicle electronics company. Bendix's own brake interests, and Air Equipment, an aerospace components business, this group, with a turnover of about \$500m, a year, now appears to be breaking up, partly because Lucas, a partner in Duccellier, wants more control, and partly because it appears to have been

a poor profits performer. Lucas has bid for the rest of Duccellier, and Air Equipment is said to be up for sale.

Bendix has had its troubles before in Europe—about three years ago it was forced to withdraw from a new brake manufacturing project in West Germany because it found the competition too tough—but it is now aiming to restructure its interests. It seems as though it will keep on the brake business in France, which has a sound export order with Daimler-Benz, and make a bid to return to the electronics field in partnership with Renault, the French nationalised car group. Talks on a joint project between the two are now in progress.

Another product area where American companies dominate is valve production. The two biggest companies here are TRW, a diversified group with European interests in valves, steering gears, general engineering and seat belts, and Eaton, which also makes transmissions and axles. Between them, these two companies are reckoned to have a dominant position in these products, with TRW manufacturing in a northern sphere of interest in the UK, Germany and France, and Eaton in a southern sphere, split between Italy and Spain, where it has just made a large new investment.

These two groups are among the largest in the European components industry. TRW having sales reckoned to be over \$600m in the region, and Eaton about \$200m. Both have pursued a policy of spreading their investment from strong bases in the UK, although Eaton has so far not ventured into Germany, where TRW is very strong, also making steering gears and Repa seat belts.

Seat belts is another area where U.S. companies have a broad base, since Kancel Magneti in the UK is also owned by an American group.

The other large and widely-spread American group is ITT, the telecommunications company which also has a sizeable involvement in motor components. In Europe its operations are centred on Teves, the German brake manufacturing concern, which is probably the largest company in this field within the EEC. But ITT also owns a Stuttgart-based electrical switchgear producer called

SWF, a variety of companies in Italy making brake linings, plastics, shock absorbers, tail lights and servo systems; and in Holland it has absorbed Koni, the specialist shock absorber group. Although there have been no new acquisitions for the group since the oil crisis, ITT has embarked on a big expansion and export drive for all of these companies. Teves, for example, is well established in South America, has moved into the UK with a plant in South Wales and a distribution agreement with Quinton Haxell, and has put down another factory in the U.S.

Base

Dana and Rockwell, both with their main industrial base in Europe in commercial vehicle transmissions and axles, are also embarking on a drive to spread their activities throughout the EEC. Rockwell, for instance, is moving into Italy and West Germany as well as the UK; and Dana, apart from the Turner bid, has invested in Switzerland and France, where it recently bought Floquet Monopol, a major producer of piston rings and cylinder liners.

A similar process is being followed by Tenneco Walker, part of the big chemical group, which bought Harma, one of the largest exhaust manufacturers in the UK, and has also acquired two small producers in Germany and France, as well as the Pit Stop replacement business. Other American groups in the EEC include Monroe, the shock absorber company (Belgium), ITW, the fasteners producer which runs Fastex in the UK, Trico, the windscreen wiper group, and Dayco, a fan-belt manufacturer which has a plant in Dundee and is looking at further investments in Europe.

Carborundum, an old-established company in Britain, recently acquired Westburn Engineering, the diesel engine camshaft manufacturer.

The weight of the American component companies in Europe, which is both broadly spread and highly concentrated in some specific areas, has caused considerable alarm in the indigenous European industry. Some producers feel that there should be efforts to build more integrated European groups which would be able to compete on more equal terms,

MAJOR U.S. COMPONENT MANUFACTURERS IN EUROPE

Company	Products	Location
TRW	Valves	UK (TRW Valves); Gy (Teves-Thompson); France (Jeudy)
	Steering gears	UK (Cam.); Gy (Ehrenreicht); France (Gemmer); Italy (TRW Italia); UK (Clifford)
	Steering wheels, fasteners	Gy (Repa)
ITT	Seat belts	Gy (Teves); UK (Teves); France (Teves)
	Brakes	Gy (SWF)
	Electric switchgear	Italy (IAO)
	Gaskets/lights	Holland (Koni)
Bendix	Shock absorbers	France (DBA)—jointly owned with Lucas; Spain (Bendibérica)
	Brakes/electrical equipment	UK (jointly owned with Westinghouse Brake and Signal)
	Air brakes	Gy (Jurid); UK; France
Eaton	Brake linings	UK; Spain
	Truck transmissions	Spain; Italy
Dana	Axles	UK
	Valves	France (Floquet Monopol); UK (Brown Brothers)
Rockwell	Piston rings	UK (Robbery Owen Rockwell)—jointly owned with Robbery Owen; Rockwell Thompson; Rockwell-Standard
	Distribution	Gy (Golde); Italy (Golde Italiana); Portugal (Moligal)
	Axels and axle housings	UK; Belgium
	Window regulators	UK; France; Gy
Champion	Automotive seating	Gy (Webeo); UK (Clayton Dewandre)
Timken	Spark plugs	UK; Belgium
American Standard	Taper bearings	UK; France; Gy
Carborundum	Air brakes	UK (Weyburn Engineering)
	Friction materials	UK
	Diesel engine parts	UK
Borg Warner	Automatic transmissions	UK; Gy; France
Tenneco Walker	Exhausts	UK; Gy; Belgium (Pit Stop)
Monroe	Distribution	Belgium
Trico	Shock absorbers	UK
ITW	Wipers	UK
Dayco	Fasteners	UK
Questor	Fan belts	UK
	Shock absorbers	Spain

Germany

CONTINUED FROM PREVIOUS PAGE

been exceptional in its aggressive posture towards overseas manufacturing operations in support of German assembly plants (Brazil, Far East) and in independent expansion, with for example the company's U.S. subsidiary generating sales of \$120m. Overseas investments have also been made, with the company paying \$63m in 1977 for a near 10 per cent stake in Borg Warner and purchasing a 51 per cent controlling interest for \$22m in FEMSA, the leading manufacturer of auto electronics in Spain. They already hold 30 per cent of SEV-Marchal, an important French producer of auto-electrics.

Bosch's position in its domestic market is very similar to that of Lucas, with a dominant position in the supply of ignition, generation and starting equipment, a strong position on vehicle lighting and, again, a dominant position on fuel injection systems. The relative sizes of their respective domestic markets mean that Bosch's con-

siderably larger than Lucas in the manufacture of auto electronics, but their volumes on fuel injection are roughly equal, although Bosch has a strong position through licensees in the Japanese market. They have some capacity on vehicle batteries, but this area is dominated by Varta, and VDO Adolf Schindling has a similar position on vehicle instrumentation generating sales of around £250m.

Quality

The industry has an excellent record for product quality and security of supply and this, combined with at least some national preference for domestic sources, has ensured customer loyalty and enabled the industry to grow in line with the motor producers. This steady growth in an established market must be at least part of the reason why the industry has not emulated the aftermarket activities of its opposite numbers in other of their respective domestic countries; but pressures for change are emerging.

Few forecasts expect the European car industry to maintain its historic rate of growth against a background of increased price competition from Japanese and Third World producers, not to mention the new generations of sub-compacts from Detroit. The pan-European operations of the U.S. motor assemblers are showing an increasing preference for low cost sources of component supplies, and some people in the industry believe that only political pressure is restraining the Japanese component suppliers from making a determined sales effort in Europe. The massive world population of German cars generates an extremely attractive aftermarket for spare parts, and the passage of time makes it increasingly surprising that the OEM suppliers have not made a determined bid for a direct share of it. Maybe Alfred Teves' recent link with Quinton Haxell in the UK is a sign of things to come.

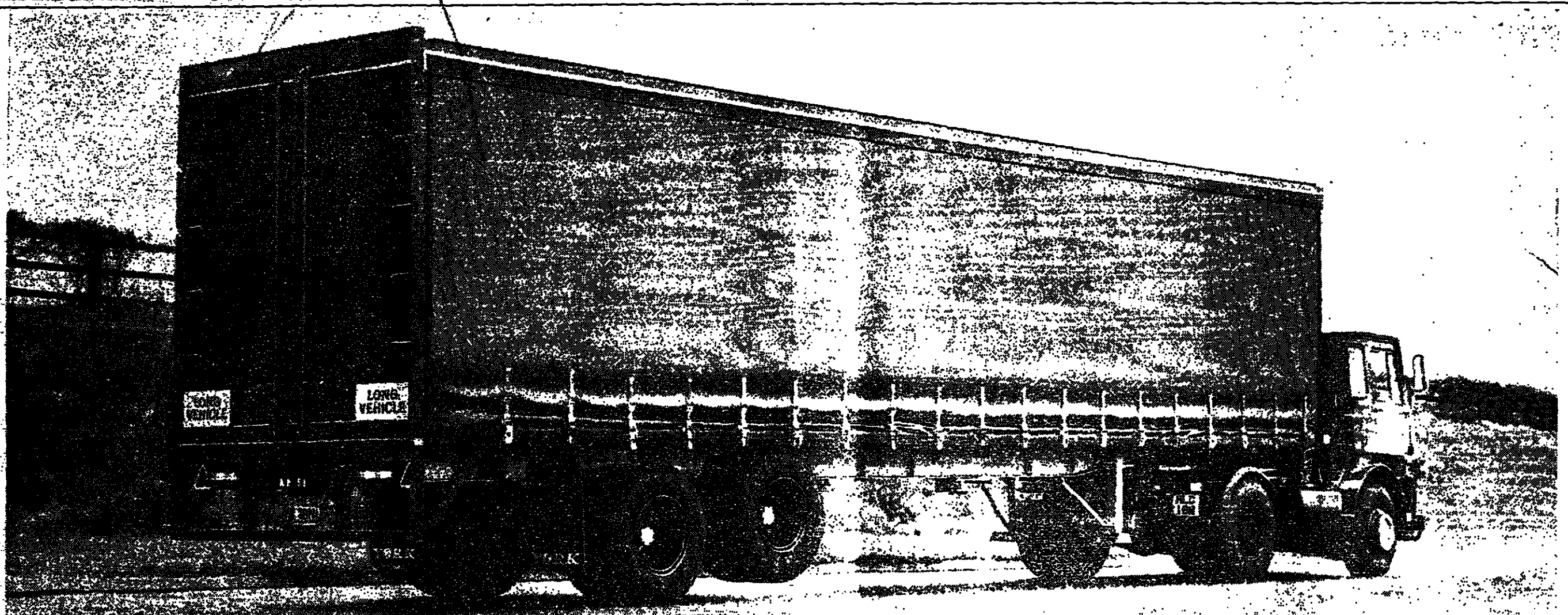
Brian Toms

Turnover

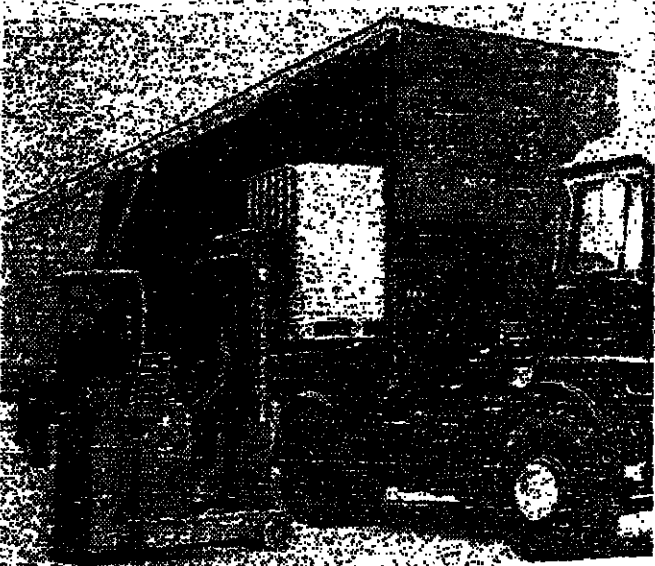
The centre of Bendix's operations, however, is DBA of France, formed from Duccellier, a vehicle electronics company. Bendix's own brake interests, and Air Equipment, an aerospace components business, this group, with a turnover of about \$500m, a year, now appears to be breaking up, partly because Lucas, a partner in Duccellier, wants more control, and partly because it appears to have been

particularly in world markets. For example, in the commercial vehicle field, the North American have established an extremely dominant position counting alongside their component interests, truck manufacturing (Ford, Bedford, Chrysler, International Harvester), diesel engines (Cummins, Perkins, Ford and Bedford). In this field, European manufacturers have developed much more integrated organisations, now is to take on the U.S. challenge facing the Europeans some of these European companies in a strong competitive position—both Mercedes and IVECO, for example, are big enough to manufacture a lot of commercial vehicle components in large volumes. But there are some obvious areas where American companies have established fairly dominant positions in Europe which are in no way compensated by European developments in the U.S. The challenge facing the Europeans now is to take on the U.S. competitors in their home market.

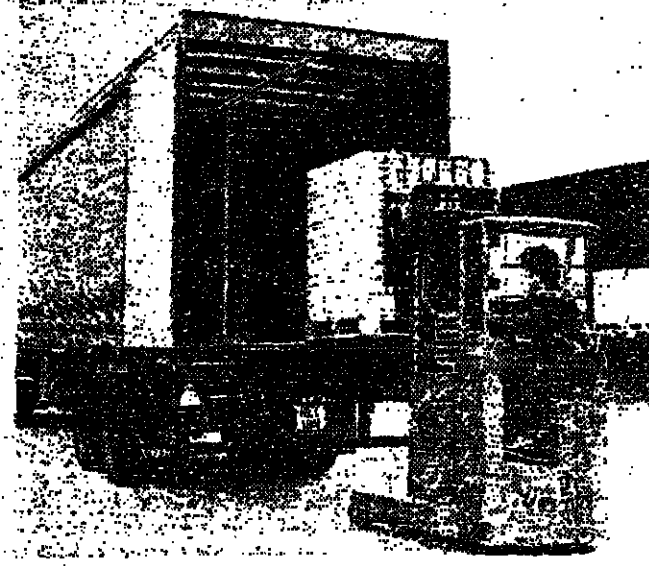
Terry Dodsworth



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EUROPEAN VEHICLE COMPONENTS IV

French manufacturers realign

A CRUCIAL struggle is taking place at the moment whose outcome will probably establish the broad structure of the French motor components industry at least into the 1980s.

At stake is the Ducellier company, which makes most of the range of car electronics. With a turnover of FFr 800m and a workforce of 7,000 it ranks as one of the leading concerns in the electrical component sector in terms of both output and investment.

Ducellier is owned 51 per cent by the Bendix offshoot DBA which itself does some FFr 1.35bn business in France (including Ducellier). The remainder is owned by the British Lucas group which itself, counting its stakes pro rata, has a turnover of some FFr 1.3bn. The battle has been launched by Lucas' agreed bid for the remainder of the equity, a bid which by any normal standard should have been uncontroversial since Bendix and Lucas were bound by the terms of their partnership in Ducellier

to sell only to each other. Enter the leading French components group SEV. SEV-Marshall is a subsidiary of a holding company owned by the big French group Ferodo as to 70 per cent and of the German Bosch group as to 30 per cent. It went into the Ferodo group recently as a result of a series of moves sponsored by the French Government to create a strong French presence in the components field. In fact the financial plight of a number of concerns, including Paris-Rhone and Marshall, had made some rescue imperative.

Turnover

The SEV group with a FFr 2.2bn turnover is based on alternators, projectors, starter motors and small motors generally and employs some 15,500. A number of well-known names in the components business are part of the group. The Cibie holding company has 30 per cent of SEV itself while a cluster of Cibie companies as well as Paris Rhone and the

SEV-Marshall operations form part of the group.

When Lucas launched its bid for Ducellier, SEV stepped in as a rival candidate, and the affair must now be sorted out by the Government. Lucas has argued that it has made substantial investments in France (Girling and Roto-Diesel in particular); that the balance of motor trade is heavily in France's favour (the French sell more than 12 times as many cars to Britain than vice-versa); and that the terms of their partnership with Bendix excludes any solution other than a Lucas purchase.

It also points out more discreetly that if Ducellier went to SEV it would create a single dominant group in France, and this is something that the big three French car manufacturers are very uneasy about.

At the moment—and the affair is reaching a decisive stage—the Government is encouraging Lucas to reach some arrangement which will quieten SEV fears and guarantee in some way that Lucas will not pre-empt its expansion ambitions. One idea mooted is for the re-sale of a part of Ducellier by Lucas to SEV, but this idea is one which Lucas would prefer to avoid since it feels that it needs complete control of Ducellier to continue its investment programme and integrate its production into its European pattern.

The stakes are big on both sides. For SEV the acquisition would establish it without challenge as France's dominant electrical component manufacturer; in contrast acquisition by Lucas would make the British group much more of an all-round rival.

The rather fragmented nature of the sector shows why the fate of Ducellier is so important. The French motor equipment industry registered sales last year of FFr 21.7bn. It comprises no fewer than 380 companies with a total workforce of around 130,000. Of the sales, the breakdown last year was FFr 11.6bn for original equipment; FFr 5.1bn for spares and FFr 5bn direct exports. The electrical equipment sector, on which this article concentrates and which is the scene for the Ducellier battle, accounts for sales of around FFr 4.15bn of which FFr 1.9bn is original equipment, FFr 1.2bn spares and the remainder direct exports.

The customers are the three groups which dominate the French motor industry. On the car side Renault and Peugeot-Citroen each make some 1.5m cars a year while Chrysler/Simca makes about a third as many. All three manufacturers see output this year likely to top marginally last year's level, which would put production of cars in France at around the 3.5m mark. In addition, the truck division of Renault with its twin marques of Saviem and Berliet is the leading commercial vehicle client.

Factors

One of the factors influencing the component industry is the tension—in this case not particularly creative—between the Government's ideas of how the sector should be organised and those of the motor manufacturers. The Government, broadly speaking, is anxious to see the emergence of a powerful French group which can compete internationally—in other words, a French version of Lucas or Bosch. The motor manufacturers do not want to find themselves with a single supplier and if this were to come about would look overseas for a second supplier—the obvious candidate being the Bosch Spanish subsidiary.

The strength of the big three manufacturers in a sense was responsible for the continued fragmentation of suppliers, since all three had very strong design and development departments which issued very careful specifications to component suppliers and encouraged suppliers to tie their production to a particular group. This militated against the formation of large organisations seeking diversified markets.

This way of life continued while there was significant growth in the motor industry, but when the tide of expansion started to recede a number of companies found themselves financially beached. It was at this point that the Government launched the Ferodo lifeboat to refloat Paris Rhone and Marchal.

A couple of years ago the twin ideas of the regrouping of component manufacturers and the standardisation of equipment began to emerge as a theme, and it is under this

banner that Ferodo is now in the middle of organising its operating companies. It is quite possible that Ferodo itself anticipated making a move for Ducellier in a later phase of expansion; if that were the case then the Lucas bid came two or three years too soon for it.

The other main interest in the sector at the moment is the initiative being taken by Renault to create a component supplier to produce motor control equipment. Renault is seeking a partner willing to tie its investment specifically to Renault's needs. The name most frequently mentioned is that of Bendix, whose main interests are in the hydraulics sector.

Prospects for further regrouping seem relatively remote, if only because the most vulnerable companies have already found new homes and the strong sales performance of the motor industry is being translated into healthy cash flows for the components manufacturers. For the moment it is the Ducellier case which is the main focus of interest.

David Curry

THE FRENCH ELECTRICAL COMPONENTS SECTOR

Company	Parent company	Turnover 1976 Fr.m.	Workforce	Main products
SEV	Ferodo/Bosch	2,200*	15,500	Projectors, alternators, starters, small motors
Lucas-France	Lucas Industries	1,191 (a)	7,500	Injection equipment, braking systems, diesel equipment (b)
Ducellier	Lucas/DBA	801	7,000	car electronics
DBA	Bendix	1,357* (c)	10,600	brakes and air equipment
Jaeger	VDO-Schindling	625	5,000	dashboards, microswitches, commutators
Precision Mechanique	Lehrnial	544 (d)	5,350	electrical and cable harness equipment
Selma		390	4,000	signalling equipment
Motorola		53	480	alternators
Bosch-France	Bosch	250		Products imported

* 1977 figures: (a) participations pro rata. (b) aerospace electronics via Thomson-Lucas. (c) Ducellier. (d) Frs.307m in motor industry.

MAJOR COMPONENT MANUFACTURERS IN FRANCE

Ferodo	France	Clutches (Verto trade name); aluminium radiators (Sofica); brake linings
SEV-Marshall/Paris-Rhone-Cibie	France	Vehicle electrics; lights
DBA	U.S./UK	Vehicle electrics; brakes
France	Aciers et Outillage (Peugeot has 70%)	Bumpers; chains; steering wheels
Lucas	UK	Diesel equipment (Roto-Diesel); brakes (Freins Girling)
Associated Engineering	UK	Pistons
GKN	UK	Universal joints (Glenserv Spicer)
Wilmot Breeden	UK	Door latches; plastics
Automotive Prods.	UK	Clutch remanufacturing
Eaton	U.S.	Commercial vehicle gearboxes
ITT	U.S.	Brakes (Teves)
Dana	U.S.	Piston rings (Floquet Monopol)
Jaeger	France	Instruments
	(45% VDO of Germany)	
Solex	France	Carburetors
St. Gobain	France	Cylinder liners
Bosch	Germany	Fuel injection equipment (Sigma Diesel); electrical products (Robert Bosch)



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The UK suppliers

"THERE ARE many small companies in the Midlands who are totally dependent on one customer—British Leyland. It is difficult for them to make the leap and invest in the travel, time and people to develop sufficient overseas markets to insulate them from the risk of a collapse of the company. If there is a further decline in UK motor manufacturing you will see a great increase in the number of mergers and amalgamations."

This is how a senior executive in one of Britain's largest component groups sees the problems facing the UK motor industry. His comments come at a critical time for the smaller British component manufacturers. They have had three years of coping with the difficulties of British Leyland, a period in which they have trimmed their workforces, according to a recent survey, by an average of 25 per cent, and are now beginning to feel the full effects of the drive which car importers, followed by their own component manufacturers, are beginning to make into the UK market.

Shift

The latest figures show that component imports soared last year by almost 70 per cent, outstripping the growth in exports for the first time in many years. There were, it is true, some abnormal factors which inflated this figure, including the series of strikes in the industry last autumn, and the growing propensity of the big multinational car producers to import parts for assembly in Britain. But the trend is unmistakable: as more foreign cars establish themselves on British roads, more and more parts will come in from overseas to service them.

Many executives in the industry believe that these figures are illustrative of a shift in the total European industry which is now irreversible. True, they say, the rot can be stopped to some extent in Britain if the reforms of the new Leyland size to be competitive in world management bear fruit. Many markets. This strategy has been

of the smaller component companies are now being more tightly managed and have a greater diversity of product than for a long time—the crisis has stimulated the survival instinct. But in the long run the increasing integration of the motor industry in Europe means that the flows of cars, trucks and components across frontiers can only expand. For example, in the brake linings industry, dominated in Britain by Ferodo, Don and BBA, a number of East European and West German parts are now entering the country.

This line of thinking has underscored the strategy of the big British component manufacturers for at least a decade, and more in some cases. Partly because stagnation in Britain has meant looking elsewhere for markets, they have changed themselves into fully-fledged multinationals. At home, they have absorbed other companies in a similar line of business in order to achieve the size and the spread of activity to finance outward expansion. Overseas they have moved progressively from Commonwealth markets, to Europe and now to the U.S.

The first aim of these moves has been to jockey themselves into a position where they become a main support for vehicle manufacturers in virtually every important market in the world. This means that the component manufacturer is able to hitch his products to a larger variety of vehicles, which may bring any number of overseas markets in their wake: Brazil, for example, can best be tackled by developing links with manufacturers like Volkswagen and Fiat which produce vehicles there. Mr. Gordon Griffiths, managing director of GKN's component manufacturing division, describes this process as "building up an interface in the place where the products are built. People are determined to manufacture all over the world. Therefore we need to set up an entity in any area where there is design parentage to keep close to developments."

The second aim has been to establish groups of sufficient size to be competitive in world management bear fruit. Many markets. This strategy has been

CONTINUED ON NEXT PAGE

FINANCIAL TIMES

MOTOR INDUSTRY SURVEYS 1978

The Financial Times will be publishing a number of Surveys relating to the motor industry, culminating with the Motor Industry Survey on October 17 which coincides with the International Motor Show at the NEC.

The full list of Surveys and publication dates are set out below.

VANS AND LIGHT TRUCKS July 20

COMMERCIAL VEHICLES September 25

BATTERIES September 28

THE MOTOR INDUSTRY October 17

Detailed synopses are available prior to the publication date and for further details on these and advertising rates please contact Richard Willis, Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY. Tel: 01-248 8000 Ext. 7063. Telex: 385033 FINTIM G.

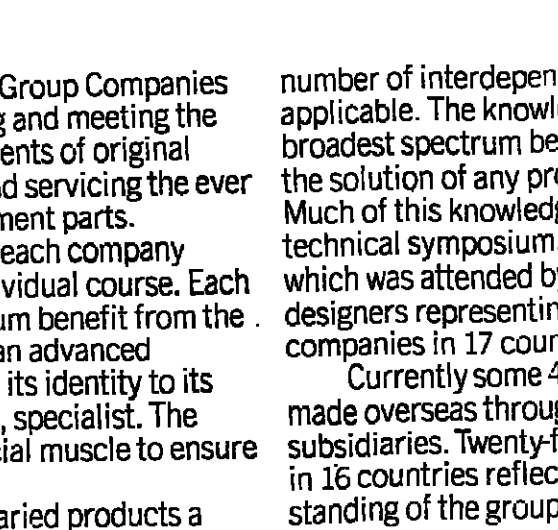
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EUROPEAN VEHICLE COMPONENTS VI

On this and the following page, Terry Dodsworth and Peter Cartwright profile four of the men who run the major British vehicle component manufacturers and suppliers

The men in charge



John Panks

LEFT TO his own devices John Panks might well have been a first-rate Formula 1 driver. But when his then boss, Billy (Lord) Rootes, heard that his dashing managing director for North America had qualified for Sebring, he cabled him to cancel his entry. Though relegated to a spectator role Panks maintained his keenness in racing and is a familiar figure on the circuits and occasionally at hill climbs.

Indeed his move in 1968 from the managing directorship of Rootes' worldwide export business to become sales and marketing director of Automotive Products (the has since become chief executive and deputy chairman), put him even more closely in touch with racing. For AP clutches, brakes and steering components ride on most entries and have helped to win laurels for the manufacturers.

"I like technology and I like to see people's creative thinking expressed in how to make the machines go faster and stop quicker — it is a great hobby and of course AP is heavily involved," he says.

Panks also indulges his hobby by driving fast Ferraris. He is now on his fifth, a V-8 308 capable of 150 mph which he likes to take when he can to

Germany, one of the few countries where really high-speed driving is possible. His interest in great racing marques also found expression in the purchase of four vintage Bentleys. "But I now do not get time to keep them as they deserve, and I had to part with them. My affection is transferred to the Ferrari, which I enjoy very much. It has great character, really unique."

This abiding interest in racing and in great marques is very much in keeping with his marketing philosophy and does much to explain the change that has brought AP from a rather staid performer to the foremost rows of the starting grid — without it may be said, being noisily aggressive. The export race is still being run and the celebratory champagne has still to be broached, though this may be done when the new American subsidiary starts accelerating.

When I met Panks he was just back from Italy, cementing a fresh and novel contract with Fiat to supply front disc brakes for its new medium truck range. AP has two component factories in Italy supplying Fiat cars and trucks and Alfa Romeo. In France a second factory was opened near Orleans to complement the clutch plant at Angers. This drive to develop overseas markets, which keeps Panks abroad for one day out of three has taken AP to a 60-40 per cent export/home sales ratio in three years.

"If we are to set our sights for a steady increase in business into the eighties and nineties we must go across the Channel and to other markets," he insists. "No other country has been subjected to the dramatic change in the ratio of home to foreign cars in the market as the UK. As a result of imports from Japan and elsewhere, as well as imports by European-based American vehicle producers, the UK vehicle market has levelled out. Our base operations will remain here, but selective manufacturing will be carried out abroad. After all, in Europe we have become accepted as being a reliable a supplier as any of their home manufacturers."

Nevertheless Panks does not see either local manufacture in Europe or selling into it continuing indefinitely. That is one of the reasons for going to America. Another is to become intimately involved with the development of a world car being brought about largely by the energy crisis.

He is also keenly sensitive to the opportunities in the aftermarket for spares and replacements, but is equally conscious that the unavoidable way in is through supplying original equipment either from this country or from overseas units, whichever the economics dictates.

Such a full schedule of overseas visits sometimes requires an effort of will. "But we cannot expect to rely on reports and feed-backs for crucial information," he explains, "and anyway I like meeting our overseas people face to face." Shortly Panks will be flying to Japan, where AP has five licensees, "to make sure the latest technology is being used to best advantage."



John Collyear

ASSOCIATED ENGINEERING

one of the largest manufacturers of precision engine parts in the world, stands right in the centre of the revolution which is taking place in the components industry today. On the one hand it is exposed to the enormous pressures which are being exerted to improve fuel efficiency. On the other, it is having to respond to the equally strong drive towards diesel power plants. Meanwhile, like all British companies in the field, it is having to cope with the continuing saga of the troubles at British Leyland and lack of growth throughout the vehicle production industry.

The group's tactics have been to establish a spread of business which minimises the difficulties in any one sector and allows it to take advantage of an upturn in any other. Its basic interests in pistons, piston rings and bearings are directed towards both the petrol and diesel engine; while in the rest of Europe it has positioned itself with manufacturing bases in France, Germany and Italy. "There is an opportunity in every problem," says Mr. John Collyear, managing director, commenting on the push overseas which has helped Associated Engineering cope with the slump at British Leyland.

In the technical field, AE's strategy is to concentrate on areas of high technology, says Collyear. The proportion of money spent on research and development in recent years has gone up to cope with the changes being sought for the new generation of engines. "If you are designing an engine and want to know the pressures on the pistons we can do a computer analysis to show what the stresses are, better than anyone else. We think that these considerable resources within the group give us first class technology which we can exploit overseas."

AE's areas of specialisation are also obviously difficult for competitors to break into. For

a start, bearings and rings are the two engine items which manufacturers, other than General Motors, makes for himself and the manufacturing technology in a high volume, precision part like plugs, pistons, valves, etc., is establishing a fine balance between costs and low unit price which demands a great deal of know-how and limits the possibilities for newcomers trying to break into the industry. Nevertheless, much of AE's investment effort in recent years has been directed at improving plant efficiency and raising productivity to strengthen its competitive position.

The biggest proportion of investment has, however, been put into the diesel engine. A new diesel engine piston ring factory is being built in the UK with the aim of sending substantial supplies to the US. "Some of our European work," says Perkins and CEO, "is going into the U.S. and we have had good relations for a long time with companies like Cummins, International Harvester and Caterpillar, which has expansion plans." Mr. Collyear says.

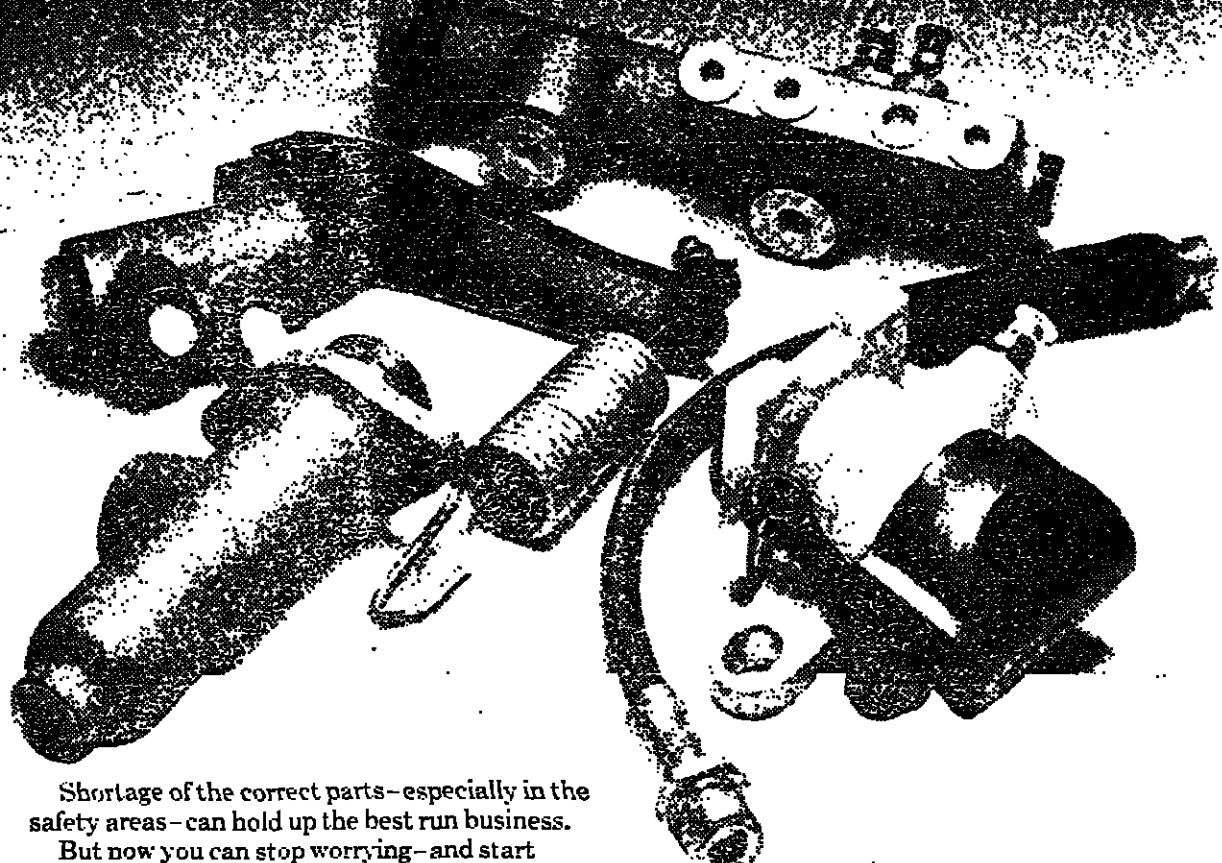
This does not mean that AE is going overboard on the diesel. Collyear is much more down to earth on its prospects than many people in the motor industry today. He believes, for example, that the engine's potential in the car field has been oversold in some quarters, although it has clearly not been exploited as much as it could be as yet. But, particularly in the U.S., there are big prospects for growth in diesel engine use in specific areas such as off-highway vehicles, and AE's policy is to go for these selected market niches.

Up to now, AE has not invested in its own manufacturing facilities in the U.S. although it has a small stake in a company over there — because many of its products are light enough to export direct. But it is clearly watching the situation, and looking at volume changes being sought for the new generation of engines. "If you are designing an engine and want to know the pressures on the pistons we can do a computer analysis to show what the stresses are, better than anyone else. We think that these considerable resources within the group give us first class technology which we can exploit overseas."

Thus he argues in favour of the process of amalgamation, which has created companies like AE in Britain during recent years.

T.D.

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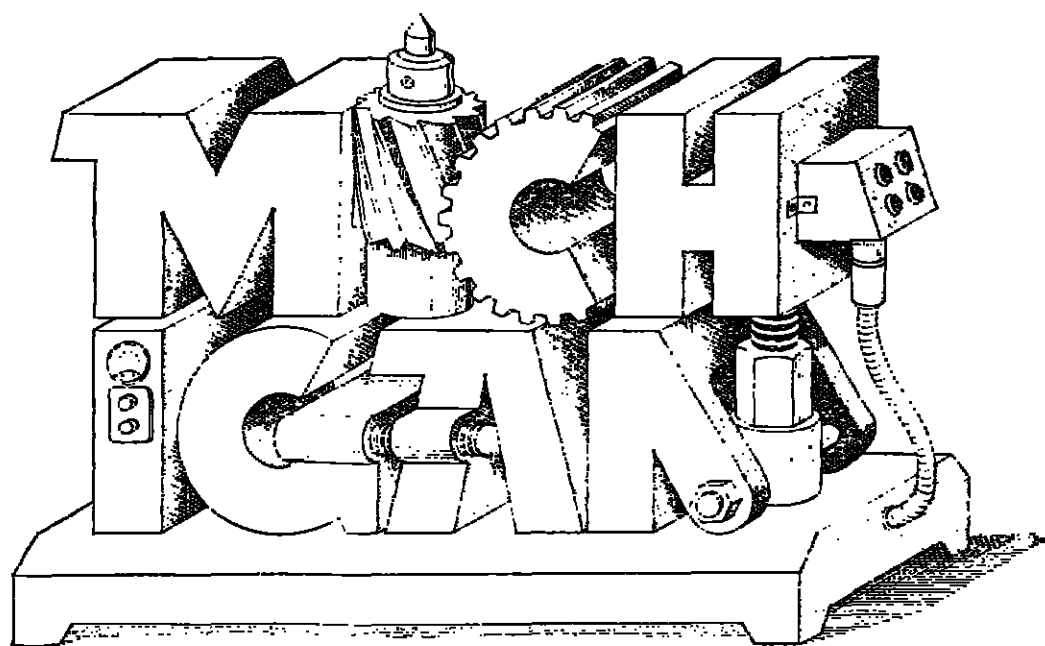
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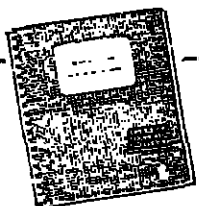
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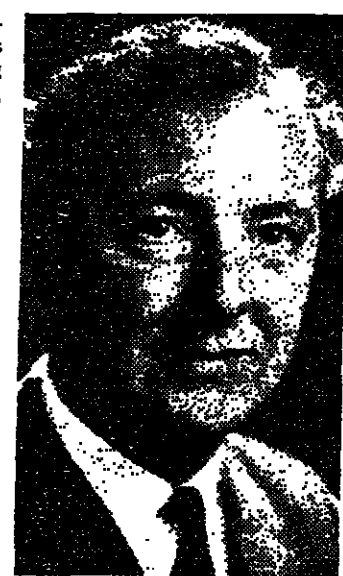
Jeffrey Wilkinson

THE MANUFACTURE of electrical and electronic car parts is well on the way to being rationalised on a world scale, with Lucas and Bosch emerging in Europe to contend with the American giants such as Bendix and Motorola. A great deal of Lucas's activity in the past few years, therefore, has been overseas in a bid to become one of these leading world companies. It has gradually strengthened its grip in Europe, while moving into the developing world and, now, into the U.S.

Exports have risen sharply as well, but Mr. Jeffrey Wilkinson, the head of the electrical division, believes firmly that, in many markets, there is no alternative to direct investment. In Iran and the Philippines, for example, both countries where Lucas recently became involved, there is pressure to establish local companies; but equally, these countries are happy to buy technology in the form of licences, because this is a cheaper process than developing parts for themselves. Similarly, Lucas has set up shop with a workers' co-operative, Zastava, in Yugoslavia.

At the same time, many customers want companies like Lucas to have a variety of manufacturing bases in the hope that this will give a greater security of supply during disputes — Lucas was able to make up some of its losses during the toolmakers' dispute in the UK last year by importing from its overseas subsidiaries. "We are finding increasingly that you just cannot export direct from this country in many parts of the world," says Wilkinson. "You have to do it with a partner or with a licensee. And in many countries, including parts of the Continent, the UK will simply not be accepted as a single source."

Combined with the overseas investment strategy (some analysts claim that this has reduced Lucas's reliance on Leyland's business from 40 per cent to 12 per cent of its total), Lucas has also embarked on a sweeping redesign programme. Every product in the range has been redeveloped within the last three years to metric standards, with the objective of making the dimensions, and the performance characteristics, suitable for any European car. Alongside this redesign programme has gone a new "all-makes" project aimed at developing a range of products suitable for the replacement business on imported cars, such as the Japanese. Started three years ago, Wilkinson



expects this project to be worth £20m in sales by 1980.

The main objective of the future European investment policy will be to ensure more dual sourcing. Thus Lucas will clearly be trying to expand the ranges of products in its associate companies in France (Ducellier) and Italy (Carello), while going for majority stakes and managerial control. The bid for the 51 per cent of Ducellier which it does not already own was part of this strategy, and although it has been foiled so far by French opposition, Lucas is likely to continue to pursue this objective, along with a similar policy at Carello, which, at present, is mainly in the vehicle lighting business.

The consolidation of its European interests will also form an important element in Lucas's attack on the extremely important area of vehicle electronics, which is expected to develop enormously in the next ten years. Wilkinson believes that this revolution can only be tackled by close co-operation between the vehicle assemblers and the component suppliers, simply because of the amount of manpower and investment required.

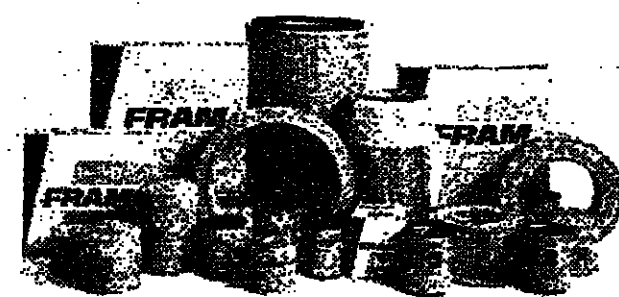
In Italy and France the manufacturer in the past has done the design, and the component company tended to be a subcontractor. But we are now changing this, and when electronics come along I don't see vehicle manufacturers being able to allocate enough research and development to make it worth their while. Therefore they will look to suppliers like ourselves."

T.D.

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Growing after-market

COMPANIES WHICH have trended and have diversified to take advantage of it at a time of stagnation in the car and other vehicle markets. The motor vehicle manufacturers, which continue to see the components sector as a high-turnover market where good margins can be achieved, direct their activities through organisations such as Unipart (British Leyland) Motorcraft (Ford), Mopar (Chrysler) and A.C. Delco (General Motors).

At the same time the whole structure of the components industry has changed in recent years, with a large number of component manufacturers establishing their own distribution organisations to give themselves more outlets and access to the higher margins which they did not achieve before.

The survey, commissioned by the *Journal of the Automobile Retailer*, said that 37 per cent of motorists purchased some parts or accessories for their cars last year. This compares with an estimated 35 per cent of car owners engaged in any DIY activity in 1971 and 75 per cent in 1976.

It also estimated that growth in the "after-market" over the next few years will be higher than the anticipated rise in the number of cars on the road, which should be between 2 and 3 per cent over the next decade.

The main reasons for this expansion, the report says, lie in the cost of motoring, which has risen by 267 per cent in the past five years. This has resulted in consumer resistance to garage charges and a tendency of motorists to retain their cars as long as possible rather than pay sharply higher prices for new cars.

Last year these motorists spent £289m on parts, accounting for 55 per cent of the total DIY after-market. Some 82 per cent of all motorists bought electrical parts, while 43 per cent purchased at least one brake and suspension part. A further £76m was spent on maintenance and repair equipment and £131m on accessories, with car care equipment accounting for the rest of the market.

For some time the major component and vehicle companies have been aware of the market

The company now expects to increase the number of its outlets to 600 by the end of this year, of which 12 to 15 per cent will be so called Unipart Centres, and more emphasis is to be placed on self service.

Efforts are also being made to introduce more franchising while at the same time maintaining standards of product and improving packaging. Another statistic which strengthens the company's commitment to the market is that an estimated one in six people now carry out some work on their own cars.

Similarly, concentration on the foreign car market is partly justified by the fact that there has been a sharp rise in the number of imported cars bought by individuals rather than companies, and the market for all parts for these cars is estimated to amount to £350m this year.

The vast majority of parts supplied by Unipart for these popular makes of imported cars are manufactured in Britain to specifications which are said to be equal to or higher than those of the original equipment (OE).

But pricing of these products is crucial in a competitive market place and Unipart has concentrated, through an aggressive marketing policy, on achieving high volume rather than

high margins.

GKN's approach to the market will be somewhat different and may be loosely based on the type of independent components business which has developed in the United States. Success there has been achieved almost entirely through an improvement in distribution to levels not seen in the UK.

Mr. Basil Woods, GKN's planning director, pointed out recently that in the U.S. there are national distribution systems which can offer 24 hours' service throughout the country. This sort of thing, he said, was standard in the U.S. and a similar approach in the U.K. would create sufficient leeway for GKN to break into the market late in the day.

Although a copy of the U.S. system would probably not be feasible in Britain or Europe (due to the number of common parts in American cars) the principles of quick supply would almost certainly be successful in the market place if they could be achieved.

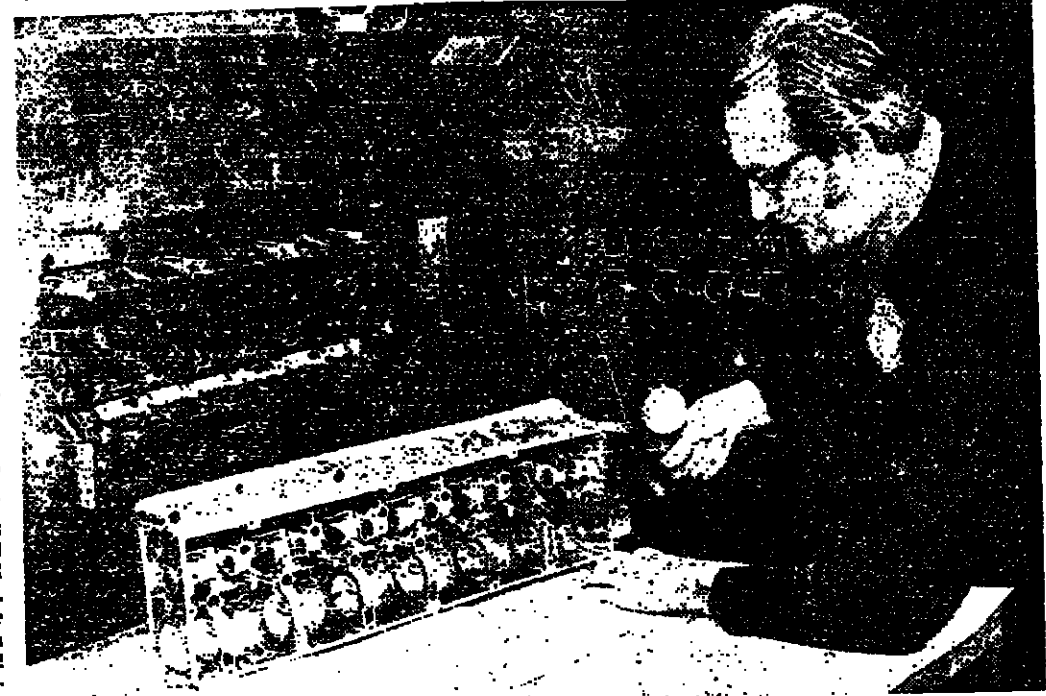
The retailing aspects of component supply have in recent times become far more important to the manufacturers and distributors and many of the off main street factoring distri-

bution centres run by the big companies have become more like shops, with customers from the general public almost as important as trade buyers. Unipart's packaging policy, which is still developing to provide easier handling, display and uniformity, has clearly been important in its success.

The natural extension of this is the appearance of retail shops catering wholly for the DIY customer, and one company, Armstrong Equipment, has established a chain of these outlets with some success, although it has discovered that the correct location of these shops is crucial to their success.

The range of parts which is in demand from the retail customer has also changed considerably in past years, continually extending from the simple items to parts which traditionally have been fitted by garages. As car manufacturers continue to simplify replacement of parts this trend is likely to go even further.

Similarly, the more international motor industry becomes, the more complex the whole distribution system becomes for components, but at the same time the British parts distribution system has become far less fragmented. The major



This high pressure die casting for the Rover, supplied by Aeroplane and Motor Aluminium Castings, is the largest yet specified by a British car engine builder.

Lorne Barling

Independent

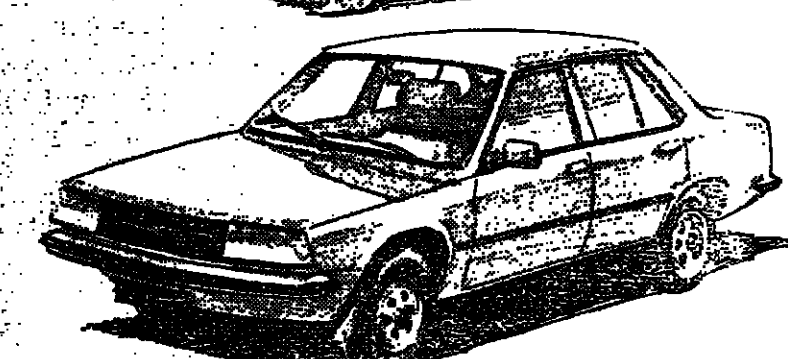
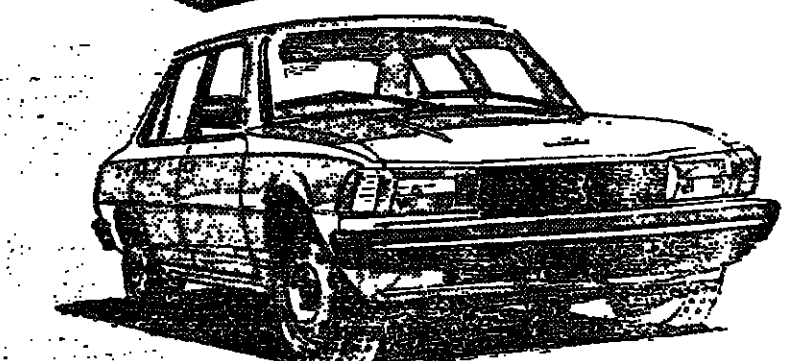
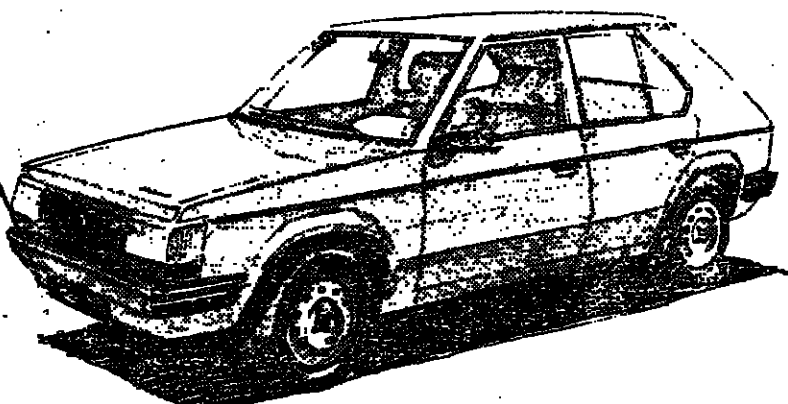
GKN is one of the newest companies to enter this highly competitive area and has committed considerable funds to do so, either through acquisition or development, but faces a hard task.

It is faced with the already well-established companies which dominate the component suppliers and an attempt to set up an independent distribution arm with little bias towards its own products would create the problem of competing in distribution against suppliers.

The success of Unipart is clearly based on its ability to adapt to changing market conditions, exemplified by its recent additions of new products such as oil, which was introduced recently with some success. This was prompted by the fact that an increasing number of motorists now change their own oil.

Another growth area which Unipart has exploited is the sale of fast-moving replacement parts or service items, such as filters, wiper blades and the like, for the increasing number of foreign cars being sold. Sales by Unipart in this sector alone are expected to reach £7m this year.

We're no strangers to foreign parts.



AP are already well established in Europe.

In fact, we supply original equipment to a great many major European vehicle manufacturers.

Renault, Fiat, Peugeot, Saviem, Chrysler France, Unic, Magirus Deutz, Alfa Romeo, Lancia, Ferrari, Ford Germany, Lamborghini and DAF to name just a few.

Naturally, the fact that companies like these come to us, says a great deal about our products.

Which is why we'll continue to play an ever-increasing part in the European vehicle industry.



Manufacturers of Lockheed brakes, Borg & Beck clutches, Lockheed steering and suspension, AP silencers, AP filters, and AP automatic transmissions.

Gordon Griffiths



GKN's COMMERCIAL strategy in recent years has been marked by a move towards vehicle components with a high technical content. This policy led to the acquisition of the Hardy Spicer universal joint concern, and is the outcome of the factors underlying the unsuccessful bid for the Sachs Group of West Germany, whose main products are clutches and shock absorbers. These are more sophisticated products than the forgings and pressings which have provided GKN's main line of business in the past. They also tend to need replacing more often during the life of a car, and would thus have provided more after market business for the company.

At the same time, GKN has begun to move more aggressively into world markets. The company was rather slower to do this, but the other groups in the UK components industry, but there is no doubt that it now intends to establish a very large proportion of its business overseas. The ban imposed by the German Supreme Court on its bid for the Sachs Group is, of course, a considerable cloud over these ambitions. But in the past 12 months it has taken the decision to compensate partly for this by establishing a manufacturing base in the U.S. while it is also in the thick of negotiations to establish a universal joint plant in East Germany.

The vital shift of direction for GKN came about ten years ago. "Up until 1968, down we were only putting down microscopic reproductions of our business into our colonies," says Mr. Gordon Griffiths, the director responsible for motor components.

"There was a marked reluctance to take any sort of risk overseas. People were not foraging. But then we figured that there would be more and more of an incursion from overseas. British models were getting older, costs were higher, and some people were not making as much money as they should have been."

Griffiths' objective overseas is to establish subsidiaries in most major vehicle manufacturing zones. Like most executives in the components industry, he holds the view that it is best to be reasonably close geographically, to the car and truck producers in order to be able to influence their buying decisions. He talks of establishing an "interface" with every major producer in an attempt to launch onto specific areas of market coverage, for example, a "conjunction" with the German producers or Fiat would automatically bring an entire into their export markets in South America. This brings with it opportunities in the replacement sector.

Despite the emphasis on overseas sales, however, there has been no disinvestment in the

UK. The company has added capacity in some areas, says Griffiths, and the attitude has been to "take maximum advantage of any opportunity we have had and at the same time protect our investment in the UK and British Leyland." In fact, exports have gone up in the last few years, despite GKN's awkward product range for this kind of business. Although many of the company's parts are heavy, and therefore not ideal for sending long distances, GKN has found that it can put together packages in carefully selected areas—it has, for example, greatly expanded sales to the U.S. Exports now account for about 30 per cent of business.

The three factors in success overseas, says Griffiths, are quality, performance and cost. A lot of emphasis therefore has to be placed on the first two characteristics, where British companies have established a notably poor reputation overseas in recent years. Given satisfactory performance on this count, British companies are in a "strong position" to break into their attempt to break into the U.S. because of their low wage costs. "If you take the general cost structure in the U.S. you will always find an advantage here because of our wage costs. This has been a fact for 25 years and as long as this differential remains we shall always have an advantage."

GKN also has another great strong point in its favour—its universal joint technology, which provides a vital function in transmitting power from the engine to the wheels in front-wheel drive cars. Its only serious competitor at present on a world scale is Peugeot Citroën. Yet this market is growing at a vast rate as more and more manufacturers move over to front-wheel drive.

"There is a step change in constant velocity joints," Griffiths acknowledges. "If we are good we shall hang on to the business for some time. If we are bad we shall lose it."

T.D.

Days of do-it-yourself

"WE ARE in the supply or cancel business, whether you call it the after-market, selling to major factors, the High Street business, cash and carry. Do-it-yourself or whatever." This was from the marketing executive of one of the UK's largest replacement part makers and distributors and is probably as accurate an approximation of a market without defined boundaries as one can expect.

It is fashionable these days to dress up mutton as lamb by investing old customs with "in" descriptions and by producing statistics to throw in people's eyes, accompanied by the appropriate technical jargon. "We have 45 per cent of the market for double-acting water hoses made by UK after-market suppliers" may turn out to be only about 15 per cent of the total market after counting in the same products made by car manufacturers, other sources and imports.

Dependent

In fact some things have not changed all that much from the earliest days, even though the range of accessories and spares has widened enormously with the increasing engineering and electrical sophistication of cars. Success is still dependent on the ability to supply the required article on the instant and of a quality to ensure consistency of business. That is still the touchstone for those handling replacement parts and accessories, however and to whoever is distributed. And it may be added, to whatever market, home or overseas.

Success is also influenced by the ability not only to spot how the total market is moving, but the way in which its various elements are changing in response to economic circumstances and high pressure advertising.

One of the more recent phenomena has been the growth in DIY equipment and facilities. Faced with repair labour charges of around £5 an hour, more and more motorists are trying to maintain their cars themselves, or with the help of friends, or "moonlighting" garage fitters.

Some smaller owner-run garages also offer facilities, like lifts to get to the underside of a car, special tools for such things as replacing wheel bearings, and skilled help with engineering and electrical problems.

There is no doubt that with the dramatic increase in fuel and other motoring costs, inflation and wage restraints, the DIY sector of the market has been growing vigorously. Because of the fast moving and fast changing nature of the after-market business it is a sector that is being studied with keen interest to try to determine the potential and future trends.

Arguments as to how it will develop tend to go in rather opposite directions. There are those who believe that DIY is set to grow pretty steadily, and that the temptation for smaller garages and similar concerns to latch on to the business, even by providing suitably equipped mobile workshops for hire—after the fashion of the increasingly popular van hire business—will be too difficult to refuse. Success depends on quick decisions to snatch every prospect of extra turnover.

Others point to the number of serious crossover and other motorway accidents in which poorly maintained cars and other vehicles are involved. Britain lags behind other European countries, particularly Sweden, in safety standards, and this is not a situation that can be allowed to continue indefinitely, runs the argument. Ministry of Transport tests are becoming stricter, partly because 50 per cent defective parts that are still operational can be passed by the less scrupulous, and partly to see that as far as possible the 14m or so cars on the road are safe.

This tightening-up has recently been taken a step further by the plan to reduce the number of premises licensed for MOT testing. That would certainly enable closer control of the remainder.

Any movement towards stricter testing seems bound to limit the scope of DIY, though it may not diminish its growth. Without some kind of quality control over repairs to safety-sensitive parts like steering joints, it could get out of hand

as owner drivers tried to economise on rising spares and repair costs. Modern cars are extremely sophisticated pieces of machinery in which it is foolhardy, and possibly dangerous, for amateurs to meddle. Disrupting an electrical connection may not do much harm, but even changing the hydraulic brake fluid could lead (and has done so) to total loss of braking power at a crucial moment.

If DIY is confined to routine oil and plug changing, putting on a fan belt, even renewing brake pads and linings, and providing the person is sufficiently skilled or is under supervision, no great harm will be done, for the more skilled maintenance will be carried out by the trade. Nevertheless there are one or two areas where DIY could eat into the business of fast-fit centres like exhaust replacement. Those offering DIY facilities could also take some business away from traditional sources, although one would have thought that the return on merely hiring would not be sufficient to attract very many into the game.

There is too a further element in the equation. Vehicle manufacturers, and especially car manufacturers, are vividly aware of the need to reduce maintenance to a bare minimum. It has become a highly competitive feature. Tremendous pains are taken at the design stage of a new model to see that it goes together easily on the assembly line and that replacements can be made easily and speedily by maintenance purposes. This has greatly helped to reduce the time (and therefore cost) of routine maintenance.

Efforts

That is fine so far as it goes, but the after-market does not really begin to operate until a car is out of warranty. New cars are religiously taken along to franchise dealers, and though they make tremendous efforts to maintain customer loyalty after the warranty expires, this kind of loyalty has withered—sometimes to the point of extinction because of the fierce competition from the after-market suppliers.

Car manufacturers tried desperately hard to channel business only through recog-

nised or franchise holders, but it was a Canute-like gesture against the swelling tide of entrepreneurial independent spares makers, the Quinton Hazells of this world. The trend to non-franchised operations grew strongly during the sixties in response to the needs of VW Beetle owners, and there are now a substantial number of VW "specialists" mainly buying their replacement parts from an import source or UK supplier.

Such suppliers attracted disreputable epithets, like pirates. At least that was so until rather belatedly suppliers of original equipment to the vehicle factories, and then the vehicle makers themselves, got in on the act. Now many of the "pirates" either supply original equipment to the car producers or to highly regarded chains of shops, and have become further respectable—and respected—by taking their expertise and their products into Europe and further afield.

The stiff upper lip with which the traditionalists tried to meet the onslaught from upstart entrepreneurs with a

keen eye to business could not last in the face of the gathering momentum of foreign cars into the market. VW Beetles were followed by Renaults, Fiats, Peugeots, Volvos, Saabs, Alfa Romeos and Japanese makes. Nor these days can the imports from their European plants by Ford, Chrysler and General Motors (Vauxhall and Opel) be overlooked. The 40 per cent of the UK market that imports have been taking will increasingly be coming on to the after-market for replacement parts and accessories.

The whole of this market has become a free-for-all, with car makers like British Leyland, Ford and Chrysler investing heavily in comprehensive warehousing and distribution facilities, and acquiring parts from many sources to service all makes of vehicle.

The Associated Engineering group, which in A. E. Edmunds Walker has one of the biggest spares organisations acknowledged the trend by setting up a separate company, Imported Vehicle Parts. "In the past the non-franchised operator has been forced to obtain his parts

from a main agent, often travelling long distances and receiving low discounts for his efforts," says Geoffrey Butchers, director and general manager of IVP. "In the fast developing new situation he can now order by telephone and expect fast deliveries of identical to original equipment parts."

If there is a dividing line in this sector of the market it is that the motor manufacturers tend to concentrate on fleet owners while the smaller parts manufacturers go for the more specialist cars that may not have the same spares backing as the popular saloons. Any rate a fairly common way into the market.

There are various estimates of the value of the UK market but a guess of £800m annually might not be too far out. It is not easy to pin down significant changes in a constantly changing market; but a trend that seems likely to develop quite strongly is towards specialisation. The days of retailers offering everything from wheelies to white wall tyres may be numbered. And while the scope of DIY will almost certainly be limited, its volume will almost certainly increase from the present 25-30 per cent of the retail market to nearer the U.S. figure of around 50 per cent.

Peter Cartwright

The electronic revolution

THE WORLD motor industry stands today on the verge of its own version of the electronic revolution. The changes brought about by these new applications are likely to be some of the most radical to have affected vehicle design for the past 20 years. They will play a part in the rapidly accelerating process of lightening and miniaturising parts in the attempt to introduce more space into the smaller vehicles which are now being designed. But their key role will be in reducing fuel consumption through a variety of engine management

techniques. These will be also converted most of its cars designed to optimise the use of fuel and make it possible to run cars effectively on leaner mixtures of petrol and air than are current at the moment. Already, vehicle electronics have gone a long way down the road towards achieving these objectives. In America the new Cadillac Seville is running a degree of accuracy are at around today with a complex engine management system on board, and a dashboard light signed down to an acceptable level which warns the motorist that he is using too much fuel every time he steps too hard on the accelerator pedal. Chrysler has activity are as follows:

1. Breakerless Transistorised Coil Ignition: Under this system, the current which causes ignition is switched between the distributor plugs and triggered off by electrical components, rather than mechanical breaker points which operate both as a triggering device and a current switch. The advantage of this system is that it eliminates the mechanical wear of the breaker points, produces better consistency of ignition timing, and gives higher voltages, which is important in a period when leaner fuel mixtures are being increasingly used.

The system costs more at present, but is virtually maintenance free, and is reckoned to give higher fuel consumption. All new cars in the U.S. now use these components, and the conversion is just beginning in Europe, where about 15 per cent of vehicles are reckoned to have breakerless ignition units.

2. Computerised ignition: This is a refinement of the breakerless system, in which a computer is used to calculate the optimum ignition timing for every turn of the crankshaft. The idea is for the computer to get information about engine loads, heat, and engine speeds, and to calculate the timing of the ignition to optimise fuel consumption and control fumes. Micro-computers are now being developed to take over the tasks of control and adjustment, and have gone into small series production at General Motors and Chrysler.

3. Electronic injection: Direct injection of fuel mixes into the cylinder is now being widely used as an alternative to the carburettor, because the system achieves a cleaner burn of the fuel, and tends to improve fuel economy. In countries where there are tight controls in both these areas, such as the U.S., injection systems are therefore gaining increasing acceptance. In some of these systems, electronics are used to measure the air flow and determine when fuel should be delivered to the intake ports.

Bosch, the West German electrical group, has developed a refinement of this system, called the Lambda sensor, which is designed to regulate the air-fuel mixture by sensing the residual oxygen in the exhaust gases. The sensor feeds information back to the electronic control unit which then regulates the injection process to give the ideal mix. Again, the concept behind this is to improve economy and reduce pollution.

4. Anti-skid: Electronic methods of measuring the speed of wheels under braking condi-

tions are being designed, provide a means of preventing skidding by stopping wheel rotation. The idea is that sensors attached to all the wheels independently regulate the brake by means of electronic signals so that they are never allowed to lock. This will be in the widest conditions.

Speed

There are also other, critical fields, such as control systems, in which electronics are already proving their worth in cars. Clearly, the application of a technology will be one of the central fields of development in the component manufacturing the next decade, and already major companies are joining position. In Europe, Bosch, Lucas are in the pole position while in the U.S. both Bend and Motorola have made significant steps forward. At the same time, General Motors and Chrysler have also entered the race and are now using designs in their own component subsidiaries.

The major problem facing these companies in the year ahead is the high cost of development in this field. For this reason, it is being suggested that, in Europe, component manufacturers might together with vehicle companies on joint projects to share cost and the necessary manpower. Significantly, in this context, Bendix recently announced that it might also enter into such an agreement with Renault, the French vehicle producer, and Renault is admitted that it is talking to U.S. group along with Bosch and Lucas. If such a deal is arranged, other vehicle producers can be expected to follow.

TD

Bosch
at work.

Bosch
at home.



Professional craftsmen don't forget their skills when they get home. And Bosch power tools can help them get the most out of their skills. Here's one reason why—Bosch "All-insulation".

Before 1929, safe insulation of electric tools was hardly known. Then Bosch improved the situation, by introducing the first double insulated hand held power tool—an electric hair clipper with a Bakelite housing.

Nowadays, the entire range of Bosch drills and hammer drills for the home handyman has housings made entirely of insulating material for "All-insulation"—and this distinguishes Bosch from others.

"All-insulation" gives protection above the present safety standards. Even if you accidentally drill into a hidden live wire in the wall you receive no shock at all. That's when "All-insulation" offers additional safety.

Bosch have housings made entirely from polyamide reinforced with glass-fibre. It's as tough as metal. But because of its low heat conduction you are well protected from the operating heat that the motor and gears generate. Even after long periods of use.

"All-insulation" was just one of many Bosch innovations in power tool manufacture and development.

Bosch introduced the first rotary hammers suitable for mass production. Together with Bosch jigsaws, the Bosch rotary hammer became a symbol of quality.

More professionals in Europe prefer Bosch power tools.

Today, Bosch power tools are at work in every branch of industry. For example, most car manufacturers throughout Europe rely on them.

This professional experience and quality goes into every Bosch power tool. And if Bosch power tools are

good enough for the professionals, they're good enough for the home handyman and do-it-yourself enthusiast, too.

There's more to Bosch than you think.

Your car engine almost certainly has some Bosch parts; and it may well be tested by Bosch equipment at its next service.

Many of the goods people buy in their supermarkets have been packed with machines produced by Bosch. These provisions may be stored in a Bosch refrigerator or freezer in a Bosch kitchen.

Television viewers will have seen the Olympic Games through Bosch eyes, as many of the sporting events were televised by Bosch Fernseh cameras. News and entertainment in cars can be received with Blaupunkt auto sound systems.

Bathrooms and kitchens are equipped with Bosch fittings and built-in units. Bosch design and supply installations for assembly lines and production plants. Machine tools use Bosch numerical controls. Deep-cooled blood stored in many European hospital blood-banks is restored to body temperature with Bosch medical equipment.

Bosch employs 5,700 people in research and development alone. Bosch have at present 10,000 patents throughout the world, with 15,000 pending.

Bosch UK:
Robert Bosch Limited, Watford, Hertfordshire

BOSCH

Busting the 'catalytic cracker syndrome'

OVER THE last two years there has been a radical shift in Conservative thinking on regional policy. When the Tories produced their policy document, *The Right Approach*, in October 1976, even the most careful of readers had to delve for any mention of regional affairs. Towards the bottom of page 32 part of a sentence stated that "the powers of the Scottish and Welsh Development Agencies to buy into profitable companies would be removed". Otherwise, the far-flung parts of Britain might not have existed.

By the time *The Right Approach* to the Economy, the policy document bearing the imprint of Sir Keith Joseph, Sir Geoffrey Howe, Mr. James Prior, Mr. Angus Maude and Mr. David Howell, appeared a year later the party was more inquisitive. Two whole pages were given to regional policy, the core of which indicated a significant change of emphasis from Labour's approach.

The Tories conceded that there were still serious economic differences between various parts of the country but argued that the cost of assisting those areas where deprivation or unemployment was high was often borne by successful concerns "whose growth may well have been curtailed" as a result.

They argued that pumping huge amounts of money into capital-intensive, labour saving plants did not help to ease unemployment in either a local economy or the national economy and so there would have to be control over total local expenditure in order to get better value for money spent. The intention, in the words of the pamphlet, was to introduce "changes in the structure of

Higher figure

There is some sympathy for this proposal within the Government. It has already raised the threshold for IDCs from 12,500 square feet to 15,000 square feet and while the Tories would probably call this nibbling at the edges it is at least a step in the direction they want to go. They would certainly put the figure much higher, probably some- where between 30,000 to 40,000 square feet and if they time to power it is unlikely that Labour would spend much time opposing such a move.

That the Conservatives felt able to devote two pages in their document to a discussion of regional policy reflects a considerable shift in their thinking. Two years ago when hard-line positions were being taken, regional policy was a non-runner. Instituting a fuller market economy was considered to be a better policy than tinkering with projects.

Since then it has come to be accepted that the Tory Party has to have a view on what ought to be done in North Devon or the Crampians, on Tyneside or Merseyside.

One man, Teddy Taylor MP, was the Shadow spokesman for Scotland. He has probably done more than any other to change party attitudes. He has argued strongly, not to say vociferously, behind closed doors that the Party in Scotland has to have something to put before the voters. He has been helped, in a quieter way, by Nicholas Edwards MP, his counterpart in Wales. Mr. Edwards accepts that something special has to be done to protect Wales, particularly as it is now going through a difficult time with closures in the steel industry.

The support of these two MPs meant that the committees looking at regional policy, largely under the industry spokesman, Kenneth Clarke MP, were given fresh hope. Instead of being relegated to a relatively routine exercise they began to feel that they were not some forgotten army of the Party.

They were determined to try to avoid some of the Party's excesses in adjacent fields. It is conceded now that the Party has got egg on its face over the National Enterprise Board, for instance. The first policy document stated: "The NEB must be abolished, though we shall have to retain some sort of administrative mechanism for selling off NEB shareholdings where this is possible and for administering those which cannot be sold off immediately." Similarly, the powers of the Scottish and Welsh Development Agencies to buy into profitable companies should be removed.

A year later, while still genuflecting to the theme that "it is considered rescue schemes take money from the more efficient to give to the less efficient," it

was conceded that "of course we recognise too that there will be some exceptional cases where help may be justified in the national interest." An embarrassed party did not actually say in so many words that such help would be given.

permitted it is likely to resist strongly any tinkering with the concept of regional development grants. For it is here that the Conservatives see considerable scope for change. The Tory approach is that in South Wales because this will regional grants could be made

instance, support grants for the £290m catalytic cracker being built by Texaco and Gulf at Milford Haven. But they would support projects such as Ford's £250m engine plant at Bridgend.

The Tory approach is that in South Wales because this will regional grants could be made not only create 2,500 jobs but

previous 12 months. Since the Industry Act was passed in 1973 Section 1 grants (which exclude selective assistance under Sections 7 and 8) have amounted to £1.4bn.

Such grants would not be cut off altogether. Some cost-effective schemes would be

take this exercise before an election, because it is seen as more a matter of administration than principle. Taking no action would also keep all the lobbyists away from the Shadow Cabinet as any local authority which knew it was to lose its development area status would immediately be up in arms. But it is a possible move for any Conservative minister to make.

Attitudes towards both the Scottish and Welsh development agencies have softened recently and while it is still intended to discourage them from taking equity shares in companies their other roles, especially in the creation of advance factories, are accepted. There is, however, no action of other areas of Britain, such as the north of England, getting their own agencies despite the urging of this course by some sympathetic backbench Tory MPs.

The other big field likely to feature in Tory regional policy is the European Economic Community. The Tories believe Britain should act as "good Europeans" and that the present Government is merely using the Regional Fund to get money back from Brussels.

These are all quite substantial changes from present policy, which is somewhat surprising, because regional aid policy has hardly proved a subject of inter-party controversy in the past. The Government has on the whole accepted the 1972 Industry Act and the Tories have taken on board previous Labour schemes. But the Conservatives believe their changes will be accepted by industry as necessary moves and as part of their strategy to bring down the overall rate of taxation through a reduction in public spending.

REGIONAL DEVELOPMENT GRANTS

CUMULATIVE TOTAL: FROM 1972 INDUSTRY ACT TO MARCH, 1977

Plant and machinery	Special development areas	Development areas	Total plant and machinery	Building and works	Special development areas	Development areas	Intermediate areas	Derelict land clearance areas	Total building and works	Total plant and machinery building and works
Great Britain	328,767	453,876	782,643	83,481	83,702	104,919	5,878	277,980	1,040,423	1,040,423
North	113,593	185,070	298,663	28,061	29,250	34,778	—	57,311	355,974	355,974
Yorkshire and Humberside	—	1,446	1,446	—	874	54,678	—	55,552	54,998	54,998
East Midlands	—	13,060	13,060	—	3,432	3,475	—	7,307	7,207	7,207
South West	—	—	—	—	1,613	1,613	—	4,142	17,222	17,222
West Midlands	—	—	—	—	319	2,003	—	2,321	2,321	2,321
North West	55,513	51,125	106,638	11,628	6,123	35,370	—	53,121	159,760	159,760
England	169,704	250,722	419,826	39,689	38,576	95,611	5,878	179,754	599,582	599,582
Wales	42,161	83,070	125,181	8,002	16,016	8,645	—	32,663	157,844	157,844
Scotland	117,500	120,134	237,634	35,790	29,110	663	—	65,663	308,197	308,197

Source: Central Statistical Office, Regional Statistics, December 1977

Letters to the Editor

Monitoring public money

From the Comptroller and Auditor General

Sir—The article "Whitehall in the fight over monitoring public money" by David Freud in your issue of today (June 5) makes only one incidental reference to my own substantial experience in the Expenditure Committee's report on "The Civil Service" last Session. In those comments I sought among other things to explain the wide scope of the value-for-money audit which the Comptroller and Auditor General was one of the earliest pioneers and the issues involved in extending our responsibilities further in the general areas of efficiency and effectiveness. I pointed out that the Committee's impression that E & AD devotes most of its resources nowadays to financial audit is incorrect and that a large part of the Department's resources is devoted to value-for-money work. I suggested that before commenting further, David Freud should read a representative sample of the work of the operational departments and other public bodies governing the last 25 years. I am sure that there are important issues for discussion about the future balance and scope of the Department's work, but I hope the discussion will be based on a sound understanding of what has been done so far.

(Sir) Douglas Henderson, Comptroller and Auditor General, Victoria Embankment, EC4

And who should choose them

From the General Secretary, Civil Service Union

Sir—In your report on the response of my union to the Government's proposals on a post-entry union membership agreement (June 2) a printer's slip caused me to be misquoted in a rather unfortunate way. In the report I am quoted as saying: "The moment a trade union audit is introduced and a large allowed an employee to decide part of the Department's resources is devoted to value-for-money work." I would be grateful if this letter could be published in order to put the record straight.

L. H. Moody, 14-21, Hatton Wall, E.C.1

Charges for sewerage

From the Director of Finance, Thames Water

Sir—Mr. R. W. Thirkell in his letter to you (May 27) raised the question as to whether a statement in our leaflet on charges was not "disrespectful to the public." The statement that "charges for services will no longer be included with your general rate demand" and therefore you will be asked to pay a separate bill for sewerage is a true statement. It is a statement which is being made to all ratepayers in the Thames Water area. It is a statement which is being made to all ratepayers in the Thames Water area. It is a statement which is being made to all ratepayers in the Thames Water area.

L. H. Moody, 14-21, Hatton Wall, E.C.1

Pension scheme pitfalls

From Mr. C. M. Jackson

Sir—The point made in Eric Short's article "Pension Scheme Pitfalls" (May 31) concerning the adverse effects on pensions of changing jobs becomes much more serious if inflation is taken into account. Using his example, but assuming (a) that the salary changes are shown in real terms (b) that inflation is 5 per cent per annum for the next 20 years giving 165 per cent total inflation we get the following picture:

Salary at retirement Company A is £18,000 × inflation factor 2.65

	per annum
final salary	£47,780
pension 40/60	£31,840
Company B	
final salary	£21,000
× 2.65	£55,650
pension 30/60	£16,695
plus deferred pension from Company A 20/60 of £9,000	£3,000
Total	£21,550

Thus by changing jobs for a higher salary one third of the final pension is lost. If inflation is greater, more is lost. C. M. Jackson, Oak Hill Road, Sevenoaks, Kent

Distribution of wealth

From Mr. Richard Elliot

Sir—The article in today's Financial Times (June 1) by Anthony Harris ends with the extraordinary allegation that 14 years of socialism has done nothing to alter the distribution of wealth. Not even Lord Diamond's commission (not exactly a Tory preserve) has been able to substantiate this popular myth. In the past 10 years the proportion of private

Buying a house in Scotland

From Mr. George R. Cameron

Sir—With regard to your recent correspondence on "Buying a House in Scotland," I can confirm the observations made by Iain Fraser (June 1). Having lived in Scotland for 25 years, prior to moving south last year, and having had during that period, as an owner-occupier to buy and sell our individual property, in West Central Scotland (twice), in Aberdeen and subsequently, Glasgow, I have been more than a satisfied customer of the solicitors in which my own appointed solicitors have handled the above transactions on each occasion. Mr. Fraser rightly says: "There is a great deal of merit that once an offer has been accepted in writing there is then normally a binding contract," which all readers who have had similar experience to ours, of buying and selling property in England, will recognise as a considerable blessing to both buyer and seller who are normally involved in a second simultaneous transaction. The Scottish solicitors' property centres, from personal experience, are also a great boon particularly to business people, having time as a scarce resource. For the centres allow the individual to focus on a local property market quickly, and to obtain a fairly good estimation at minimum cost, of the breadth of the market available. Its geographical preferences (of especial value to strangers to an area, as we were when we first moved to Aberdeen) and a representative spread of prices to suit almost any pocket.

No, I would rather have the Scottish solicitor's system of marketing property, in the efficient manner in which they carry out their task on behalf of both buyer and seller than the unreliable systems that prevail in the South.

George R. Cameron, 28 Dolphin Court, Cliff Road, Eastbourne.

Today's Events

Mr. Morarji Desai, Indian Prime Minister, arrives in UK for three-day visit—lunch with Foreign Press Association, Savoy Hotel, followed by talks at Downing Street.
EEC Foreign Ministers meet. Luxembourg.
Workers in dispute at Bank of England's note-printing factory, Loughborough, Essex, to decide whether to call off industrial action.
Post Office Engineering Union conference debates shorter week. Winter Gardens, Blackpool.
Mr. Robert McNamara, President of World Bank, in Tokyo for four-day talks.
Institute of Chartered Accountants in England and Wales annual meeting debates motion on local authority accountability. Moorgate Place, E.C.4.
Mr. Eric Varley, Industry Secretary, opens new Vickers factory, Scutwood Road, Newcastle upon Tyne.
Association of Chief Police Officers and Local Authorities conference opens. Palace Hotel, Torquay.
Mr. Bruce Mullan, Scottish Secretary, in discussions with Orkney Island officials on proposed Government amendment to Scotland Bill.
Mr. Ernest Armstrong, Environ-

mental Under Secretary, opens anti-racism exhibition aboard paddle steamer Tattershall Castle, Victoria Embankment, London.
PARLIAMENTARY BUSINESS
House of Commons: Nuclear Safeguards and Electricity (Finance) Bill, remaining stages. Employment (Continental Shelf) Bill, second reading. Theft Bill (Lords), second reading.
House of Lords: Films Bill, report stage. Wales Bill, committee stage. Internationally Protected Persons Bill.
OFFICIAL STATISTICS
UK banks' eligible liabilities, reserve assets, reserve ratios and special deposits (mid-May). London clearing banks' monthly statement (mid-May). Hire purchase and other instalment credit business (April). Housing starts and completions (April). Retail sales (April—final).
COMPANY RESULTS
Charter Consolidated (full year). Comet Radiovision Services (half-year). De La Rue (full year). London Securities Investment Trust (full year).
COMPANY MEETINGS
Camrex, Seaburn Hotel, Sunderland, 12. Everard, 75, Harborne Road, Birmingham, 12. Mettoy, Winchester House, EC, 12. Yorkshire Fine Woollen Spinners, George Hotel, Huddersfield, 11.30.

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ISSUE NEWS AND COMMENT

Edinburgh £25m variable stock

Wm Reed tops £1m: change of trading emphasis planned

ANNOUNCING a 37.5 per cent increase in sales to £12.8m for the year to March 25, Mr. Graham Ferguson Lacey, chairman of the William Reed Group, said yesterday that his intention was to "create a broadly based non-fashion textile business." Over the past year management changes had been introduced with the plan of diverting emphasis away from the traditional men's clothing business, towards end-product users, particularly in household textiles.

In the meantime, the traditional business continued to supply the bulk of the profits which, for the year under review, rose from £221,000 to £1,099,000.

Of the four acquisitions made in the past 12 months only Rivington Carpets (bought from the collapsed Bond Worth group) contributed anything towards group profits—and this was only marginal. Nor were the results boosted by the two earlier acquisitions, William Urtley and Robert Farmworth. According to Mr. John Blackburn, the new chief executive, neither of these two companies is yet trading satisfactorily, though the turnaround is progressing well. Urtley accounted for losses of £200,000 for the year. The pre-tax profits do, however,

include £130,000 attributable to the surplus on the sale of the investment in the Lincroft Kilgour group in October.

Depreciation charges of £238,000 (£274,000) are based on a change in the basis of depreciation from 20 per cent to 10 per cent per annum in a straight line. If the previous year's figures had been adjusted to the same level they would have fallen to £168,000.

Taxation charges of £126,000 (£106,000 re-stated) have also been adjusted to eliminate the effect of the new provisions relating to Barwick Carpets.

Below the line extraordinary items of £282,000 (£22,000) included some £83,000 paid to directors for loss of office. The balance was attributable to the reorganisation costs of Urtley and Farmworth, which have now largely been provided for.

Earnings per share are shown at 18.11p compared with 19.22p in the year ended March 25, 1977. A result of the dilution of equity as a result of recent acquisitions. The final dividend is 2.72p which together with the interim of 1.65p amounts to a 10 per cent increase.

Mr. Lacey said that if dividend restraint is lifted he would con-

sider an increase in the dividend to the point where earnings would be covered twice.

• comment

In a period in which William Reed has made four substantial acquisitions—the key question is about the state of the balance sheet, due out at the beginning of July. The new management is all confidence and it is certainly to its credit that the profit upturn in the year under review has come from the traditional business, the new acquisitions having come in too late or not made a contribution before the year end. It does begin to look as if the second half of the current year and into next will show real profits growth, once the acquisitions have been made to work. If that is the case the current p/e of just under five (on a share price of 89p and a low tax charge) could look attractive, especially with the promise of a dividend increase to life the current yield of 7.8 per cent. Still, the main areas of business, tufted carpets and textiles, are by no means buoyant despite the company's claim that it is trading well against the tide and has the right products (plain textured carpets and fabric velvets) to meet demand.

Laird talks money with Government

AFTER MORE than a year's delay negotiations have begun between Laird Group and the Government concerning compensation for the nationalisation of its subsidiary, Scottish Aviation, but there are to be further delays in respect of the group's 50 per cent interest in Cammell Laird Shipbuilders.

Announcing this at the annual meeting, Sir Ian Morrow, the chairman, said that since the start of 1978, demand for steel has shown some small improvement, but there has been no respite in shipbuilding. Further losses were incurred in the initial months of the current year, and over two months ago Western Shipbuilders was placed on a care and maintenance basis.

Outside these two areas, as in 1977, fresh opportunities have become available and additional manufacturing capacity is being installed. The improvement in demand is already reflected in group profits, which in the first four months of this year are running at a better level than in 1977.

The group's future lies in its ability to compete internationally and its strong financial position, enhanced by the aid of the compensation, will provide the powerful financial backing necessary to deal with these pressures, Sir Ian added.

BOARD MEETINGS.

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends concerned are interim or final and the sub-divisions shown below are based mainly on last year's meeting.

Company	Date
Archibald Investment Trs.	June 8
Cambridge Engineering	June 8
Canterbury Engineering	June 8
Canterbury Engineering	June 8
Canterbury Engineering	June 8
Canterbury Engineering	June 8
Canterbury Engineering	June 8
Canterbury Engineering	June 8
Canterbury Engineering	June 8
Canterbury Engineering	June 8

Fleming Trust valued at £87m

BY JOHN BRENNAN, PROPERTY CORRESPONDENT

THE £8.5m purchase of Tate and Lyle 75 per cent interest in the 102,200 square foot Sugar Quay office block in Lower Thames Street, EC3, takes the Fleming Property Unit Trust's net value to £87.5m, that is £36.6m above its arch, 1977, valuation and supports a 6.77 per cent gross unit distribution for 1977-78.

Sugar Quay, which the fund ought to show an initial net yield just over 6.5 per cent, is the zest of 13 new properties quired in the year. And despite the fact that the share of the property investments in Fleming's chairman, Mr. David Pearson, reports a constant stream of propositions crossing his desk, no less than 150 of these were investigated, and 45 sent as far as the negotiations stage.

A strong reversionary element earlier fund purchases provided the impetus behind a rise in the price from £1.141 to £1.307 in the year. And a £2m additional valuation since the March 31 end, plus a £5.6m post year-end subscription for units, justifies a June 25th issue, the 34th, £1.325.

The fund, which is open to most pension funds and charities, anticipates a 6.3 per cent net yield in the current year. That made backed by a further 40 pence due to fall during the 12 months on a portfolio now between 46.7 per cent offices, per cent industrial, 14.9 per shop properties and 3.1 per agricultural.

The company claims that the recent acquisition of substantial retail interests through the takeover of the Wilbourn group which has 14 retail outlets, makes it difficult to take stock during the middle of the Christmas season.

The current accounting period will end on February 28 and interim figures will cover the period from December 20, 1977, to August 31, 1978.

Some 54 per cent of Pawson was recently acquired by Quilcrow, a private company which made an offer for Pawson in August.

Modest growth for Premier Milling

Mr. Joe Bloom, the chairman of Premier Milling, the 51 per cent-owned subsidiary of Associated British Foods, predicts modest growth in the current year and implies in his annual report that on any improvement in the South African economy a more rapid rate of progress will be achieved.

Outlining plans for capital spending of up to £16m, he says that this amount can be financed internally despite the need for additional working capital, flowing from higher prices and increased costs.

The trading surplus improved from £50.5m to £55m last year and cash flow went ahead from £21m to £24m, and total assets

now exceed £310m.

Last year's pressure on profits came mainly from excess capacity in various of the industries in which Premier is involved, including animal feeds, poultry, egg and margarine.

Latest indications are that more stable conditions are returning in these sectors, "which if maintained will have a positive effect on the profitability of the group," Mr. Bloom says.

Offsetting this development, however, is the prospect of reduced profits from the export of maize. Also the group cannot expect indefinitely to raise profits in recessionary conditions. Mr. Bloom says that the food industry is less insulated than generally supposed and "is certainly not immune to the effects of high unemployment and resistance to higher prices."

City of Westminster Assurance

A highly successful year in 1977 is reported for City of Westminster Assurance, a member of the U.S.-based Sentry Insurance Group, by Mr. L. J. Weinberger, the chairman. A substantial growth of new business is reported well in excess of the industry average, with new regular premium business up by 58 per cent to £847,000 and single premium business 42 per cent higher at £2.3m.

The accounts show that premium income more than doubled over the year to £8.9m and investment income rose by over 50 per cent to £2.5m, while there was a realised profit on investments of nearly £1m. Claims and expenses rose by 28 per cent to £3.9m. Taking into account a £2.9m increase in value of investments and a £100,000 transfer to profit and loss, the fund at the end of 1977

View Forth

After tax of £36,926 against £38,015, profit of View Forth Investment Trust advanced from £66,508 to £67,475 for the year to March 31, 1978.

Stated earnings per 25p shares were 2.769p (2.206p) and the net total dividend is lifted to 2.1p (1.75p), with a final of 1.5p.

W. L. PAWSON

The financial year end of W. L. Pawson, the Halifax women's clothing group, is to be ended from December 19 to January 28.

Pritchard sees growth

RESULTS AT Pritchard Services Group are currently showing progress compared with the previous year and barring unforeseeable circumstances, Mr. P. R. Pritchard, chairman, expects an increase in profits for the year.

In the January 1, 1978, year tax profit was £2.18m and the chairman says in his annual report that it was a year of consolidation. Profit growth was largely organic with the exception of minor acquisitions in Germany and Puerto Rico.

He says the main ambition for the future remains geared to establishing a strong presence in the U.S.

The building cleaning services divisions increased profits 13.05 per cent in 1977, providing a foundation for other businesses which are developing for the future. The results included the health care service operations. Mr. Pritchard says it is incomprehensible that a most effective service such as is provided by the group is denied greater opportunity, while in the U.S. similar organisations enjoy a high rate of growth.

On the stone cleaning and restoration side 1977 profits showed considerable improvement and there is still a requirement to achieve more adequate margins.

It is also imperative satisfactory margins be earned on the linen rental and control services activities to allow for replacement of plant, machinery and stocks

and to provide for future growth. Security service operations last year failed to attain overall profitability, although in the last few months a surplus was earned. Profits are currently in line with budget, and Mr. Pritchard sees this side contributing substantially to group results in the future.

Now the initial establishment costs of the timber preservation subsidiary have been covered he is confident steady profitable growth will be achieved.

In France, better results are expected this year now the teething problems on its cleaning contract at Charles de Gaulle airport have been overcome.

There is considerable potential in the maintenance market in Germany, while in Portugal considerable effort will be required to keep operations profitable.

The group's 40 per cent share in the £140m Riyadh, Saudi Arabia, city cleaning contract should make a significant impact on future group profitability, Mr. Pritchard says.

Several large contracts are currently under negotiation in the Middle East, and directors see opportunities for expansion in a number of areas.

Elsewhere, the outlook is promising for the group's Canadian and South African operations.

The London Trust Company owns 2.7 per cent of shares.

Meeting, London Wall, June 23 at noon.

GLOSSOP

"Firm base than ever"

—from the annual statement by the Chairman, Mr. Digby Burnell.

- ★ Pre-tax profit up by 13 per cent to £830,915 against £733,796.
- ★ Dividend up to 3.762p compared with 3.469p for the previous year.
- ★ I am confident that the Company which is on a firm base than ever before will not only be able to take advantage of any easing of the unsatisfactory trading climate but will also continue on its course of profitable growth both within the Company and by acquisition.

	1978	1977
Turnover	£11,679,265	£9,539,922
Profit before tax	£830,915	£733,796
Profit after tax	£464,470	£409,801
Dividends	£176,429	£156,624
Earnings per share	10.0p	9.3p

Copies of the Annual Report may be obtained from the Secretary, Antislip House, Hipperholme, Halifax, West Yorkshire HX3 8NF

W & J GLOSSOP LIMITED
Britain's Premier Road Menders

Metal Box Preliminary Results

Sales reach £807 million

Sir Alex Page, Chairman, reports:

"The Year Under Review"

The past year has been a difficult one not only because of the unfavourable weather conditions for canned food and beverage cans but also because of certain industrial unrest, and these difficulties have resulted in lower profits. The technology of can making is undergoing significant change and we have made a substantial investment in two-piece manufacture, which has not yet earned any return.

The Overseas Company, despite political problems in a number of territories, had a reasonably good year. In particular, the Glass Company in Nigeria is well established and is making good profits.

Sales at home were 18% higher than last year and overseas the increase was 7% combined sales were 14% higher. During the year, our shareholding in the metal container company, Metal Box Nigeria Limited, was reduced from 60% to 40%, and this company is now shown in the Accounts as an associate company. Extending the turnover of this Nigerian company, the increase in sales overseas was 12%.

The home profit fell by £3.4 million (9.0%). Overseas, the profit of £20.4 million was 2.5% higher. Because of the changed status of Metal Box Nigeria Limited, there has been included in profits this year our proportion of the profits of associated companies. Including associated companies, the combined profit of £58.8 million was 4% less than last year.

Proposed Accounting Standard ED19

The principles of the proposed Accounting Standard (ED19) have been applied in arriving at the UK tax charge for the year, which accordingly has been reduced significantly. The tax charge for the previous year has been similarly amended.

The Deferred Taxation Account in the balance sheet has been reduced by £40.9 million and this sum has been transferred to reserves.

Continental Group Agreement

Negotiations were completed with Continental Group for the termination of our agreement with them insofar as it related to continuing communication and the licensing of each party by the other of patents and trade secrets relating to the manufacture of cans, crown caps and machinery. The continued use of currently licensed technology has been dealt with by each party granting to the other (subject to prior commitment) a world-wide licence on a non-exclusive basis.

This allows a separate course to be undertaken for the development and exploitation of can making and crown making technologies in a number of countries where previously Metal Box had no manufacturing facility. The first major project has been the formation, jointly with Stauden Inc. of Compton, Los Angeles, of a company to manufacture two-piece beverage cans at a factory to be built in the Los Angeles area for the supply of cans to Pepsi Cola Bottling Group for its Phoenix, Arizona and Torrance, California filling plants.

Outlook

The prospects for the economy do not appear to favour any substantial general increase in sales this year. There are opportunities for increasing efficiency and profits if we can overcome the industrial relations problems which affected us last year. There are signs that such problems are being overcome but until we can give incentives for greater effort, skill and responsibility, which is difficult under the pay policy, problems are bound to arise."

	%	1978 £000	1977 £000
Sales			
Home	+18.1	532,987	451,384
Overseas	+6.9	274,562	259,809
	+14.0	807,459	708,173
Profit before taxation			
Home	-9.0	34,341	37,732
Overseas	+2.5	20,436	19,935
Associated Companies	+139.7	1,000	419
Taxation	-4.0	55,777	58,086
	-31.0	10,777	18,263
Profit after taxation	+15.0	45,000	39,823
Interest of minority shareholders	-94.8	6,232	4,034
Profit before extraordinary items	+9.9	38,768	35,789
Extraordinary items		(4,122)	4,282
Interest of Metal Box Limited	-13.7	34,596	40,081
Dividends			
On preference stocks		99	99
Interim ordinary dividend of 6-6p		4,082	3,487
Final ordinary dividend of 9-2662p - proposed		4,821	4,446
	+12.4	9,028	8,032
Profit retained in the business			
Metal Box Limited		24,421	22,215
Subsidiaries		494	9,511
Associated Companies		693	363
	-20.2	25,568	32,049
Earnings per £1 ordinary stock unit		64.9p	61.0p

Interest on borrowings and loan stocks amounted to £9.78 million.

An interim dividend of 6-6p per £1 stock unit was declared on the ordinary stock of the Company and paid on 9th January 1978. The Directors recommend the payment of a final dividend for the year of 9-2662p, such dividend to be payable on 31st July 1978 to holders on the register on 23rd June 1978.

With the related tax credits taken at 94/66ths of the amounts of these two dividends, the dividends and tax credits which together amount to 22-8246p represent the maximum increase permitted under existing legislation over the dividends and related tax credits of the previous year. Should the rate of Advance Corporation Tax and of the tax credits attributable to the final dividend be reduced below 34/66ths, the Directors recommend that a supplementary dividend shall also be paid in respect of the year ended 31st March 1978 (subject to the Government's dividend limitation policy or with the authority of H.M. Treasury) equivalent, with the tax credit attributable thereto, to the amount of that reduction, payment to be made at such date and to the members on the register at such time as the Directors may determine.

Expenditure on fixed assets in the year at home and overseas was £44.8 million, which included £4.2 million relating to acquisitions.

Accounts for the year ended 31st March 1978 will be posted to stockholders on Monday 26th June 1978.

The Annual General Meeting will be held on Thursday 20th July 1978 at The Dorchester, Park Lane, London W1 at 12.30 pm.



Metal Box
A good business to be in

مكتبة الأصل

BIDS AND DEALS

Spooner likely to reject Redman Heenan offer

Spooner Industries, the Yorkshire-based plastics and textiles machinery company, is likely to reject the £2.8m cash bid announced by Redman Heenan yesterday.

The Spooner Board will meet today to officially decide its reaction but the indications last night were that it will find the 65p per share offer inadequate.

Redman Heenan wants to buy Spooner because its products are complementary and it has overseas offices in six countries from which Redman Heenan's products could also be distributed.

Redman first approached the Spooner Board six to nine months ago and received a cool response. It kept an eye on Spooner nonetheless and gradually picked up 2 per cent of the shares. Then last Friday, Redman bought enough shares to bring it up to 11.4 per cent from an ex-chairman and the wife of the founder.

It appears that the current Board, which claims to have 30 per cent of the company in its own or friendly hands, does not share the same views as some of its previous members. Spooner closed at 72p per share yesterday, up 18p on the day and 7p above the offer price.

PRIMROSE DROPS ALOE BID

Primrose Industries Holdings has decided not to proceed with the acquisition of Aloe Minerals (Proprietary).

Early in May it was announced that agreement had been reached in principle for the purchase of Aloe subject to certain conditions precedent.

The directors of Primrose now say that within the time allowed by the vendors it has not been able to satisfy itself in full regarding these conditions precedent.

PORK FARMS

Pork Farms is proposing to make a scrip issue of 15 new shares for each ordinary share held, the formal document, in respect of the agreed offer by Northern Foods, states. The issue will not affect the value of the offer, as known, the terms are for every 14 ordinary in Pork Farms (equivalent to one ordinary

BANK SELLS VALOR DIRECTORS SHARES

Valor announces that Mr. C. E. Bentley-Stevens has disposed of his interest in 30,000 ordinary shares at 36p per share.

These shares have for some years past been charged to bankers as security for monies advanced and were sold by the bank on May 26 as a result of the need to repay such borrowings; a further 25,000 shares in which Mr. M. J. Montague was interested were also deposited with the bank under the same charge and on the same day were disposed of by the bank with the above-mentioned shares at 36p per share.

Mr. Montague has also ceased to have a disclosable interest in a further 16,750 shares. His beneficial shareholding remains at 40,037 shares.

ASSOCIATED ENG.

Associated Engineering has completed the acquisition of Tempered Group, an unlisted public company situated in Sheffield which carries on the business of precision springs and tool manufacture.

Total consideration is £5,494,000 which has been satisfied as to £4,000,000 in cash and as to the balance by 1.2m ordinary shares.

SHARE STAKES

Healden Stuart Plant—Mr. M. E. Newby, director, has sold 30,000 shares; Mr. M. D. Goodwin, director, 12,500; and Mr. F. Jamieson, director, 12,500. All at 82p. In share stakes on June 1 this transaction was incorrectly attributed to the Crosby House Group.

Mooloya Investments—Mr. M. S. Gampell holds 25,250 shares.

Buzell Pulp and Paper—Mr. G. G. Buzell and Dr. F. A. G. Schoenberg, directors, have disposed of a non-beneficial interest of 30,000 shares from a joint holding.

Avery—Kuwait Investment Office sold on May 24 25,000 shares levying interest at 2.975,000 shares (8.06 per cent). British Petroleum Company—Phoenix Assurance Company is beneficial holder of £35,000 8 per cent cumulative first preference stock (£6.07 per cent).

Town and City Properties—Interest in T and C 7 per cent convertible cumulative preference shares are: Barclays Bank 13,083,538 shares; Prudential Assurance 11,086,350 shares.

A. Monk and Co.

On May 17, Salur Piran purchased 100,000 ordinary and on May 22 purchased a further 25,000 ordinary shares. Total interest now 3,045,000 shares.

West Bromwich Spring Company—Mr. F. A. Smith has sold his beneficial interest (40,912 shares) in the 11.5 per cent cumulative preference capital.

Leisure Caravan Parks

Mr. P. W. Harris has sold 10,000 shares and Mr. D. C. R. Allen sold 10,000 shares. Wellman Engineering Corporation—Menteth Investment Trust and its subsidiary now have a total interest of £35,000 ordinary shares (5.6 per cent).

£5m U.S. buy for Istock Johnsen

Istock Johnsen, the Leicester-based brick maker which has been expanding into Holland, Belgium and the U.S., has announced its first U.S. acquisition.

It has paid \$5m (\$8m) for Marion Brick, the brick making subsidiary of Medusa Corporation of Ohio.

Marion's output from its seven facing brick factories last year was 190m bricks and deliveries were 212m. Total capital is said to be 240m. This compares with a total UK production of 247m and deliveries of 247m for the same period and Dutch production of 154m from six factories.

The statement from Istock Johnsen yesterday said that Marion produced a profit of \$2m (£1.1m) last year and had net assets of \$3.9m (£2.27m). Brick deliveries last year were valued at \$5.9m (Istock's own prices last year were a record \$4.23m on a turnover of \$35.7m).

KEY MEETING ON BTR BID FOR WORCESTER

A key meeting concerning the possible \$15m takeover bid by BTR, the British engineering and transport group, for Worcester Controls Corporation, the U.S. group which owns the UK valve maker Worcester Controls, was being held late yesterday in Boston.

BTR, which already has a substantial U.S. business that accounted last year for \$11m of its \$241m sales, had made an approach to Worcester Controls in the U.S. about a projected offer of \$30 a share, compared with Friday's price of \$19. This was conditional on acceptance of the equity of 30 per cent of the company.

It was expected that vital decisions on the bid would be made at yesterday evening's meeting in Boston of the Worcester Controls Corporation Board, which includes large shareholders such as the president, Mr. Robert McCray.

Mr. Eric Norris who, with his brothers Kenneth and Lewis, runs the British Worcester company and owns 12 per cent of the U.S. group's shares, said on Sunday evening that, in the opinion of the British management, sufficient time had not been allowed for the projected offer to be appraised or alternatively considered. He believed other companies, not necessarily American, would be prepared to pay a higher price.

Mr. Kenneth Norris and Mr. Lewis Norris who, like their brother Eric, are vice-presidents of the U.S. group, are now in Boston for the crucial meeting.

In Britain yesterday, Mr. Eric Norris, finance director of Worcester Controls of the UK—which in 1977 accounted with its domestic and European sales for \$27m, of the group's \$31m turnover, said: "There has been interest expressed by several substantial companies in this country. I've had discussions with several of them."

It also appears that there is a possibility of other interest in the U.S. in Worcester Controls Corporation.

DTR, whose shares closed 2p down at 235p last night, made \$4.7m of its 1977 \$20m of pre-tax profit in America, where its chief interests are in materials handling.

GERMAN PURCHASE FROM MOORE

Contracts have been exchanged whereby, conditional upon the obtaining of any necessary Governmental consents, Gunther Wagner, Pelikan-Werke of Hannover, will acquire the capital of Caribonum from Moore Business Forms with effect from January 1, 1978.

Aaronson Bros. has completed the acquisition of Brine Veneer Mills. The aggregate purchase consideration of \$530,000 was satisfied by the payment of £158,607 in cash and the issue of 367,801 ordinary shares in Aaronson.

The principal activity of Brine is manufacture of natural wood veneers, the market for which is showing increasing demand. Pre-tax profit of Brine for the year ended September 30, 1977, was \$79,292. Net tangible assets at that date were \$85,834.

MINING NEWS

Anglo maintains final at 25 cents

By PAUL CHEESBRIGHT

ANGLO AMERICAN CORPORATION, the biggest of the South African mining finance houses, is maintaining its final dividend at 25 cents (15.8p). This brings total payments for the 15 months to March to 43.25 cents, against 33 cents in the 12 months to December, 1976.

The final was preceded by two interim, while in 1976 there was one interim and one final. The dividend declaration, announced yesterday, was accompanied by provisional results which showed that the profits in the 15 months to March were \$241.7m (£152.9m), in 1976 earnings were \$28.2m.

The group has been changing its financial year-end, from December to March, thus making comparisons between one year and the next invalid. At the same time there are other factors, which distort the 1977-78 figures, when set against those of 1976.

In the first place, the most recent period incorporates for the first time the results of Rand Selection, which became a

subsidiary in the spring of 1977. Rand Selection is an investment holding company and the addition of its interests to those of the parent gave a March 1978 market value of R715.7m for listed investments, compared with R411m at the end of 1976, before the merger.

Investments as a whole for the group at the end of March were worth R1.4bn against R325.65m 15 months before.

In the second place, Anglo receives a particularly heavy flow of investment revenue in the March quarter. There have thus been two quarters of exceptional revenue in the figures for the 15 months to March.

A breakdown of the results shows that investment income for the 15 months was R213.17m, or more than double the R87.1m received in 1976.

Despite the distortions, however, Anglo has been doing well in the areas where it is strongest. Gold and uranium account for over a third of its investment income, while diamonds account

for a further 13 per cent. In both sectors, the most recent 15 months have been appreciably stronger than the year-end 1976 figures.

On the other hand, Anglo, having to make provisions against base metals investments, has an extraordinary item of \$3.3m (2.1p) arising from the sale of its 10 per cent stake in the Anglo-American Copper and Zinc Corporation in Zambia and the continuing troubles of the Selebi-Phikwi nickel-copper operations in Botswana.

The investment in the Terengganu has now been written off by the provision of an additional R1.5m, following a provision of the interim figures. In 1976, there was a provision of R20m.

The provision made against Botswana BSE is R23.1m, a company, in which Anglo is one of the two major shareholders, recently announced a financial restructuring.

Anglo shares in London yesterday lost 2p to 250p.

Tara in trouble over loans

TARA EXPLORATION, just a year after its Navam zinc mine came on stream in Ireland, has been forced to negotiate with its bankers on a rescheduling of debt repayments.

A statement from Toronto yesterday said that negotiations have started with the Toronto Dominion Bank. The first repayment of principal is due on July 20.

Last August Tara drew down \$112m (\$61.1m) from a Toronto Dominion loan consortium.

Start-up costs escalated above the original budget, but financial difficulties since then have been compounded by the sluggishness of the metal markets.

At the beginning of June 1977, the London Metal Exchange cash price for zinc was \$325 a tonne, but since then has been as low as \$233.25. Latterly there has been some recovery and the closing price yesterday was \$235.25.

Cash flow at the beginning of June last year was \$348.5 a tonne. It fell to \$280 last February, but like zinc has recently been recovering, with yesterday's price at \$282.5.

The Irish Government holds 25 per cent of the Navam mine, the largest zinc-lead operation in Europe, but last month an assessment published in the annual report of the Central Bank predicted that the state would have to wait until the mid-1980s before it received a significant flow of revenue.

Private shareholders in Tara include Noranda, Cominco and Norilskite from Canada, and Charter Consolidated, the London arm of the Anglo American Corporation of South Africa.

Tara shares have recently been showing a firmer tendency in line with other issues associated with Navam. Yesterday they were 111p.

various official approvals, will be executed by Burns Fry, the investment house, on the floor of the Toronto Stock Exchange. The price compares with a trading price of \$312.25 before the Amex plans were made known.

Should more than 800,000 shares be tendered, the shares will be taken up by Amex on a pro-rata basis, following the regulations of the Stock Exchange.

Last year Canada Tungsten, the only tungsten producer in the country, had a net income of a record \$161m. In the quarter to March, the profit was \$34.7m (\$23.3m).

The company is doubling its mill capacity to 1,000 tons a day, but will be dealing with a lower ore grade. The operation is in the Flat River area of the North West Territories.

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Selco worried about prices

SELCO MINING, the Selco Trust Canadian unit, is gloom about the financial prospects for its South Bay silver mine in north-west Ontario.

Because we continue to see low prices for our concentrates and because, in common with many other producers, we had to cut back our production at South Bay, it is unlikely that our operations will give a positive cash flow during the year.

In the nine months to December, Selco had an operating profit of \$81.7m, but finished a net loss of \$1.5m (289.4) after taxation and depreciation.

The company received interest-free loans of \$44.5m from the London parent to cover its total operating expenditure of \$44.5m. Out of this, \$32.7m was spent on the Det copper-zinc-gold joint venture north-west Quebec.

Mineralized zones are being tested for possible production. Selco said that South Bay, since 1971, proven and probable reserves at the end of 1977 were 506,332 tons with average grade of 10.24 per cent zinc, 1.56 per cent copper and 2.25 ozs per oz of silver.

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OIL AND GAS NEWS

Reserve and Union in \$60m exploration venture

Reserve Oil and Gas and Union field located off the north-east coast of Scotland in the U.K. sector of the North Sea.

A revised development plan for the field was submitted to the Department of Energy on May 15 and approval is expected shortly.

Contracts amounting to £20m have been awarded for the purchase of steel plate, fabrication of jackets and pillars and project management and engineering design.

Through UK subsidiaries, ownership in this block is as follows: Mesa (25 per cent), Kerr McGee (25 per cent), Hunt Oil (20 per cent) and Credren (UK) (15 per cent). The U.K. Petroleum also holds a 15 per cent interest.

Mesa Petroleum of Anarillo, as operator with a 25 per cent interest, has announced the awarding of various contracts for the development of the Beatrice

field located off the north-east coast of Scotland in the U.K. sector of the North Sea.

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Progress indicated at Selincour

MR. LIONEL L. LEIGHTON, the chairman of Selincour, says it is too early to forecast for the current year, but

NOTICE OF REDEMPTION

To the Holders of

Occidental Overseas Limited

10% Guaranteed Notes due 1981

NOTICE IS HEREBY GIVEN that in accordance with the provisions of the Indenture dated as of July 1, 1975 of Occidental Overseas Limited and Occidental Petroleum Corporation to Marine Midland Bank (formerly Marine Midland Bank-New York), as Trustee, \$1,800,000 aggregate principal amount of Notes will be redeemed on July 1, 1978 (herein called the "Redemption Date") at 100% of the principal amount thereof without premium pursuant to the Sinking Fund provisions of the Indenture. As provided in the Indenture, the Notes selected for redemption by the Trustee bear the following distinctive numbers:

COUPON NOTES OF \$1,000 PRINCIPAL AMOUNT OUTSTANDING	
34-18 1987 3686	5450 7146
34-18 1987 3687	5451 7147
34-18 1987 3688	5452 7148
34-18 1987 3689	5453 7149
34-18 1987 3690	5454 7150
34-18 1987 3691	5455 7151
34-18 1987 3692	5456 7152
34-18 1987 3693	5457 7153
34-18 1987 3694	5458 7154
34-18 1987 3695	5459 7155
34-18 1987 3696	5460 7156
34-18 1987 3697	5461 7157
34-18 1987 3698	5462 7158
34-18 1987 3699	5463 7159
34-18 1987 3700	5464 7160
34-18 1987 3701	5465 7161
34-18 1987 3702	5466 7162
34-18 1987 3703	5467 7163
34-18 1987 3704	5468 7164
34-18 1987 3705	5469 7165
34-18 1987 3706	5470 7166
34-18 1987 3707	5471 7167
34-18 1987 3708	5472 7168
34-18 1987 3709	5473 7169
34-18 1987 3710	5474 7170
34-18 1987 3711	5475 7171
34-18 1987 3712	5476 7172
34-18 1987 3713	5477 7173
34-18 1987 3714	5478 7174
34-18 1987 3715	5479 7175
34-18 1987 3716	5480 7176
34-18 1987 3717	5481 7177
34-18 1987 3718	5482 7178
34-18 1987 3719	5483 7179
34-18 1987 3720	5484 7180
34-18 1987 3721	5485 7181
34-18 1987 3722	5486 7182
34-18 1987 3723	5487 7183
34-18 1987 3724	5488 7184
34-18 1987 3725	5489 7185
34-18 1987 3726	5490 7186
34-18 1987 3727	5491 7187
34-18 1987 3728	5492 7188
34-18 1987 3729	5493 7189
34-18 1987 3730	5494 7190
34-18 1987 3731	5495 7191
34-18 1987 3732	5496 7192
34-18 1987 3733	5497 7193
34-18 1987 3734	5498 7194
34-18 1987 3735	5499 7195
34-18 1987 3736	5500 7196
34-18 1987 3737	5501 7197
34-18 1987 3738	5502 7198
34-18 1987 3739	5503 7199
34-18 1987 3740	5504 7200
34-18 1987 3741	5505 7201
34-18 1987 3742	5506 7202
34-18 1987 3743	5507 7203
34-18 1987 3744	5508 7204
34-18 1987 3745	5509 7205
34-18 1987 3746	5510 7206
34-18 1987 3747	5511 7207
34-18 1987 3748	5512 7208
34-18 1987 3749	5513 7209
34-18 1987 3750	5514 7210
34-18 1987 3751	5515 7211
34-18 1987 3752	5516 7212
34-18 1987 3753	5517 7213
34-18 1987 3754	5518 7214
34-18 1987 3755	5519 7215
34-18 1987 3756	5520 7216
34-18 1987 3757	5521 7217
34-18 1987 3758	5522 7218
34-18 1987 3759	5523 7219
34-18 1987 3760	5524 7220
34-18 1987 3761	5525 7221
34-18 1987 3762	5526 7222
34-18 1987 3763	5527 7223
34-18 1987 3764	5528 7224
34-18 1987 3765	5529 7225
34-18 1987 3766	5530 7226
34-18 1987 3767	5531 7227
34-18 1987 3768	5532 7228
34-18 1987 3769	5533 7229
34-18 1987 3770	5534 7230
34-18 1987 3771	5535 7231
34-18 1987 3772	5536 7232
34-18 1987 3773	5537 7233
34-18 1987 3774	5538 7234
34-18 1987 3775	5539 7235
34-18 1987 3776	5540 7236
34-18 1987 3777	5541 7237
34-18 1987 3778	5542 7238
34-18 1987 3779	5543 7239
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34-18 1987 3781	5545 7241
34-18 1987 3782	5546 7242
34-18 1987 3783	5547 7243
34-18 1987 3784	5548 7244
34-18 1987 3785	5549 7245
34-18 1987 3786	5550 7246
34-18 1987 3787	5551 7247
34-18 1987 3788	5552 7248
34-18 1987 3789	5553 7249
34-18 1987 3790	5554 7250
34-18 1987 3791	5555 7251
34-18 1987 3792	5556 7252
34-18 1987 3793	5557 7253
34-18 1987 3794	5558 7254
34-18 1987 3795	5559 7255
34-18 1987 3796	5560 7256
34-18 1987 3797	5561 7257
34-18 1987 3798	5562 7258
34-18 1987 3799	5563 7259
34-18 1987 3800	5564 7260
34-18 1987 3801	5565 7261
34-18 1987 3802	5566 7262
34-18 1987 3803	5567 7263
34-18 1987 3804	5568 7264
34-18 1987 3805	5569 7265
34-18 1987 3806	5570 7266
34-18 1987 3807	5571 7267
34-18 1987 3808	5572 7268
34-18 1987 3809	5573 7269
34-18 1987 3810	5574 7270
34-18 1987 3811	5575 7271
34-18 1987 3812	5576 7272
34-18 1987 3813	5577 7273
34-18 1987 3814	5578 7274
34-18 1987 3815	5579 7275
34-18 1987 3816	5580 7276
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34-18 1987 3818	5582 7278
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34-18 1987 3823	5587 7283
34-18 1987 3824	5588 7284
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34-18 1987 3828	5592 7288
34-18 1987 3829	5593 7289
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34-18 1987 3831	5595 7291
34-18 1987 3832	5596 7292
34-18 1987 3833	5597 7293
34-18 1987 3834	5598 7294
34-18 1987 3835	5599 7295
34-18 1987 3836	5600 7296
34-18 1987 3837	5601 7297
34-18 1987 3838	5602 7298
34-18 1987 3839	5603 7299
34-18 1987 3840	5604 7300
34-18 1987 3841	5605 7301
34-18 1987 3842	5606 7302
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34-18 1987 3844	5608 7304
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34-18 1987 3857	5621 7317
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34-18 1987 3866	5630 7326
34-18 1987 3867	5631 7327
34-18 1987 3868	5632 7328
34-18 1987 3869	5633 7329
34-18 1987 3870	5634 7330
34-18 1987 3871	5635 7331
34-18 1987 3872	5636 7332
34-18 1987 3873	5637 7333
34-18 1987 3874	5638 7334
34-18 1987 3875	5639 7335
34-18 1987 3876	5640 7336
34-18 1987 3877	5641 7337
34-18 1987 3878	5642 7338
34-18 1987 3879	5643 7339
34-18 1987 3880	5644 7340
34-18 1987 3881	5645 7341
34-18 1987 3882	5646 7342
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34-18 1987 3895	5659 7355
34-18 1987 3896	5660 7356
34-18 1987 3897	5661 7357
34-18 1987 3898	5662 7358
34-18 1987 3899	5663 7359
34-18 1987 3900	5664 7360
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34-18 1987 3904	5668 7364
34-18 1987 3905	5669 7365
34-18 1987 3906	5670 7366
34-18 1987 3907	5671 7367
34-18 1987 3908	5672 7368
34-18 1987 3909	5673 7369
34-18 1987 3910	5674 7370
34-18 1987 3911	5675 7371
34-18 1987 3912	5676 7372
34-18 1987 3913	5677 7373
34-18 1987 3914	5678 7374
34-18 1987 3915	5679 7375
34-18 1987 3916	5680 7376
34-18 1987 3917	5681 7377
34-18 1987 3918	5682 7378
34-18 1987 3919	5683 7379
34-18 1987 3920	5684 7380
34-18 1987 3921	5685 7381
34-18 1987 3922	5686 7382
34-18 1987 3923	5687 7383
34-18 1987 3924	5688 7384
34-18 1987 3925	5689 7385
34-18 1987 3926	5690 7386
34-18 1987 3927	5691 7387
34-18 1987 3928	5692 7388
34-18 1987 3929	5693 7389
34-18 1987 3930	5694 7390
34-18 1987 3931	5695 7391
34-18 1987 3932	5696 7392
34-18 1987 3933	5697 7393
34-18 1987 3934	5698 7394
34-18 1987 3935	5699 7395
34-18 1987 3936	5700 7396
34-18 1987 3937	5701 7397
34-18 1987 3938	5702 7398
34-18 1987 3939	5703 7399
34-18 1987 3940	5704 7400
34-18 1987 3941	5705 7401
34-18 1987 3942	5706 7402
34-18 1987 3943	5707 7403
34-18 1987 3944	5708 7404
34-18 1987 3945	5709 7405
34-18 1987 3946	5710 7406
34-18 1987 3947	5711 7407
34-18 1987 3948	5712 7408
34-18 1987 3949	5713 7409
34-18 1987 3950	5714 7410
34-18 1987 3951	5715 7411
34-18 1987 3952	5716 7412
34-18 1987 3953	5717 7413
34-18 1987 3954	5718 7414
34-18 1987 3955	5719 7415
34-18 1987 3956	5720 7416
34-18 1987 3957	5721 7417
34-18 1987 3958	5722 7418
34-18 1987 3959	5723 7419
34-18 1987 3960	5724 7420
34-18 1987 3961	5725 7421
34-18 1987 3962	5726 7422
34-18 1987 3963	5727 7423
34-18 1987 3964	5728 7424
34-18 1987 3965	5729 7425
34-18 1987 3966	5730 7426
34-18 1987 3967	5731 7427
34-18 1987 3968	5732 7428
34-18 1987 3969	5733 7429
34-18 1987 3970	5734 7430
34-18 1987 3971	5735 7431
34-18 1987 3972	5736 7432
34-18 1987 3973	5737 7433
34-18 1987 3974	5738 7434
34-18 1987 3975	5739 7435
34-18 1987 3976	5740 7436
34-18 1987 3977	5741 7437
34-18 1987 3978	5742 7438
34-18 1987 3979	5743 7439
34-18 1987 3980	5744 7440
34-18 1987 3981	

BUSINESS AND INVESTMENT OPPORTUNITIES

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

FOR SALE OR MERGER WITH A QUOTED COMPANY

TIMBER IMPORTING GROUP

Vertically integrated with modern processing facilities just outside London

FORECAST PROFITS FOR YEAR ENDED 30th SEPT., 1978
£450,000 PRE-TAX

Founded in 1970 with a capital of £33,000 increased in eight years to net assets at 30th September 1978 in excess of £1,400,000
Young and energetic management team

For further details write to:

PHILIP SIMMONS
SIMMONS COHEN FINE & PARTNERS
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(Near Paris)

Modern factory supplying sheet metal cabinets—panels and racks to electronics & telephone industries.
100 employees—yearly turnover £1,500,000
Managers prepared to remain if required.

Write to:

Mr. G. Escudier—
49, avenue
F. Roosevelt—
75008—Paris—FRANCE

FOR SALE BY TENDER

UNIQUE OPPORTUNITY TO ACQUIRE THIS
FREEHOLD HOTEL INVESTMENT AND LEISURE
CENTRE

- in prime position of Bournemouth as a whole
1) Linden Hall Hotel, Christchurch Road, Bournemouth, 120 rooms, 100 cars, 5 yrs, remain on full repairing and insuring lease.
2) Linden Sports Club, Kneale Road, Bournemouth, 100 cars, 5 yrs, remain on full repairing and insuring lease.
3) Forecourt petrol filling station, garage and workshop, Kneale Road, Bournemouth, 100 cars, 5 yrs, remain on full repairing and insuring lease.
4) Seafront houses and flats (vacant possession) 100 cars, 5 yrs, remain on full repairing and insuring lease.

Closing date for tenders, 12 noon Thursday, 20th July, 1978. Sole Agents: Hotel Department, GADSBY & HARDING, Bournemouth Chambers, Fir Vale Road, Bournemouth. Tel. 0202 23591

LEADING GERMAN COMPANY

Important manufacturer of tanks, special containers, transportable mixers, with many international patents and know-how, complete for sale: £750,000. Price includes land, buildings, offices, machines, materials, order book, etc.
Industrial Estate, 60,000 sq.m., in best position for both Cologne and Düsseldorf, on the motorway system and arterial roads. Ideal for warehouses carrying German and EEC stocks.
Price: £1,000,000
Robert R. Leysieffer, Ingenieur- und Unternehmensberatung
D 5653 Leichlingen 1 / Germany, Dierath 2, Telex 8515737 baco d

Entrepreneurial International Trader?

International trading company wishes to license companies to establish a division to trade under its name. Licensee retains ownership. Company split into eight trading divisions: building materials; consumer goods; engineering products; electrical products; textiles and clothing; food and drink; medical components and raw materials. Licensee offers benefits of multinational company, new contacts, products and sales outlets. Size of company not so important but size and knowledge of international trade are essential. Licenses are available in the UK and some territories overseas.
Write Box G.2046, Financial Times, 10, Cannon Street, EC4P 4BY.

TOUR OPERATORS

Anglo-Portuguese development company have completed holiday village in the Algarve—1 mile from Penina Golf Course. Superb accommodation, each unit fully furnished and equipped. Landscaped areas, swimming pool, micro food market, own laundry, etc. 181 bed places.
Write Box G.2051 Financial Times, 10, Cannon Street, EC4P 4BY.

ESTABLISH IN THE U.S.A.

To assist U.K./European firms, etc., to establish in America a complete service is offered.
• Market Evaluation.
• Location & Evaluation of Company Acquisitions.
• Distribution & Manufacturing facilities, etc.
For brochure, etc., contact: INDUSTRON consulting
270 Madison Avenue
New York, N.Y. 10016
Telex: TTT 423067
Write Box F.1021, Financial Times, 10, Cannon Street, EC4P 4BY.

INVESTMENT OPPORTUNITIES IN THE UNITED STATES

Top financial executive in major worldwide manufacturing company will act as your agent in investing in the U.S. Experienced in real estate, agribusiness, retail stores, and manufacturing. Contacts in South, South-west, and West. Can assist you in finding opportunities to fit your needs. Evaluate investments, manage investments, monitoring progress on frequent basis, and negotiating on your behalf. Will work on a very confidential basis.
Write Box F.1021, Financial Times, 10, Cannon Street, EC4P 4BY.

COAL

Thorough engineering completed. 400 acres. 20m tons recoverable. Medium to low sulphur. Strip and Deep Mine seams. Additional acreage being negotiated. R. Price, Box 1017, Oak Hill, West Virginia 25901 U.S.A. Tel. 384 469-2214.

BUILDING MATERIALS

Private Group of Companies manufacturing plastic pipes with a view to acquire or merge with manufacturer of other building products to enhance marketing and distribution potential.
Write Box G.2045, Financial Times, 10, Cannon Street, EC4P 4BY.

COMMERCIAL FUNDS

10 year mortgages and mortgages available at 3% 4% over our bank's base rate secured on freehold or long lease properties. Other facilities available.
SKYPOINT FINANCE
542 London Road, Isleworth, Middlesex. Tel: 01-896 5044.

CARAVAN MANUFACTURING COMPANY

In Bristol area seeks £60,000 to finance expansion. Anticipated profits in 1978-79 in excess of £50,000. Equity available.
Write Box G.2043, Financial Times, 10, Cannon Street, EC4P 4BY.

MIDDLE EAST

Highly experienced Commercial Sales Executive with 25 years practical working knowledge within the area offers services. Now available for meetings until August.
Write Box G.2038, Financial Times, 10, Cannon Street, EC4P 4BY.

PANAMA

Companies formed with Swiss professional management. The best of both worlds.
OFFSHORE BUSINESS SERVICES
175 Piccadilly, London, W1.
Tel: 01-461 4557.
Telex: 847777 Monex.

IBM ELECTRIC TYPEWRITERS

Factory reconditioned and guaranteed by IBM. Buy, save up to 40 p.c. Lease 3 years from £3.70 weekly. Rent from £29 per month.
Phone: 01-641 2365

OWNERS OF SUPERMARKETS IN BRITISH COLUMBIA

requires distributorship for Western Canada in food-confectionery and drink products. Please send details to Box G.2032, Financial Times, 10, Cannon Street, EC4P 4BY.

SINGAPORE

Taiwan and South East Asia JOINT VENTURES, ACQUISITIONS OR TRADING
Write Box G.2052, Financial Times, 10, Cannon Street, EC4P 4BY.

LONDON ENGINEERING & METALS BASED PRIVATE COMPANY

Seeks reversal into Public Company with funds to expand present LHM Pre-Tax Profit to £2M.
Write Box G.2058, Financial Times, 10, Cannon Street, EC4P 4BY.

PLANT AND MACHINERY

GENERATORS
Over 400 sets in stock
1KVA-700KVA
Buy wisely from the manufacturers with full after sales service
CLARKE GROUP
01-996 8231
Telex 897784

SUSSEX

Family Engineering business—Capital required.
Manufacturers designers own product including export for process industries. Equity directorship control available. Healthy order book. £3,000 to £30,000 investment acceptable.
Principals only please. Write Box G.2048, Financial Times, 10, Cannon Street, EC4P 4BY.

COMPANIES REQUIRED WITH SUBSTANTIAL TAX LIABILITIES

Very attractive price offered. Write in complete confidence
Box G.2053, Financial Times, 10, Cannon Street, EC4P 4BY.

Finance for Growing Companies

If you are a shareholder in an established and growing company and you, or your company, require between £50,000 and £1,000,000 for any purpose, ring David Wills, Charterhouse Development. Investing in medium size companies as minority shareholders has been our exclusive business for over forty years. We are prepared to invest in both quoted and unquoted companies currently making over £50,000 per annum pre tax profits.

CHARTERHOUSE
Charterhouse Development, 1 Paternoster Row, St. Pauls, London EC4M 7DH. Telephone 01-248 3598.

BUSINESSES FOR SALE

OLD ESTABLISHED BUSINESSES FOR SALE or TO RENT ALLIED TO THE MOTOR TRADE

Rationalisation is allowing us to offer these businesses, which are spread throughout the U.K., at attractive prices with finance available. Talk to us, we are prepared to deal. Principals only.
Write Box G.2037, Financial Times, 10, Cannon Street, EC4P 4BY.

ENGINEERING GROUP FOR SALE

As Whole or Individual Companies
TOTAL T/O approx. £1.6m. p.a.

Established reputation in manufacture of Special M/C Tools, Jigs, Presses, Tube Mills, etc.
FREEHOLD & LEASEHOLD PREMISES, PLANT, TOOLING
Full details from Box G.2055, Financial Times, 10, Cannon Street, EC4P 4BY.

NORTH SEA OIL

For sale, very successful company engaged in leasing of equipment to major oil companies and rig contractors. Management will stay on. Market share estimated at 65%. High cash flow. Price £4m.
Write Box G.2033, Financial Times, 10, Cannon Street, EC4P 4BY.

DEVELOPERS FOR SALE

owning land bank with planning permission, valued at about £100,000 and tax losses of around £300,000.
Principals only please apply to Box G.2047, Financial Times, 10, Cannon Street, EC4P 4BY.

WIDELY BASED INDUSTRIAL GROUP

wishes to divest small division operating in the mechanical handling field, which is peripheral to its main activities. Division comprises manufacturing, marketing and distribution facilities.
Write Box G.1957, Financial Times, 10, Cannon Street, EC4P 4BY.

OLD ESTABLISHED MOTORCYCLE SALES & REPAIRS BUSINESS

Leading Agency. Located West of England Tourist Centre. FOR SALE AS GOING CONCERN. Sock, Debtors and Goodwill. Principals only.
Write Box G.2036, Financial Times, 10, Cannon Street, EC4P 4BY.

Freehold Self-Contained SOLVENT ADHESIVE MANUFACTURING FACILITY FOR SALE

Fully flame-proofed equipment, bulk storage tank, laboratory and office. Turnover half a million pounds per annum, with ample room for expansion. Principals only. Write Box G.2047, Financial Times, 10, Cannon Street, EC4P 4BY.

BUSINESSES WANTED

PLANT HIRE COMPANY

A specialist sub-contractor in the Civil Engineering field is seeking to extend its activities by the acquisition of a Plant Hire Company. Ideally looking for:

Existing management to remain; Turnover under £1 million; Withholding 50-mile radius of Reading; Underutilised yard.

Principals only. Replies invited to Box G.2048, Financial Times, 10, Cannon Street, EC4P 4BY.

ATTENTION STOCKTAKING COMPANIES

JOHN CHURCHILL & CO. the U.S. stocktakers, who have no connection with any other group, seek to acquire two or three medium to small sub-companies in the U.K. Existing owners/shareholders to remain or retire as preferred. Please communicate in first instance with Maurice Abrahams, Head Office, 56, Hayes Street, Bromley, Kent, BR2 7XN. Tel. 01-882 8287. Correspondence—Private—Confidential.

LARGE INSURANCE BROKING GROUP

seeks to acquire general insurance broking businesses throughout the UK. Existing Management could be retained. Principals only write giving basic details of business and price required. Also indicate desire for continued involvement if required to: M.D., Box G.2034, Financial Times, 10, Cannon Street, EC4P 4BY.

SMALL SHIPPING AND FORWARDING FIRM OR COMPANY REQUIRED IN CENTRAL LONDON

Please reply to Box G.2050, Financial Times, 10, Cannon Street, EC4P 4BY

Wellco sticks to forecast

The directors of Wellco Holdings report turnover of £24.4m for the half year to December 31, 1977. And they confirm the forecast made last month, at the time of the eighth issue that profits for the full year will be not less than £880,000. Profit for the whole of the 1976-77 year was a record £500,000.

The directors have already announced a 0.175p net per 5p share interim dividend compared with 0.1625p last time, and they say that on the profit forecast they would intend to pay a 0.95p final, in context with the rights issue.

Wellco, whose principal activities include the distribution of electrical components, property developing and building contracting, has opened up a new export market for its samovars which could be worth as much as £4m a year. The group has recently received its first order of more than £250,000.

EGI silent on County & Suburban bid

A £43,788 surplus on a December year-end surplus on the County and Suburban Holdings, EGI, which took its shareholding in EGI and General to 33.3 per cent, has reported pre-tax profits for the year increased from £280,000 to £331,880 and dividends have been increased from 0.8p to 1.0p.

Huntleigh stays on target

Continued development and new growth ventures should not affect the Huntleigh Group's increase in turnover and profit this year, said Joseph Hunt, chairman, told the AGM.

"We hope we have planned a good balance between the continued development of the on-

Teachers Assurance bonus rates stepped-up

Teachers Assurance Company is maintaining its reversionary bonus rate for the three years to September 30, 1977, at 3.50 per cent per annum of the sum assured. But it has more than doubled its terminal bonus rates payable on death and maturity claims. The new scale based on the sum assured varies from 220 per cent for a ten-year contract to 450 per cent for a 20-year contract to 650 per cent for a 25-year contract, compared with 140 per cent, 200 per cent and 200 per cent respectively on the previous scale.

Thus the company has made substantial increases in its terminal bonus rates and has obviously adopted the philosophy that the bonus paid at maturity should represent a large portion of the ultimate maturity value.

The Teachers' Provident Society, the friendly society managed by Teachers' Assurance, has also maintained its reversionary bonus and substantially lifted the terminal bonus rate. The reversionary bonus rate for the three years ending December 31, 1977, is kept at 56 per cent per annum of the sum assured. But the new terminal bonus scale varies from 360 per cent of the sum assured at ten years to 580 per cent at 25 years, compared with 250 per cent, 300 per cent and 300 per cent respectively on the previous scale.

Both these organisations were originally established to provide life assurance for friendly society members to the teaching profession. But about seven or eight years ago membership was made available to the general public, but only recently have the two organisations sought to make their services known.

National Mutual Life Assurance Society is to maintain, until further notice, its final bonus rate, payable on death or maturity claims, at the present level of 30 per cent of attaching reversionary bonuses. This bonus rate is reviewed every six months and was last increased to its current level 12 months ago from the previous rate of 25 per cent.

Philip Hill increases loan by \$5m

Philip Hill Investment Trust, arranged to increase an existing multi-currency loan facility. \$2m, due for repayment September 30, 1980, by an additional \$5m to finance a portfolio investment in the US. It is intended to draw the increase in Euro-dollars but gradually as and when suitable investment opportunities arise. The repayment date has been extended to May 31, 1982, but other terms and conditions remain unchanged.

Lake View directors to cut their pay

AGAINST A background of growing complaint about the lack of incentive offered to UK management by the tax rates, directors of Lake View Investment Trust are moving to reduce the amount of remuneration available to them.

Since 1951 directors have been entitled to 3.5 per cent of the company's net income as remuneration. But Mr. C. Alan McIntosh, the chairman, points out in a circular to shareholders that the growth in income has made the amount available unrealistic, with the results that the

WANTED CANADIAN OIL & GAS PRODUCTION

Contact: L. A. ARNETT
3911 BRANDON STREET
CALGARY ALBERTA T2G 4A1

EUROPEAN OPTIONS EXCHANGE

Option	Price	Close	July	Vol.	Close	Vol.	Jan.	Vol.	Settle
ATF	555	7	—	2 1/2	—	7 1/2	—	561 1/2	
ATF	560	2 1/2	—	—	—	3 1/2	—	—	
Chippew	820	4 1/2	—	4 1/2	—	5 1/2	—	824 1/2	
Chippew	825	—	—	—	—	5 1/2	—	—	
R. Kotak	440	17	—	16 1/2	2	17 1/2	—	836 1/2	
R. Kotak	445	11 1/2	2	12 1/2	—	13	—	—	
R. Kotak	450	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	455	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	460	7 1/2	—	7 1/2	—	7 1/2	—	847	
R. Kotak	465	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	470	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	475	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	480	23 1/2	—	26 1/2	—	26 1/2	—	850 1/2	
R. Kotak	485	2	—	6 1/2	—	9	—	—	
R. Kotak	490	2	—	6 1/2	—	9	—	—	
R. Kotak	495	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	500	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	505	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	510	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	515	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	520	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	525	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	530	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	535	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	540	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	545	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	550	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	555	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	560	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	565	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	570	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	575	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	580	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	585	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	590	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	595	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	600	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	605	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	610	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	615	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	620	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	625	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	630	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	635	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	640	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	645	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	650	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	655	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	660	1 1/2	—	3 1/2	—	8 1/2	—	—	
R. Kotak	665	1 1/2	—	3 1/2	—	8 1/2	—	—	

هكذا في الأصل

(Incorporated in England under the Companies Act 1929 No. 421037)

The shares being placed are in registered form and subject therefore to the payment of ad valorem stamp duty by purchasers.

Issued and Fully Paid
£
600,000

These particulars are issued in connection with an application for re-admission to the Official List of the Stock Exchange of the whole of the share capital of the Company.

CHAIRMAN'S LETTER

183 Harts Lane,
Barking, Essex.
6th June 1978

HISTORY AND BUSINESS

consideration, or if the Director was not at the date of that meeting interested in the proposed contract or arrangement then at the next meeting of the Directors held after he became so interested, and in a case where the Director was not interested in a contract or arrangement after it is made then at the first meeting of the Directors held after he becomes so interested: Provided nevertheless that a Director shall not vote in respect of any contract or arrangement to which he is so interested, and if he shall do so his vote shall not be counted.

PLYWOOD DIVISION

(b) The Directors shall be entitled to remuneration at the rate of £1,250 per annum for the Chairman, £1,000 per annum for the Deputy Chairman and £500 per annum for each of the other non-executive Directors. The Company in General Meeting may also vote extra remuneration to the Directors, which shall in default of agreement to the contrary be divided between the

REMISES

The Directors (including alternate Directors) shall also be entitled to be paid for all travelling, hotel and incidental expenses properly incurred by them in or out of the country in connection with their duties, or in attending meetings of the Directors or of committees of the Directors or General Meetings. Any Director who serves on any committee or who devotes special attention to the affairs of the Company shall be entitled to such remuneration as may be determined by the Directors.

WANTED WORKING CAPITAL

to the business of the Company or who otherwise performs services which are outside the scope of the ordinary duties of a Director, may be paid such extra remuneration by way of salary, percentage of profits or otherwise as the Directors may determine. Directors may establish and maintain any pension, insurance and superannuation fund for their benefit and give or procure the giving of donations, gratuities, pensions, allowances or emoluments to any persons who are or were at any time Directors of the Company.

I. ACCOUNTING POLICY

The significant accounting policies

(c) The qualification of a Director is the holding in his own right alone and not jointly with any other person of shares of the company to the nominal amount of £100.

(d) **Borrowing Powers** . . .

(i) The Directors may exercise all the powers of the Company to borrow

BRANDON: The annual rates being:—

(ii) The Directors shall restrict the borrowings of the Company and exercise all voting and other rights or powers of control exercisable by the Company in relation to its subsidiaries (if any) so as to secure (as regards subsidiaries)

EXCHANGE Valuation dated 1-2-1957.
Professional valuation carried

diaries so far as by such exercise they can secure that the aggregate amount for the time being remaining undischarged of all moneys borrowed by the Company and/or any of its subsidiaries (exclusive of moneys borrowed by the Company from and for the time being owing to any such subsidiary or by any such subsidiary from and for the time being owing to the Company or another such subsidiary) shall not at any time without the previous consent or sanction of the Board and on the part of the General

(ii) claims for silver approval;
(iii) other timing differences.

Exceeds twice the notional amount of the insurance contract and is provided for the time being of the Company and the amounts standing to the credit of the consolidated capital and revenue reserves (including any Shareholders' Premium Account and Capital Redemption Reserve Fund and amounts standing to the credit of the Consolidated Profit and Loss Account but after deducting any amounts standing to the debit of the Consolidated Profit and Loss Account) as shown in the latest published Consolidated Balance Sheet of the Company and its subsidiaries but adjusted as may

2nd April, 1977, after excluding the r

be necessary in respect of any variation in the paid-up Share Capital or Share Premium Account since the date of that Balance Sheet and excluding:

(i) any sums set aside for future taxation assessable by reference to profits earned down to the said date; (ii) amounts attributable to outside shareholders in subsidiaries; (iii) any Share Capital or reserves derived from any writing-up or revaluation of fixed assets after 30th September, 1964; but in the case of a subsidiary acquired after 30th September, 1964,

Profit before Taxation 12

(a) Retirement age
Section 183 of the Companies Act 1948 (relating to the appointment and retirement of Directors who have attained the age of seventy) does not apply to the Company.

Per Share 2.04
 Profit/(Loss) Retained (9)

(4) **Remuneration**
The aggregate emoluments of the Directors of the Company for the year ended 30th April 1978 amounted to £30,285. No material change is anticipated in the year ending April 1979. Certain Directors hold service contracts brief particulars of which are as follows:—

Temporary Employment
Subsidy

	Annual Salary	Expiry Date
R. A. Hewson	£12,000	31st December 1979
K. Dadd	£13,000	28th February 1981

PLACING CONTRACT

At the time of the placing, the company was owned by the following persons:

Railway Simpson & Co. have agreed, subject to the vote of the assets and capital of the Company being readmitted to the Official List by the Council of the Stock Exchange not later than 12th June, 1876, to place on behalf of Bankfield Property Associates Limited, a wholly owned subsidiary of C. P. Chevalarion, Sons & Partners Limited, 500,000 Ordinary Shares at 34s per share (less a commission of 1s per cent).

The following contract not being a contract in the ordinary course of business has been entered into within 2 years immediately preceding the date of these particulars.

A deed of indemnity dated 4th August 1977 made between (1) Cyril Powell (Cheglarton) (2) Cheglarton (3) Ashby (4) the Company (5) Technical Panel

GENERAL

1. Neither the Company nor its subsidiary is engaged in any litigation of material importance, nor has, and litigation of claim of material importance pending or threatened against the Company or its subsidiary.

2. Save as disclosed herein (i) no Director has or has had any interest in any assets which have been, or are proposed to be, acquired or disposed of by or leased to the Company or any of its subsidiaries; and (ii) there are no contracts or arrangements subsisting in which a Director is materially interested and which are significant in relation to the Company.

3. The expenses of the Placing including accountancy and legal charges in connection with the issue of the Shares, the expenses of printing, Stock Exchange Listing fees and the fees of the Sponsor's Broker which are estimated to amount to £18,000 will be paid by the Company.

The following documents or copies thereof may be inspected at the offices of Hilday Simpson & Co., 73 Cheapside, London, E.C.4. and 83 King Street, Manchester 2, during usual business hours on any weekday (Saturdays excepted) for a period of fourteen days following the day of publication of these particulars:—

(i) The Memorandum and Articles of Association of the Company;
(ii) the Deed of Indemnity dated 4th August, 1977, described above;
(iii) the audited accounts of the Company for the financial periods ended 30th April, 1976, and 30th April, 1977; and
(iv) the Agreement with Railfind Simpson & Co. referred to above.
Further copies of these particulars may be obtained during business hours on any weekday (Saturdays excluded) up to and including 9th June, 1975 from:—

Halliday Simpson & Co., 73 Cheapside, London EC2V 6ES and
P.O. Box 412, 98 King Street, Manchester, M60 2HA.
Dated: 6th June, 1978.

INTERNATIONAL FINANCIAL AND COMPANY NEWS

AMERICAN NEWS

IC Industries bid for
Pet excludes Hardee's

ST. LOUIS, June 5

PET Incorporated, the food and dairy products retailer, has received an offer from IC Industries proposing a cash merger of the two companies.

Under the terms of the proposed merger, Pet shareholders would receive \$54 cash for each share of Pet common held. In June last year, Pet had 7.2m common shares outstanding, which puts a total value of \$388m on the offer.

Alternatively, IC Industries proposed a merger upon which about 45 per cent of Pet's common would be converted into cash and the Pet common not converted into cash would be converted into shares of IC Industries.

According to Pet, IC Industries in its letter noted that the Boards of Pet and of Hardee's Food System had approved a previously announced merger of Pet and Hardee's. IC Industries said that the terms of such a merger offers a substantial premium over normal market price to the Hardee's shareholders.

"Since our proposals herein also provide a substantial premium over the normal price of the Pet common stock, it is obvious that our proposals, if consummated after the possible consummation of the Hardee merger would result in a very costly compounding of premium," IC said.

"Accordingly, we must condition each of our proposals upon such merger not being approved by shareholders of either Pet or Hardee's. If any of our proposals results in a combination of Pet and IC Industries we would willingly consider and negotiate in good faith with Hardee's the possibility of Hardee's becoming a part of IC Industries."

Meanwhile, from Rocky Mount, the Board of Hardee's Food System said it plans to move ahead with its proposed merger into Pet despite the move by IC Industries.

Last month's agreement between Hardee's and Pet offered Hardee's shareholders \$20.50 in Pet common for each share of Hardee's.

Hardee's has requested a tax ruling from the IRS and anticipates that preliminary proxy materials concerning the merger with Pet will be filed with the SEC within the next few days.

IC said that should its proposed merger become effective it would expect that Pet would continue to operate as a separate company with its own Board. "We anticipate appropriate representation on the Pet Board of directors and we would invite Pet's representation on the IC Industries Board."

According to Pet, IC also said it was prepared to meet with Pet or a committee of its Board to discuss the proposals further. IC said it requested that Pet respond at "earliest convenience," but in no event later than 5 pm on June 6.

Poor start
for East
Coast sea
oil search

By David Lascelles

NEW YORK, June 5

THE U.S. has yet to discover its equivalent of North Sea oil. Continental Oil Corporation (Conoco) announced at the weekend that its exploratory hole in the Atlantic off New Jersey, the first to be drilled in the area, turned out to be dry. The company drilled to a depth of 12,000 feet without finding any significant shows of either oil or natural gas.

The announcement was disappointing, given the intense national interest in the quest for hydrocarbons off the East Coast, which is one of the country's major refining and consumption areas. But both industry officials and oil experts said that a dry hole at this stage was not surprising and did not affect the chances of oil or gas being discovered later.

The chances of a major discovery have been put at about one in five. Significantly, the Government's Geological Survey has continued to harden its estimates of oil and gas deposits in the so-called Baltimore Canyon where drilling is presently concentrated.

Last week it revised its oil estimates in the leased tracts from 0.4-1.4bn barrels to 0.5bn, and its gas estimates from 2.4-9.4 trillion (million million) cubic feet to 12.3 trillion.

Apart from Conoco, four companies are operating drilling rigs off New Jersey. They are Exxon, Houston Oil and Minerals, Shell Oil and Texaco. Five other companies, including Mobil and Gulf are expected to join the search later this year.

Share buyers' attitudes worry NYSE

BY JOHN WYLES

IN ITS first survey of attitudes since 1959 the New York Stock Exchange has found that Americans are deeply concerned with inflation and strongly averse to making "risky" investments.

Characterising the survey conducted by Opinion Research Corporation as "deeply disturbing and challenging," Mr. William Batien, chairman of the exchange, called today for decisive action to ensure that "lack of knowledge and unrealistic public policies do not transform us from a nation of risk takers into a nation of economically timid souls."

The survey results follow in-depth interviews in late 1977 and

early 1978 of 2,740 households with annual incomes of more than \$10,000. The NYSE claims that the study represents the views of "financial decision makers" of 34m households or 61 per cent of all U.S. households.

The NYSE was extremely disturbed to find from its 1978 "survey of shareholders" that there had been a net decline of 52m individual owners of corporate stocks or mutual funds since 1970. On the evidence of the survey there is no significant resurgence of share ownership in prospect since common stocks are considered a "moderately risky" investment in comparison with cash savings, real estate and life insurance.

Only 9 per cent of those surveyed said they intended to invest more in common stocks and 4 per cent planned to reduce their holdings. Only 33 per cent of the households were current owners of stocks.

The survey produced further backing for the security industry's demands for changes in taxation of dividends and of capital gains and losses. Some 47 per cent of current owners of stocks said they would add to their portfolios if dividends were no longer taxed as personal income. Some 77 per cent of former owners of stocks said they would return to the market if this change was made.

It was also found that misunderstanding and lack of know-

ledge appeared to be a major barrier to owning stocks and other types of securities investments.

More than 80 per cent of households cited as important investment goals the general improvement of living standards, keeping up with inflation, protection of family income for retirement and personal control of assets.

Fewer than half regarded long-term capital appreciation as an important investment objective. Some 77 per cent of former owners of stocks believed that the near future would be a time of high inflation and 36 per cent thought an increase would be sharp.

General Mills sees 16% rise

MINNEAPOLIS, June 5

GENERAL MILLS reports that income from continuing operations for the fiscal year ended May 28 rose about 16 per cent new product introductions in the \$129m range, or slightly below \$260 a share, compared with a restated \$111.4m or \$2.25 a share, or in the \$2.70 to \$2.75 a share range.

Sales rose about 16 per cent, advertising, and into price promotion company said, to about millions such as coupons. "We

aren't planning to do that this year, but we have the flexibility to shift our promotional efforts if it becomes necessary," an executive said.

He added that General Mills' products can benefit somewhat from higher meat prices. "Higher bacon prices usually help cereal sales, and higher hamburger prices are usually good for Hamburger Helper because it makes hamburger go farther," he said.

The company's major restaurant chain, Red Lobster Inns, specialises in seafood and thus will not be affected by higher beef prices as much as most restaurants. That is not true for York Steak House Systems, General Mills' second chain, but the company said that those restaurants' shopping mall locations should help keep customer traffic healthy.

General Mills is to build "a handful" of new Fennimore's Restaurants in the coming year. The company has been testing the concept, aimed mainly at breakfast, with one unit in Minneapolis.

In all, the company will add more than 45 new restaurant units in fiscal 1978 to the more than 300 now existing. Some Red Lobster Inns will be enlarged by one-third to seat over 300 people.

Oceanic Finance in profit

BY OUR SHIPPING CORRESPONDENT

OCEANIC Finance Corporation, of profound crisis in the shipping industry, has ended its first year with a small profit and a \$1.5m deal to finance two refrigerated cargo ships.

This deal takes Oceanic's managed portfolio to \$32m and, according to an interim statement from the company, has resulted in retained pre-tax earnings of \$180,000.

Although still very small in the ship finance world, Oceanic has attracted considerable attention in its efforts to establish itself in an unusual specialism at a time

when the industry is in a state of crisis. Mr. Paul Slater, Oceanic president and formerly with Grindlay and Co., said he was optimistic about the company's future, although worried about the prospects for bulk shipping, which were set for another downward turn.

The new deal involves the charter of two seven-year-old refrigerated cargo vessels to an unnamed European company. The ships will be managed by the Uiterwyk Corporation of Florida. The loan was arranged in conjunction with the Royal Bank of Canada.

Gulf to pay
cartel fine

By Our Own Correspondent

NEW YORK, June 5

GULF Oil has decided not to contest Federal allegations of anti-trust violations arising from the uranium cartel case in which it was implicated. Instead the company is prepared to pay the \$10,000 fine imposed by the Federal Court rather than pursue costly litigation to obtain a favourable verdict.

However, the company still faces several civil suits based on the cartel's activities, and aspects of the case are being appealed.

Bundesbank
halts U.S.
CD issue

By Our Own Correspondent

NEW YORK, June 5

THE West German Bundesbank has prevailed upon the Deutsche Genossenschaftsbank (DG Bank), the State-owned holding company Siderbras, made a Cruzeros 271.3m (\$15.3m) net profit in 1977. Operating and non-operating outlays totalled \$78.9m, and gross sales totalled \$830m domestically, and \$7m abroad, principally of metal sheets (\$9.6 per cent) and rolled thick laminated plates (12.3 per cent).

CSN's phase three expansion programme of its Volta Redonda works in Rio de Janeiro State is now under way, with \$450m of a total \$3.71bn investment already applied in stepping up new equipment and construction capacity from its present 2m tonnes to 4.6m tonnes per annum by 1982.

However, the Bundesbank has declined to comment in detail on the case. According to an agency report from Frankfurt today, it is proposing to make a statement on June 12.

DG Bank apparently planned the issue as a "trial balloon" to test reaction to an instrument for which there was bound to be strong market demand. The CDs would have given U.S. corporate treasurers a lucrative resting place for idle D-Mark funds, particularly those with subsidiaries in West Germany.

The CDs have the advantage of offering high liquidity since unlike term deposits, they can be cashed in at will.

However, DG Bank instructed Salomon Brothers, the New York investment bank to issue the DM CDs, apparently without the prior knowledge and consent of the Bundesbank. Also, even though a high Bundesbank official, Herr Rüdiger Otto Pol, is on the DG Bank's Board, he apparently was not consulted about the proposed issue.

Once the issue came to the notice of the Bundesbank, it disallowed the sale, and Salomons had to recall the \$10m worth it had already placed.

EUROBONDS

Prices firmer
in quiet trading

By Francis Ghilès

THE Eurobond market was quiet yesterday with prices staging a slight technical recovery. The straight bond for National Westminster continued firm while the recent Ontario Hydro bond edged up to close at 97.97. Disappointing news came from New York later in the day with indications that Sweden's Yankee bond, having been released from syndicate, was trading at 97.1-97.7.

The \$80m private placement for the European Coal and Steel Community was priced at 98.7, yield 5.79 per cent by lead manager, Banca Commerciale Italiana.

New Zealand is floating a F1.75m private placement through a group of banks led by Amsterdam Rotterdam Bank. The bullet issue, which carries a coupon of 6.1 per cent and a maturity of six years, has been priced at par.

Imperial Chemical Industries is floating a SwFr 100m 15-year bond through a group of banks led by Union Bank of Switzerland. This bullet issue carries a coupon of 4.1 per cent and has been priced at par.

Prices in the Deutsche-Mark sector were seesawing yesterday. Ahead of the Sub-Committee on Capital Markets meeting scheduled for Wednesday, the key note is uncertainty in the domestic bond market, prices were on average a quarter of a point lower.

Fotomat \$25m
Kodak suit

STAMFORD, June 5

FOTOMAT has filed suit in the Federal District Court in San Diego against Eastman Kodak alleging violations of the Sherman Anti-Trust Act by Kodak and seeking single damages of \$25m.

Mr. John Luckland, Fotomat vice-president-general counsel, said that in many respects the Fotomat suit against Kodak is an add-on to the Berkeley Photo case and is in many respects parallel.

Fotomat buys paper, film, chemicals and equipment from Kodak.

In an anti-trust suit, single damages are trebled. Mr. Luckland noted, so in effect the \$25m suit is really seeking a \$75m settlement.

In Rochester, New York, Eastman Kodak declined to comment on the suit. The company said it was aware of the suit but has not seen the court documents.



	1977	1976
Group turnover	FF 000's 6,320,726	FF 000's 6,007,913
Total profit before taxation	358,027	429,275
Total profit after taxation	181,527	258,795
Profit after taxation and before extraordinary items, attributable to members of the Company	150,951	184,098
Extraordinary items	8,764	(14,506)
Profit after taxation and extraordinary items, attributable to members of the Company	159,715	169,593
Cash flow	621,230	618,835
Earnings per share before extraordinary items	FF 32.46	FF 39.59
Earnings per share after extraordinary items	FF 34.34	FF 36.47
Dividend per share	FF 11.18	FF 11.18
Tax credit	FF 5.59	FF 5.59
Total dividend	FF 16.77	FF 16.77

Salient points from the Report to Shareholders

- The profits of the year have decreased with respect to 1976. This is principally due to:
 - the insufficiency of the selling price of cement in France,
 - the decrease of the refractory products activity in connection with the worldwide crisis of the steel industry,
 - the unfavourable influence of the parity between Canadian dollar and

French franc, when converting the contribution of Canada Cement Lafarge in French francs (less 12% over 1976).

- The operating groups: Aluminous Cements, Plaster and Engineering performed well during the year.
- Government control of selling prices is expected to be lifted in France and in Canada during the second half of 1978.

Certain information required by The Stock Exchange to be made available may be inspected during usual business hours up to and including 23rd June, 1978, at the offices of Kleinwort, Benson Limited, 20 Fenchurch Street, London EC3P 3DF, from whom copies of the full Annual Report (both in English and French) may be obtained.

Lafarge 28, rue Émile Ménier, Paris 16e. Tel: 727 97-89. Telex: 62804 F.

Pretabail-Sicomi

a French property leasing company

The Annual General Meeting which was held on 17th May 1978, under the chairmanship of Mr. J.C. Genton, approved all the proposed resolutions.

The net profit of the company amounted to F.73,5 millions for the financial year ended 31st December 1977.

The distribution of 85% of the fiscal profit allows the payment from 19th May 1978 of a dividend of F.36.10 per share, rate of tax credited F.0.19 (F.31.30 for the financial year 1977).

The process of the reduction of the share capital has begun on 22nd May 1978.

Pretabail-Sicomi
Registered office: 24 rue Erlanger - 75016 Paris/France

A Progress Report
from Turkey's
Corporate Bank

During 1977 Garanti Bank recorded the most dynamic growth in its 32-year history. The number of new savings accounts opened this year increased fourfold as compared to 1976.

Total corporate deposits showed an increase of 57%.

It all started in April 1977 when the Bank entered a new era of lively development. Since then we have been going through accelerated activities stemming from an increasing confidence in the professionalism of Garanti Bank.

Today with 244 branch offices, correspondents in the four corners of the world, representative offices in Zurich and Stuttgart - and two to be opened soon in London and Frankfurt - Garanti is providing banking service of new dimensions.

For the enterprising banker, Garanti Bank is a natural point of entry to the Turkish market. Its portfolio of corporate accounts attest to that with leaders in every sector and a broad base of domestic as well as multinational industrial clients.

For the bank that wishes to do business in Turkey, the one bank to do it with is the corporate one.

TÜRKİYE GARANTİ BANKASI A.Ş.
Statement of Condition at December 31
(in thousands of Turkish Liras)

ASSETS	1977	1976
Cash and Due from Banks	2,893,698	1,690,498
Investment Securities	90,113	37,992
Loans	4,598,457	4,490,118
Equity Participations	421,369	315,433
Premises, Equipment and Other Assets	839,445	469,527
TOTAL ASSETS	8,843,082	7,006,568
LIABILITIES AND EQUITY		
Deposits	6,892,553	5,820,018
Funds Borrowed	691,883	729,535
Other Liabilities	927,285	460,705
Equity	331,351	196,710
TOTAL LIABILITIES AND EQUITY	8,843,082	7,006,568



GARANTİ

the corporate bank in Turkey.

187, Istiklal Caddesi, Istanbul-Turkey. Telex: 22957 gafa tr Tel: 43 14 80

فكرنا من الأصل

FARMING AND RAW MATERIALS

Locusts threaten E. Africa

By Our Own Correspondent

THE ENTIRE Desert Locust Control Organisation of Eastern Africa (DLCOA) has gone into action to stem what is feared to be a massive locust plague sweeping through Eastern Africa. Four aircraft with spraying equipment have been sent to Ethiopia and Somalia from the DLOCOA aircraft base in Nairobi.

Ethiopian radio reports that swarms of desert locusts, which invaded the Horn of Africa last month, are ravaging crops in the Gonder region. Locusts are also reported to have been seen in the Gonder region, but not yet in the Gonder region.

To-day, a team of Ministry of Agriculture experts went to Gonder to confirm the presence of desert locusts and estimate the size of the swarms and the damage to crops which they are moving.

Six African nations, Ethiopia, Somalia, Kenya, the Sudan, Djibouti and Tanzania are co-operating in operations to stop the swarms from reaching the DLOCOA officials in Addis Ababa, the headquarters, say the swarms are larger than they have been in a decade. The UN Food and Agriculture Organisation is leading in large numbers of insecticide to the affected regions.

Copper market setback on Zaire report

BY JOHN EDWARDS, COMMODITIES EDITOR

COPPER PRICES fell sharply on the London Metal Exchange yesterday following reports that production at the Kolwezi mines in Zaire, which were expected to be a day's production, had been cut to 10,000 tonnes a day.

The market was shaken by a report from the official morning newspaper in Kinshasa that copper production at the Kolwezi open cast mines had restarted last Thursday and already reached 10,000 tonnes of ore a day—exceeding the 10,000 tonnes daily production before the invasion of the Shaba province.

The newspaper added that underground mines at Kolwezi, accounting for the remaining 20 per cent of total output, had been pumped out and would resume operations within three weeks.

It was also reported that the Kolwezi concentrator was working normally with 11,000 tonnes of ore and 2,000 tonnes of concentrate passing through daily.

Later a spokesman for Sozocom, the Zaire metals trading company, told Reuters that the cutback in copper deliveries from July would not exceed the 30 per cent force majeure already declared. He confirmed that pro-

duction had resumed at Kolwezi but was unable to say at what rate.

In France, there was some scepticism about the Kolwezi production reports, particularly the possibility of a return to the level of white technicians returning to work.

But the planned American airlift of Moroccan troops to Zaire has raised hopes of a quicker than expected resumption of production at Kolwezi, even though some London traders are also sceptical about future prospects.

It was felt that yesterday's reaction was partly technical after the recent sharp price rise which had "overheated" the market. In these circumstances, a bigger than expected decline in copper stocks—down by 4,225 tonnes to a total of 529,000 tonnes—had little impact.

Zinc prices recovered some earlier losses following news that a leading U.S. producer, St. Joe Minerals, had raised its domestic selling price for zinc by 2 cents to 31 cents a pound. The company said the increase reflected improving demand, a strengthening international market and rising costs. Other U.S. producers are expected to follow St. Joe's lead in view of the stronger European market, which is lessening competition from imports.

The price increase comes quickly after the rejection by the U.S. International Trade Commission of pleas by the domestic industry for protection against imports.

U.S. zinc prices were lowered in February this year.

Tin prices moved higher, reflecting a strong rise in Penang over the weekend and scarcity of supplies available in the London market. The latest bid for warehouse stocks of 300 tonnes has reduced total holdings to 1,815 tonnes—the lowest level since September 1974.

Standard grade cash tin closed 17.5 higher at 50,767.5 a tonne, after trading at over 53,000 earlier in the day, while the three-months quotation was 135 up at 16,617.5.

Lead was hit by profit-taking sales, and the decline in copper. The three-months closed 17 down at 1,322.5 a tonne.

Lead stocks fell by 150 to 56,975 tonnes, zinc by 100 to 63,828 tonnes, and LME silver holdings by 100,000 to 17,650,000 ounces.

Call for EEC sugar 'logic'

BY HILARY BARNES

COPENHAGEN, June 5.

THE EEC problem of sugar importation from the Lomé Convention countries should be solved by a group which has a sugar deficit, M. Henri Cayre, of France, president of the EEC sugar-growers, said at the European sugar-growers' annual conference here today.

The EEC has no need for sugar from the Lomé Convention countries, when the convention is revised in 1982, the EEC should provide guarantees for the export of sugar from the Lomé sugar-surplus countries to other Lomé countries which need to import sugar, he told a Press conference.

M. Cayre said it was not a question of expelling Lomé sugar which comes mainly from the Commonwealth countries—but of introducing some logic into the system and separating aid from EEC agricultural policy.

On another controversial question, M. Cayre said that isolating the sugar sugar produced from maize starch was an economic absurdity for Europe, a squatter which, like all squatters, fails to pay its keep.

In a speech to the federation tomorrow, which will form the basis of the beet-growers' policy for coming years, he is expected to call for a straight ban on isolosucrose sugar in Europe.

In St George's, Grenada, meanwhile, an early resumption of negotiations to fix the EEC 1978-79 price for cane sugar produced by countries in the Caribbean-Pacific (ACP) group was urged, reports Reuters.

The latest round of sugar price talks ended in Brussels last week with consuming West European states offering a 2 per cent increase to the ACP producers. The ACP wants an increase to 27.71 units of account, while the European standard central contract price at 26.80, but then dropped to 26.30, reflecting the downturn in copper.

French seek ban on EEC pigmeat imports

BY MARGARET VAN HATTEM

BRUSSELS, June 5.

FRANCE HAS asked the European Commission to ban imports of pigmeat from the EEC from non-Community countries to protect its pigmeat producers from competition by depressed market prices.

The French have also asked for a reintroduction of subsidies for pigmeat held off the market in private cold stores and last year's export rebates raised back to last year's levels.

The Commission is expected to reply tomorrow but is considered unlikely to approve all the French demands.

Market prices in the EEC over all currently average about 90 per cent of the basic price and have been near this level for some time. French prices are above the Community average in units-of-account terms, comparing favourably from the producers' point of view with Dutch and German. British prices, in units of account, are at least at the highest in the Community.

Though the French had been agitating for several months for more protection for their pig-

ducers, the Commission is expected to argue that the growth in Community pig herds indicates that production is still sufficiently profitable for farmers to limit by depressed market prices.

Any import ban would be likely to hit East Germany most of all. Its exports to France have risen sharply in recent months. Exports to the Community in the first three months of this year totalled 20,000 tonnes, of which 16,000 tonnes went to France, compared with 26,000 tonnes for the whole of last year when 24,300 tonnes went to France.

Our Commodities staff writes: appealing for action from the Commission, M. Pierre Mehaignerie, French Minister of Agriculture, said that without protection "the agricultural economy in France will be seriously damaged and lastly compromised, which the French Government will not be able to tolerate."

Coffee upsurge continues

By Richard Mooney

COFFEE PRICES on the London futures market continued to surge higher yesterday as a new cold front threatened the Brazilian coffee regions. September coffee finished the day at £1,932.5 a tonne, 113.5 above Friday's close and the highest level since last autumn.

Fears had eased over the weekend as temperatures rose in the coffee-growing areas but as coffee markets opened yesterday morning prices of a new cold wave moving in across the Andes sent prices even higher. Dealers said cold waves from the Andes were more likely to do serious damage than waves moving north from Argentina, as did the front which caused last week's scare.

The world market reacted dramatically and trading on the London exchange between 10 and 11 o'clock to a 15-minute trading break had to be called to allow dealers to catch up on their paperwork. In New York, meanwhile, prices quickly reacted to the limit rise.

Lead, Thursday's rise, did minor damage to coffee prices. In Panama, Brazil's main coffee state, according to trade reports from Santos, early reports had said that no actual damage had been done. The loss of some acres, were "burned" by the frost but traders said this would not affect this year's crop, which is estimated at about 17m bags (60 kilos each).

A sceptic attacks as talks re-open

BY CHRISTOPHER PARKES

AS TALKS re-opened in London yesterday in a fresh effort to resolve the considerable differences of opinion over the terms of a new International Wheat Agreement, the Trade Policy Research Centre published a highly sceptical report pointing out that the actual increase in the world's grain reserves would be only a fraction of this. Prof. Johnson claims, "American and Canadian experience indicates that governmentally-held reserves replace most privately-held stocks."

The main difficulties facing the negotiators at the talks in London this week are largely concerned with the conflicts between the U.S. and the European Community over grain stocks, and the U.S. and the Common Market have held bilateral talks at which it was hoped, outline agreement had been reached between the two parties on how to handle grain stocks in the context of a wheat agreement.

But the views of the 80-odd other countries involved in the overall negotiations, which are due to restart in September, also have to be considered.

So if a group of countries agreed to establish a stock of, say, 50m tonnes, the actual increase in the world's grain reserves would be only a fraction of this. Prof. Johnson claims, "American and Canadian experience indicates that governmentally-held reserves replace most privately-held stocks."

The main difficulties facing the negotiators at the talks in London this week are largely concerned with the conflicts between the U.S. and the European Community over grain stocks, and the U.S. and the Common Market have held bilateral talks at which it was hoped, outline agreement had been reached between the two parties on how to handle grain stocks in the context of a wheat agreement.

But the views of the 80-odd other countries involved in the overall negotiations, which are due to restart in September, also have to be considered.

"If trade policies for grain were modified so that in all or most countries domestic grain prices varied proportionately with international prices, there would be little need for grain reserves," Prof. Johnson points out. And it is not necessary that governments should accept free trade in grain to achieve substantial price stability in international markets.

But he warns that no one should be under any illusions about the potential influence on the market of grain reserves alone. Stocks, whether of 30m or 60m tonnes, could not by themselves prevent an escalation of prices, such as occurred between 1972 and 1974.

"If properly managed," reserves of this size could increase price stability. But reserves of such size would require the effect of both production variability and national price and trade policies," Prof. Johnson concludes.

Conrad Leslie, the renowned top force-ster, has raised his forecast of wheat production in the U.S. this year. His June 1 estimate puts winter wheat output at 1,315m bushels compared with his May 1 forecast of 1,205m bushels. The U.S. Department of Agriculture's forecast of 1,284m bushels.

Wheat production last season was 1,327m bushels.

Outlook for wool 'unpromising'

BY CHRISTOPHER PARKES

THE OUTLOOK for wool demand for the rest of 1978 remains unpromising according to M. J. Godfrey, secretary of the International Wool Textile Organisation, reported Reuters.

In a speech prepared for delivery to the Organisation's conference in Munich this week, Mr. Godfrey said it seemed unlikely that the earlier round of stimulatory measures taken by leading industrialised countries were being followed by those which would boost real export growth rates sufficiently.

Judging from the timing and extent of past downings, he said the prospects were that wool consumption would "bottom out" by the end of this year, followed by some recovery in 1979 as manufacturing countries.

Consumption of raw wool in leading industrialised countries in 1977 fell 8 per cent, but industry's intake of competing fibres dropped only 2 per cent, he added.

Despite the shift to lower-priced man-made fibres, the synthetic industry continued to be in trouble. Mr. Godfrey said overcapacity, Mr. Godfrey said New Zealand's exports of wool fell by 19m kilos in the first nine months of the current season ending June 30, 1978, and were 10.5 per cent below the same period last year, Mr. Hugh Peirse, managing director of the New Zealand Wool Board, said.

Mr. Peirse added that sheep numbers in New Zealand, currently about 59m, increased 4.5 per cent last year and he expected them to rise by about 1m in each of the next two seasons.

However, it was likely that increased wool production would be taken up by local mills as they recovered from recession. The average price for the current season would be about 190 cents a kilo, 30 per cent below last season's average, he noted.

The Australian Wool Corporation, currently expects Australia's wool production in the 1978/79 season, starting July 1, to rise marginally to around 620m kilos against 610m kilos in 1977/78.

Malcolm Vanser, general marketing manager of the Corporation, said the forecast assumed an improved lambing rate coupled with better pasture conditions than had been seen since 1974/75.

But the forecast there would be a fairly dramatic movement in the composition of the Australian clip in the future. The change, towards broader wool types from finer types, will come with the return of normal seasonal conditions.

Record U.S. soy exports forecast

CHICAGO, June 2.

A NUMBER of leading grain market analysts estimate that U.S. soybean exports in 1977-78 crop year ending August 31, will easily reach 850m bushels and could exceed 900m.

The analysts quoted a range of 850m bushels—the same as predicted by the U.S. Agricultural Department—to possibly as much as 900m. But most estimates were around 880m.

Department statistics show that 845m bushels of soybeans had been exported by May 26, compared with the record 864m for the whole of last year.

Mr. Donald Frhm, American Soybean Association senior economist, forecasts exports around 875m bushels, but said the total was unlikely to reach 900m.

He predicted that limited soybean exports from Brazil would continue and that Argentina would have more soybeans available for export now that its crop had been harvested.

In Buenos Aires, meanwhile, trade sources said they expected this year's Argentinian soybean crop to reach a record 2m to 2.5m tonnes up from the 1977-78 high of 1.4m.

Last month the Argentine Grain Board projected a 2.15m tonnes output.

COMMODITY MARKET REPORTS AND PRICES

BASE METALS

COPPER—Sharply lower on the London Metal Exchange. Reports that the Kolwezi mines in Zaire could shortly be back in production prompted profit-taking in the early near-market, with forward metal falling from 174 to 173 at one point. However, the price rallied to 173.5 by the end of the session.

WIREBARS—Copper wirebars, three months, 173.5; six months, 174.5; nine months, 175.5; twelve months, 176.5. Tin wirebars, three months, 176.5; six months, 177.5; nine months, 178.5; twelve months, 179.5.

LEAD—Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

ZINC—Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

COFFEE

Robusta opened sharply higher again and closed at 100.00, up from 99.00. Arabica opened at 100.00, up from 99.00. Arabica closed at 100.00, up from 99.00.

GRAINS

WHEAT—Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

BARLEY—Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

RUBBER

Latex opened at 100.00, up from 99.00. Rubber closed at 100.00, up from 99.00.

SOYABEAN MEAL

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

SUGAR

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

PRICE CHANGES

Metals: Copper, 173.5; Tin, 174.5; Lead, 132.5; Zinc, 133.5.

REUTERS

June 2, June 1 Month, 1978: 252.45, 250.34, 247.98, 245.52.

L.C. Index Limited 01-351 2465. September Coffee 1945-1960

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DID YOU MISS THE BOAT?

COFFEE prices have risen over £500 in the last month with many forecasters now suggesting £3,000 per tonne if frost should occur in Brazil.

While this must remain no more than a possibility one thing is certain—commodity prices will continue to present excellent opportunities to the well-informed futures trader prepared to take the high risks which undoubtedly exist.

The first step is to secure the services of a reliable broker, one who is prepared to make firm and reasoned price predictions at all times. C.C.S.T. is that broker and whether you wish to open an account or simply receive the next two issues of our weekly Market Report free of charge, please phone 01-492 6941 or write to:

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Soybeans

The Outlook for 1978/79

Inter Commodities Limited

Specialists in Fundamental Research

To: Inter Commodities Ltd, 29 Lombard Road, London EC3N 4AH

Please send me your report on the outlook for Soybeans in 1978/79

Name

Address

Telephone No

SILVER

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

COCA

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

COCOA

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

COTTON

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

WHEAT

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

BARLEY

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

RUBBER

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

SUGAR

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

SOYABEAN MEAL

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

WHEAT

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

BARLEY

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BARLEY

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BARLEY

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RUBBER

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RUBBER

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SUGAR

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

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BARLEY

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RUBBER

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SOYABEAN MEAL

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BARLEY

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

RUBBER

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

SUGAR

Three months, 132.5; six months, 133.5; nine months, 134.5; twelve months, 135.5.

SOYABEAN MEAL

Currency, Money and Gold Markets

مركز الأصول

Pound weaker

London: The pound staged a general decline in yesterday's foreign exchange market and foreign business was also weak, with the three-month discount against the dollar widening to 1.30c from 1.20c, while the 12-month widened to 6.17c from 5.82c.

The dollar improved against most currencies, and the Swiss franc showed a noticeable easier tendency with selling coming in from both Zurich and New York. In terms of the dollar it closed at Sfr 1.932 against Sfr 1.8810. While the West German mark eased to DM 2.0342 from DM 2.0307 on Friday.

Frankfurt: The dollar was fixed at DM 2.0308 in quiet trading with profit taking and commercial business responsible for a slight improvement by the U.S. currency. It improved to DM 2.0305 in terms of the D-mark compared with DM 2.03 on Friday. Most other currencies also gained against the German unit, although the Swiss franc was slightly weaker, at DM 1.938 on Friday.

Brussels: The Danish krone rose to its intervention level of Bfr 5.809 against the Belgian franc at the official rate, but the Belgian central bank did not intervene. Both currencies are part of the European currency "snake", and the Belgian franc has been weak against the Danish currency over the last week, although it is probable that the authorities only intervened on Friday to support the Belgian franc against the Danish. The franc was slightly firmer against the D-mark when it was fixed at Bfr 13.601, compared with Bfr 13.643 on Friday.

Tokyo: The dollar dropped sharply in nervous trading to close at ¥219.75 against the yen down from ¥221.97 at the close in Tokyo on Friday.

It opened at ¥221.20, but fell to a low of ¥219.40 in the morning, and to ¥219.70 in the afternoon. This was the first time since April 17, when the dollar fell to ¥218.85 in Tokyo, that the current market has fallen below the ¥220 level.

Milan: The U.S. dollar fell for the sixth consecutive session against the lira and was fixed at L861.4, a drop of nearly two points from L863.4 on Friday. Trading was rather dull with only 85.40 exchanged at the fixing. Elsewhere the lira also improved against the West German mark and sterling.

EXCHANGE CROSS-RATES

June 5	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canadian Dollar	Belgian Franc
Pound Sterling	1.0000	1.821	3.815	408.5	6.558	5.350	2.941	1569	2.027	59.45
U.S. Dollar	0.549	1.0000	2.096	221.1	6.558	5.350	2.941	1569	2.027	59.45
Deutsche Mark	0.262	0.477	1.0000	105.5	2.195	0.925	1.069	411.3	0.534	15.68
Japanese Yen	2.484	4.623	9.478	1.0000	30.84	5.770	10.14	3696	5.061	147.7
French Franc	1.192	2.176	4.548	478.9	1.0000	4.809	4.964	1871	2.429	70.88
Swiss Franc	0.585	0.516	1.061	114.0	3.775	1.0000	1.195	464.5	0.577	16.84
Dutch Guilder	0.245	0.446	0.935	98.55	2.056	0.965	1.0000	369.6	1.298	37.69
Italian Lira	0.637	1.160	2.431	255.5	5.946	2.550	2.600	1.0000	1.298	37.69
Canadian Dollar	0.491	0.894	1.675	197.5	4.116	1.738	2.003	770.5	1.0000	29.19
Belgian Franc	1.682	3.062	6.417	677.0	14.11	5.938	6.863	2639	3.426	100.

EURO-CURRENCY INTEREST RATES

June 5	Sterling	Canadian Dollar	U.S. Dollar	Dutch Guilder	Swiss Franc	W. German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Three months	10 1/2	7 1/2	7 1/2	4 1/2	4 1/2	4 1/2	4 1/2	10 1/2	7 1/2	1 1/2
Six months	10 1/2	7 1/2	7 1/2	4 1/2	4 1/2	4 1/2	4 1/2	10 1/2	7 1/2	1 1/2
One year	10 1/2	7 1/2	7 1/2	4 1/2	4 1/2	4 1/2	4 1/2	10 1/2	7 1/2	1 1/2

INTERNATIONAL MONEY MARKET

New York rates steady

Treasury bill rates were generally higher in early New York trading, with 13-week bills quoted at 7.525 per cent, bid, compared with 7.500 per cent on Friday. Longer-term maturities were also firmer, with 26-week bills at 7.75 per cent, compared with 7.70 per cent, while one-year bills were unchanged at 7.85 per cent.

Federal funds were quoted at 7 1/2 per cent, bid, and dollar certificates of deposit were generally unchanged from last Friday. The one-month was quoted at 7.50 per cent, bid, six-months at 7.45 per cent, and three-months at 7.65 per cent.

Washington: The Federal Reserve Bank has changed the basis of calculation of the rate for a basket of currencies, and has dropped the former alignment with the Australian dollar.

Foreign exchange dealers at International Forex Congress called for international standards to be introduced in the compilation and presentation of balance of payments statistics. President of the Bundesbank said that financing of U.S. payments deficit cannot continue this year on the same scale as last. He held the Foreign Congress that he is confident the European joint float will continue, and believes it may be enlarged.

UK MONEY MARKET

Small assistance

Bank of England Minimum Lending Rate 9 per cent (June 12, 1978).

Day-to-day credit was in short supply in the London money market yesterday, and the authorities gave assistance by buying a small amount of Treasury bills and small number of local authority bills at discount from the discount houses. The total help given was estimated at £500 million, and was published in the daily money market figures. Monday's subdued conditions look like continuing throughout the week and while discount houses will retain some reluctance to bid, long-term bills, the generally nervous conditions experienced throughout the last few weeks seem to have abated somewhat.

Underlying the rather dull conditions, the market was faced with a take-up of Treasury bills and received some help from a decline in the note circulation.

Discount houses paid around 7 1/2 per cent for secured call loans at the start and funds were taken up to 8 per cent although 8 1/2 per cent was seen in places. However, closing balances were taken any where between 7 per cent and 8 per cent.

LONDON MONEY RATES

June 5	Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canadian Dollar	Belgian Franc
Three months	10 1/2	7 1/2	7 1/2	4 1/2	4 1/2	4 1/2	4 1/2	10 1/2	7 1/2	1 1/2
Six months	10 1/2	7 1/2	7 1/2	4 1/2	4 1/2	4 1/2	4 1/2	10 1/2	7 1/2	1 1/2
One year	10 1/2	7 1/2	7 1/2	4 1/2	4 1/2	4 1/2	4 1/2	10 1/2	7 1/2	1 1/2

Local authorities and finance houses gave day-to-day notice, others seven days fixed. Long-term local authority mortgage rates were 12 1/2 per cent, four years 12 1/2 per cent, five years 12 1/2 per cent, ten years 12 1/2 per cent. Treasury rates for four-month 7 1/2 per cent, six-month 7 1/2 per cent, one-year 7 1/2 per cent. Bank of England Minimum Lending Rate 9 per cent (June 12, 1978). Clearing Bank Base Rate 10 per cent. Clearing Bank Base Rate 10 per cent. Clearing Bank Base Rate 10 per cent.

THE POUND SPOT				FORWARD AGAINST £			
June 5	Bank	Inter	Close	One month	Three months	Six months	One year
U.S. \$	1.821	1.825	1.820	1.821	1.821	1.821	1.821
Deutsche M.	3.815	3.815	3.815	3.815	3.815	3.815	3.815
Japanese Yen	408.5	408.5	408.5	408.5	408.5	408.5	408.5
French Franc	6.558	6.558	6.558	6.558	6.558	6.558	6.558
Swiss Franc	5.350	5.350	5.350	5.350	5.350	5.350	5.350
Dutch Guilder	2.941	2.941	2.941	2.941	2.941	2.941	2.941
Italian Lira	1569	1569	1569	1569	1569	1569	1569
Canadian Dollar	2.027	2.027	2.027	2.027	2.027	2.027	2.027
Belgian Franc	59.45	59.45	59.45	59.45	59.45	59.45	59.45

THE DOLLAR-SPOT				FORWARD AGAINST \$			
June 5	Bank	Inter	Close	One month	Three months	Six months	One year
U.S. \$	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Deutsche M.	0.262	0.262	0.262	0.262	0.262	0.262	0.262
Japanese Yen	2.484	2.484	2.484	2.484	2.484	2.484	2.484
French Franc	1.192	1.192	1.192	1.192	1.192	1.192	1.192
Swiss Franc	0.585	0.585	0.585	0.585	0.585	0.585	0.585
Dutch Guilder	0.245	0.245	0.245	0.245	0.245	0.245	0.245
Italian Lira	0.637	0.637	0.637	0.637	0.637	0.637	0.637
Canadian Dollar	0.491	0.491	0.491	0.491	0.491	0.491	0.491
Belgian Franc	1.682	1.682	1.682	1.682	1.682	1.682	1.682

CURRENCY MOVEMENTS			
June 5	Bank	Inter	Close
U.S. \$	1.821	1.825	1.820
Deutsche M.	3.815	3.815	3.815
Japanese Yen	408.5	408.5	408.5
French Franc	6.558	6.558	6.558
Swiss Franc	5.350	5.350	5.350
Dutch Guilder	2.941	2.941	2.941
Italian Lira	1569	1569	1569
Canadian Dollar	2.027	2.027	2.027
Belgian Franc	59.45	59.45	59.45

OTHER MARKETS			
June 5	Bank	Inter	Close
U.S. \$	1.821	1.825	1.820
Deutsche M.	3.815	3.815	3.815
Japanese Yen	408.5	408.5	408.5
French Franc	6.558	6.558	6.558
Swiss Franc	5.350	5.350	5.350
Dutch Guilder	2.941	2.941	2.941
Italian Lira	1569	1569	1569
Canadian Dollar	2.027	2.027	2.027
Belgian Franc	59.45	59.45	59.45

Rights Offering



CANADIAN IMPERIAL BANK OF COMMERCE

Offering of 4,355,000 Additional Shares

Subscription Price: \$24.00 per Share

Canadian Imperial Bank of Commerce has offered to shareholders of record at the close of business on May 12, 1978 the right to subscribe for additional shares of the capital stock of the Bank on the basis of one additional share for each eight shares held. The rights expire at the close of business on June 19, 1978.

Recommendation

The firms listed below have recommended the purchase of shares of Canadian Imperial Bank of Commerce through the exercise of the rights in light of the strong earnings performance over the past many years, the growth in earnings per share in the first quarter of fiscal 1978 and the anticipation of future growth for the Bank both in Canada and abroad.

Dominion Securities Limited

Richardson Securities of Canada	Wood Gundy Limited	A. E. Ames & Co. Limited
Pitfield Mackay Ross Limited	Greenshields Incorporated	Burns Fry Limited
McLeod Young Weir Limited	Merrill Lynch, Royal Securities Limited	Nesbitt Thomson Securities Limited
Walwyn Stodgell Cochran Murray Limited	Midland Doherty Limited	Beil, Gouinlock & Company, Limited
Levesque, Beaubien Inc.	Meat & Co. Limited	Oilum Brown & T. B. Read Ltd.
Pemberton Securities Limited	Davidson Partners Limited	McLean, McCarthy & Company Limited
R. A. Daly & Company Limited	John Graham & Company Limited	Equitable Securities Limited
Casgrain & Compagnie Inc.	F. H. Deacon, Hodgson Inc.	Burgess Graham Securities Limited
A. E. Osler, Wills, Bickle Limited	Houston Willoughby Limited	Scotia Bond Company Limited
René T. Leclerc Inc.	Molson, Rousseau & Co. Limited	Brault, Guy, O'Brien Inc.
Bache Halsey Stuart Canada Ltd.	Kernaghan & Company Limited	Canavest House Limited
Research Securities of Canada Ltd.	Andras, Bartlett, Cayley Ltd.	Brawley Cathers Limited
Geoffrion, Robert & Gélinas Ltd.	Grenier, Ruel & Cie Inc.	MacDougall, MacDougall & MacTier Ltd.
Moss, Lawson & Co. Limited	Yorkton Securities Inc.	Tassé & Associés Limités

The firms listed above constitute a Sponsoring Dealer Group which has formed a Facilitating Dealer Group, including all member firms of the Investment Dealers Association of Canada and the Montreal, Toronto, Winnipeg, Alberta, Vancouver and London, England Stock Exchanges, for the purpose of facilitating the exercise of rights. These groups will be compensated in respect of the shares issued by Canadian Imperial Bank of Commerce resulting from the exercise of rights.

For full particulars reference should be made to the formal offer from the Bank to its shareholders dated May 16, 1978. In addition an Information Circular has been prepared by Dominion Securities Limited which describes the offering and comments on the current position of the Bank.

This information is given by Dominion Securities Limited on behalf of Canadian Imperial Bank of Commerce.

GOLD Market quiet

Gold lost \$23 an ounce to close at \$182.183 in the London bullion market yesterday. After opening at the same level, the metal was trading at \$182.50 and improved slightly to \$182.65 at the afternoon fix. It

GOLD MARKET

June 5	June 6
Gold Bullion (in fine)	
London (in fine)	\$182.183
London (in fine)	\$182.183
London (in fine)	\$182.183
London (in fine)	\$182.183
London (in fine)	\$182.183
London (in fine)	\$182.183
London (in fine)	\$182.183
London (in fine)	\$182.183
London (in fine)	\$182.183
London (in fine)	\$182.183

was after this however, that a general improvement in the U.S. dollar prompted an easier tendency. Trading was only on a moderate scale and the best level seen was around 11.30 a.m. when the initial offering was prompted some demand which saw gold up to \$182.183.

MONEY RATES

June 5	June 6
Prime Rate	8.5
Prime Rate	8.5
Prime Rate	8.5
Prime Rate	8.5
Prime Rate	8.5
Prime Rate	8.5
Prime Rate	8.5
Prime Rate	8.5
Prime Rate	8.5
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Local authorities and finance houses gave day-to-day notice, others seven days fixed. Long-term local authority mortgage rates were 12 1/2 per cent, four years 12 1/2 per cent, five years 12 1/2 per cent, ten years 12 1/2 per cent. Treasury rates for four-month 7 1/2 per cent, six-month 7 1/2 per cent, one-year 7 1/2 per cent. Bank of England Minimum Lending Rate 9 per cent (June 12, 1978). Clearing Bank Base Rate 10 per cent. Clearing Bank Base Rate 10 per cent. Clearing Bank Base Rate 10 per cent.

World Value of the Pound

The table below gives the value of the pound sterling area other than (P) based on U.S. dollar parities latest available rates of exchange which they are fixed. Scheduled Territory: (S) official currencies in the UK and most of the countries listed is officially controlled and the rates should not be taken as being applicable to any particular transaction without reference to an authorised dealer. Abbreviations: (S) member of the sterling area other than (P) based on U.S. dollar parities latest available rates of exchange which they are fixed. Scheduled Territory: (S) official currencies in the UK and most of the countries listed is officially controlled and the rates should not be taken as being applicable to any particular transaction without reference to an authorised dealer. Abbreviations: (S) member of the sterling area other than (P) based on U.S. dollar parities latest available rates of exchange which they are fixed. 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STOCK EXCHANGE REPORT

Gilts down further awaiting today's banking figures

Subdued conditions in equities—Share index 1.0 off at 474.5

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while Shell followed with 57.

The investment dollar premium

opened higher at 106 1/2 per cent

and in that conditions, touched

107 1/2 per cent before closing at

up on the day at 108 per cent.

Yesterday's conversion factor was

0.9588 (0.9588).

Following the placing at 75p,

the shares of vehicle distributor

C. D. Bramall opened at 90p and

touched 92p before closing at 89p;

the brick evenly-balanced nature

of the business kept price move-

ment to the narrow range.

Banks easier

In front of today's publication

of the mid-May banking statistics,

the clearing banks drifted

slightly lower in the trading. Mid-

land closed 3 lower at 33 1/2p,

while Barclays gave up to 33 1/2p,

as did Lloyds to 28 1/2p. NatWest,

however, held at 28 1/2p with sentiment

helped by publicity given to a

bullish broker's circular. Over-

seas issues moved higher in places

with a NZ up 8 at 75p and Hong-

kong and Shanghai in the 200s

at 27 1/2p. Merchant Banks were

notable for a gain of 7 to 24 1/2p

in Guinness Peat.

Insurances displayed no set

trend following a small trade.

Sedgwick Furber firmed 7 to 40 1/2p

but London United shed 4 to 12 1/2p.

Maidenhead Martin continued

firmly in Distillers, rising 10 to

42 1/2p for a total of 50 1/2p and

the deal whereby Bass Char-

terton will distribute its Highland

Queen brand while, following

Press comment, Burtonwood stood

up at 13 1/2p, up 5 in quietly im-

proved.

Buildings traded quietly with

price movements rarely exceeding

a couple of pence. Marchwell,

200p, and John Laing, 170p,

added 3 and 2 respectively in thin

markets, but J. Stuart edged 3 to

45p in further response to last

week's forecast of a slowdown in

profits. Armitage Shanks firmed

2 to 18 1/2p and Inshoch Johnson 3

to 17 1/2p, both on Press comment,

while renewed interest lifted

Brown and Jackson 3 to 8 1/2p.

The after-hours' announcement

from the Board that the proposed

offer from Tennessee was con-

sidered inadequate made little

impact on the share price of

Albright and Wilson, already 3

easier at 13 1/2p. Elsewhere, Fisons

drifted to close 6 lower at 35 1/2p,

but ICI picked up in late dealings

to finish only a penny cheaper on

balance at 38 1/2p, after 38 1/2p.

Altitude firmed 5 to 26 1/2p after

renewed interest, but Hickson and

Weir edged 3 to 22 1/2p ahead of

Thursday's results.

Ever Ready lower

Ever Ready came on offer in

Electricity, falling 3 to 14 1/2p on

after-hours' Press comment. Elec-

tron Rentals hardened 2 to 12 1/2p

in anticipation of Thursday's

results, while Highland Elec-

INSURANCE, PROPERTY, BONDS

Arbuthnot Securities (C.I.) Limited
100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 91

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5.18	Prizes do not include \$5 premium, except where indicated; and profit is in millions of thousands
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INDUSTRIALS—Continued

Stock	Price	High	Low	Open	Close	Change
British Petroleum	130.00	130.00	130.00	130.00	130.00	0.00
Shell	125.00	125.00	125.00	125.00	125.00	0.00
British Airways	110.00	110.00	110.00	110.00	110.00	0.00
British Telecom	100.00	100.00	100.00	100.00	100.00	0.00
British Steel	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Airways	80.00	80.00	80.00	80.00	80.00	0.00
British Airways	70.00	70.00	70.00	70.00	70.00	0.00
British Airways	60.00	60.00	60.00	60.00	60.00	0.00
British Airways	50.00	50.00	50.00	50.00	50.00	0.00
British Airways	40.00	40.00	40.00	40.00	40.00	0.00

INSURANCE

Stock	Price	High	Low	Open	Close	Change
British Overseas Insurance	120.00	120.00	120.00	120.00	120.00	0.00
British Overseas Insurance	110.00	110.00	110.00	110.00	110.00	0.00
British Overseas Insurance	100.00	100.00	100.00	100.00	100.00	0.00
British Overseas Insurance	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Insurance	80.00	80.00	80.00	80.00	80.00	0.00
British Overseas Insurance	70.00	70.00	70.00	70.00	70.00	0.00
British Overseas Insurance	60.00	60.00	60.00	60.00	60.00	0.00
British Overseas Insurance	50.00	50.00	50.00	50.00	50.00	0.00
British Overseas Insurance	40.00	40.00	40.00	40.00	40.00	0.00
British Overseas Insurance	30.00	30.00	30.00	30.00	30.00	0.00

PROPERTY—Continued

Stock	Price	High	Low	Open	Close	Change
British Overseas Property	120.00	120.00	120.00	120.00	120.00	0.00
British Overseas Property	110.00	110.00	110.00	110.00	110.00	0.00
British Overseas Property	100.00	100.00	100.00	100.00	100.00	0.00
British Overseas Property	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Property	80.00	80.00	80.00	80.00	80.00	0.00
British Overseas Property	70.00	70.00	70.00	70.00	70.00	0.00
British Overseas Property	60.00	60.00	60.00	60.00	60.00	0.00
British Overseas Property	50.00	50.00	50.00	50.00	50.00	0.00
British Overseas Property	40.00	40.00	40.00	40.00	40.00	0.00
British Overseas Property	30.00	30.00	30.00	30.00	30.00	0.00

INV. TRUSTS—Continued

Stock	Price	High	Low	Open	Close	Change
British Overseas Investment Trust	120.00	120.00	120.00	120.00	120.00	0.00
British Overseas Investment Trust	110.00	110.00	110.00	110.00	110.00	0.00
British Overseas Investment Trust	100.00	100.00	100.00	100.00	100.00	0.00
British Overseas Investment Trust	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Investment Trust	80.00	80.00	80.00	80.00	80.00	0.00
British Overseas Investment Trust	70.00	70.00	70.00	70.00	70.00	0.00
British Overseas Investment Trust	60.00	60.00	60.00	60.00	60.00	0.00
British Overseas Investment Trust	50.00	50.00	50.00	50.00	50.00	0.00
British Overseas Investment Trust	40.00	40.00	40.00	40.00	40.00	0.00
British Overseas Investment Trust	30.00	30.00	30.00	30.00	30.00	0.00

FINANCE, LAND—Continued

Stock	Price	High	Low	Open	Close	Change
British Overseas Finance	120.00	120.00	120.00	120.00	120.00	0.00
British Overseas Finance	110.00	110.00	110.00	110.00	110.00	0.00
British Overseas Finance	100.00	100.00	100.00	100.00	100.00	0.00
British Overseas Finance	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Finance	80.00	80.00	80.00	80.00	80.00	0.00
British Overseas Finance	70.00	70.00	70.00	70.00	70.00	0.00
British Overseas Finance	60.00	60.00	60.00	60.00	60.00	0.00
British Overseas Finance	50.00	50.00	50.00	50.00	50.00	0.00
British Overseas Finance	40.00	40.00	40.00	40.00	40.00	0.00
British Overseas Finance	30.00	30.00	30.00	30.00	30.00	0.00

NOMURA
The Nomura Securities Co., Ltd.
NOMURA EUROPE N.V. LONDON OFFICE
Barter Street, 1st Floor, London EC2A 4PU
London EC2A 4PU. Phone 01-606 3411/6253

MINES—Continued

Stock	Price	High	Low	Open	Close	Change
British Overseas Mines	120.00	120.00	120.00	120.00	120.00	0.00
British Overseas Mines	110.00	110.00	110.00	110.00	110.00	0.00
British Overseas Mines	100.00	100.00	100.00	100.00	100.00	0.00
British Overseas Mines	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Mines	80.00	80.00	80.00	80.00	80.00	0.00
British Overseas Mines	70.00	70.00	70.00	70.00	70.00	0.00
British Overseas Mines	60.00	60.00	60.00	60.00	60.00	0.00
British Overseas Mines	50.00	50.00	50.00	50.00	50.00	0.00
British Overseas Mines	40.00	40.00	40.00	40.00	40.00	0.00
British Overseas Mines	30.00	30.00	30.00	30.00	30.00	0.00

MOTORS, AIRCRAFT TRADES

Stock	Price	High	Low	Open	Close	Change
British Overseas Motors	120.00	120.00	120.00	120.00	120.00	0.00
British Overseas Motors	110.00	110.00	110.00	110.00	110.00	0.00
British Overseas Motors	100.00	100.00	100.00	100.00	100.00	0.00
British Overseas Motors	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Motors	80.00	80.00	80.00	80.00	80.00	0.00
British Overseas Motors	70.00	70.00	70.00	70.00	70.00	0.00
British Overseas Motors	60.00	60.00	60.00	60.00	60.00	0.00
British Overseas Motors	50.00	50.00	50.00	50.00	50.00	0.00
British Overseas Motors	40.00	40.00	40.00	40.00	40.00	0.00
British Overseas Motors	30.00	30.00	30.00	30.00	30.00	0.00

SHIPBUILDERS, REPAIRERS

Stock	Price	High	Low	Open	Close	Change
British Overseas Shipbuilders	120.00	120.00	120.00	120.00	120.00	0.00
British Overseas Shipbuilders	110.00	110.00	110.00	110.00	110.00	0.00
British Overseas Shipbuilders	100.00	100.00	100.00	100.00	100.00	0.00
British Overseas Shipbuilders	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Shipbuilders	80.00	80.00	80.00	80.00	80.00	0.00
British Overseas Shipbuilders	70.00	70.00	70.00	70.00	70.00	0.00
British Overseas Shipbuilders	60.00	60.00	60.00	60.00	60.00	0.00
British Overseas Shipbuilders	50.00	50.00	50.00	50.00	50.00	0.00
British Overseas Shipbuilders	40.00	40.00	40.00	40.00	40.00	0.00
British Overseas Shipbuilders	30.00	30.00	30.00	30.00	30.00	0.00

SHIPPING

Stock	Price	High	Low	Open	Close	Change
British Overseas Shipping	120.00	120.00	120.00	120.00	120.00	0.00
British Overseas Shipping	110.00	110.00	110.00	110.00	110.00	0.00
British Overseas Shipping	100.00	100.00	100.00	100.00	100.00	0.00
British Overseas Shipping	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Shipping	80.00	80.00	80.00	80.00	80.00	0.00
British Overseas Shipping	70.00	70.00	70.00	70.00	70.00	0.00
British Overseas Shipping	60.00	60.00	60.00	60.00	60.00	0.00
British Overseas Shipping	50.00	50.00	50.00	50.00	50.00	0.00
British Overseas Shipping	40.00	40.00	40.00	40.00	40.00	0.00
British Overseas Shipping	30.00	30.00	30.00	30.00	30.00	0.00

SOOTH AFRICANS

Stock	Price	High	Low	Open	Close	Change
British Overseas Sooth Africans	120.00	120.00	120.00	120.00	120.00	0.00
British Overseas Sooth Africans	110.00	110.00	110.00	110.00	110.00	0.00
British Overseas Sooth Africans	100.00	100.00	100.00	100.00	100.00	0.00
British Overseas Sooth Africans	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Sooth Africans	80.00	80.00	80.00	80.00	80.00	0.00
British Overseas Sooth Africans	70.00	70.00	70.00	70.00	70.00	0.00
British Overseas Sooth Africans	60.00	60.00	60.00	60.00	60.00	0.00
British Overseas Sooth Africans	50.00	50.00	50.00	50.00	50.00	0.00
British Overseas Sooth Africans	40.00	40.00	40.00	40.00	40.00	0.00
British Overseas Sooth Africans	30.00	30.00	30.00	30.00	30.00	0.00

OVERSEAS TRADERS

Stock	Price	High	Low	Open	Close	Change
British Overseas Overseas Traders	120.00	120.00	120.00	120.00	120.00	0.00
British Overseas Overseas Traders	110.00	110.00	110.00	110.00	110.00	0.00
British Overseas Overseas Traders	100.00	100.00	100.00	100.00	100.00	0.00
British Overseas Overseas Traders	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Overseas Traders	80.00	80.00	80.00	80.00	80.00	0.00
British Overseas Overseas Traders	70.00	70.00	70.00	70.00	70.00	0.00
British Overseas Overseas Traders	60.00	60.00	60.00	60.00	60.00	0.00
British Overseas Overseas Traders	50.00	50.00	50.00	50.00	50.00	0.00
British Overseas Overseas Traders	40.00	40.00	40.00	40.00	40.00	0.00
British Overseas Overseas Traders	30.00	30.00	30.00	30.00	30.00	0.00

NEWSPAPERS, PUBLISHERS

Stock	Price	High	Low	Open	Close	Change
British Overseas Newspapers	120.00	120.00	120.00	120.00	120.00	0.00
British Overseas Newspapers	110.00	110.00	110.00	110.00	110.00	0.00
British Overseas Newspapers	100.00	100.00	100.00	100.00	100.00	0.00
British Overseas Newspapers	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Newspapers	80.00	80.00	80.00	80.00	80.00	0.00
British Overseas Newspapers	70.00	70.00	70.00	70.00	70.00	0.00
British Overseas Newspapers	60.00	60.00	60.00	60.00	60.00	0.00
British Overseas Newspapers	50.00	50.00	50.00	50.00	50.00	0.00
British Overseas Newspapers	40.00	40.00	40.00	40.00	40.00	0.00
British Overseas Newspapers	30.00	30.00	30.00	30.00	30.00	0.00

PAPER, PRINTING

Stock	Price	High	Low	Open	Close	Change
British Overseas Paper	120.00	120.00	120.00	120.00	120.00	0.00
British Overseas Paper	110.00	110.00	110.00	110.00	110.00	0.00
British Overseas Paper	100.00	100.00	100.00	100.00	100.00	0.00
British Overseas Paper	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Paper	80.00	80.00	80.00	80.00	80.00	0.00
British Overseas Paper	70.00	70.00	70.00	70.00	70.00	0.00
British Overseas Paper	60.00	60.00	60.00	60.00	60.00	0.00
British Overseas Paper	50.00	50.00	50.00	50.00	50.00	0.00
British Overseas Paper	40.00	40.00	40.00	40.00	40.00	0.00
British Overseas Paper	30.00	30.00	30.00	30.00	30.00	0.00

PROPERTY

Stock	Price	High	Low	Open	Close	Change
British Overseas Property	120.00	120.00	120.00	120.00	120.00	0.00
British Overseas Property	110.00	110.00	110.00	110.00	110.00	0.00
British Overseas Property	100.00	100.00	100.00	100.00	100.00	0.00
British Overseas Property	90.00	90.00	90.00	90.00	90.00	0.00
British Overseas Property	80.00	80.00	80.00	80.00	80.00	0.00
British Overseas Property	70.00	70.00	70.00	70.00	70.00	0.00
British Overseas Property	60.00	60.00	60.00	60.00	60.00	0.00
British Overseas Property	50.00	50.00	50.00	50.00	50.00	0.00
British Overseas Property	40.00	40.00	40.00	40.00	40.00	0.00
British Overseas Property	30.00	30.00	30.00	30.00	30.00	0.00

TOBACCO

11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11.31	11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